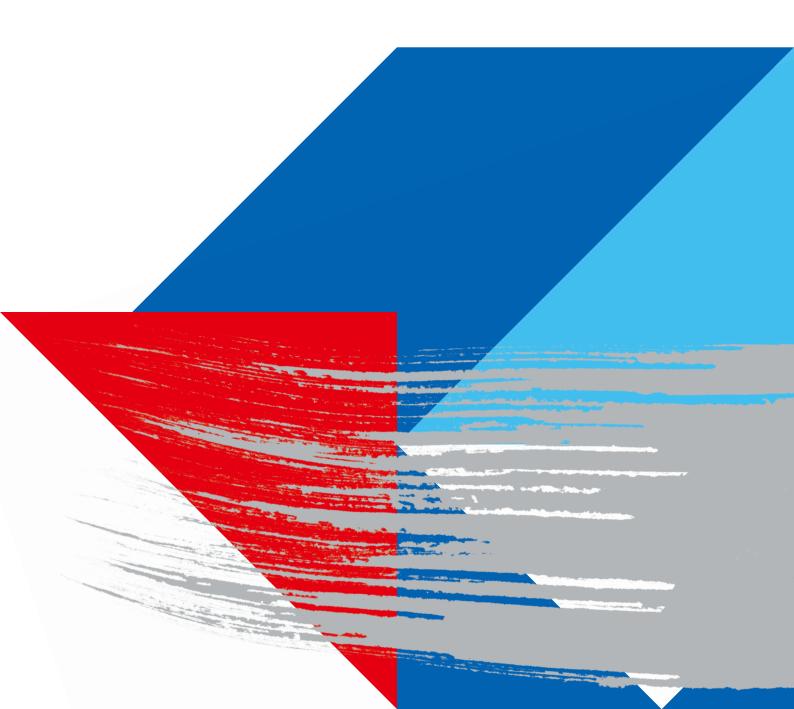
TOSHIBA

Corporate Profile





Committed to People, Committed to the Future.



Companies have a responsibility to contribute to better lives, and to the sustainability of the world and its people. They do this by considering complex, serious social issues from long-term perspectives, and finding solutions to them through their business activities. Doing this also increases corporate value. Today, many people routinely exchange information via mobile devices, and industry accumulates vast amounts of information from countless IoT devices and sensors. We live in a time when we all have to utilize the power of data—and whether or not a company can take advantage of the opportunities offered by the development of the digital economy will determine its competitiveness.

"Committed to People, Committed to the Future." is the long standing Basic Commitment of Toshiba Group. It is a statement that expresses our enduring credo of contributing to the development of society by solving social issues through business, and simultaneously helping to realize safer, more secure individual livelihoods, and social and environmental stability. Since our founding, in 1875, with the venture spirit that has inspired Toshiba for many generations, we have combined our powers of invention and expertise to tackle social issues, and today we are taking on problems such as natural disasters resulting from climate change, inequalities such as information disparities and the digital divide, and resource depletion. The ability to work with our stakeholders to "turn on the promise of a new day" is our reason for existence.

Our goal is to achieve carbon neutrality and a circular economy. More specifically, Toshiba will build infrastructure that everyone can enjoy and a connected data society. In this process, we will continually create value by maximizing the power of data, and draw on the product expertise, technologies, and customer relationships we have cultivated over the years to support social infrastructure, including the energy, water treatment, transportation and devices businesses.

In order to secure sustainable improvement of corporate value, we will continue to prioritize life, safety and compliance over all other management issues, and to act with a strong awareness that we will never allow actions that undermine the healthy relationship of trust with our stakeholders. As a signatory to the United Nations Global Compact, we are striving to strengthen our environmental, social and governance (ESG) performance, and collaborating with our stakeholders to build ethical and transparent management foundations and to create rich value. We will contribute to the achievement of the SDGs* through our corporate activities, with a focus on 10 goals where we are working to maximize positive impacts and minimize negative impacts.

Taro SHIMADA

Representative Director Corporate Officer, President and Chief Executive Officer Toshiba Corporation

The 10 goals that Toshiba Group focuses on





















^{*} SDGs: Sustainable Development Goals. Goals to be achieved by 2030, adopted by the United Nations in 2015.

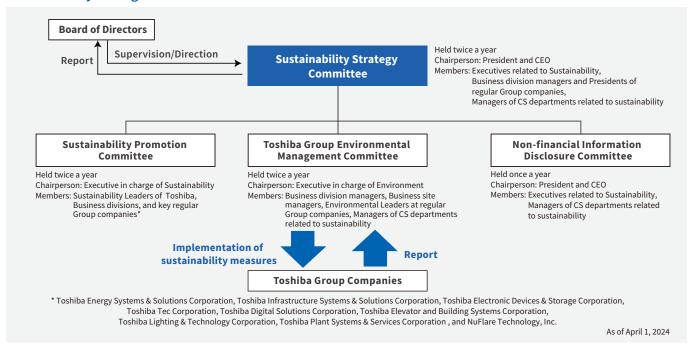


Initiatives to Promote Sustainability

Sustainability Management

Toshiba Group has long positioned "Committed to People, Committed to the Future." as the main text of our Basic Commitment, the expression of our unwavering determination to contribute to society's development through our business activities. Grounded in this commitment, as a member of a society that faces issues that include energy shortages, resource depletion, and climate change, we have taken initiatives to help solve issues by considering the impact of our corporate activities on society over the long-term, rather than simply pursuing short-term profits. To further advance the initiatives and strengthen our activities to contribute to social sustainability, we have established a Toshiba Group Sustainability Policy, for promoting sustainability management and enhancing our corporate value.

Sustainability Management Structure



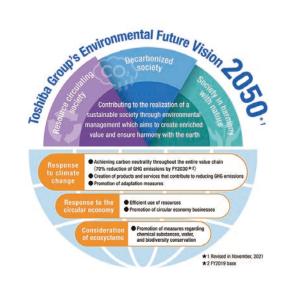
 $^{^{\}star}\, \mathsf{Toshiba}\, \mathsf{Infrastructure}\, \mathsf{Systems}\, \&\, \mathsf{Solutions}\, \mathsf{Corporation}\, \mathsf{has}\, \mathsf{been}\, \mathsf{inte}\mathsf{grated}\, \mathsf{into}\, \mathsf{Toshiba}\, \mathsf{Corporation}\, \mathsf{on}\, \mathsf{April}\, \mathsf{1,2025.}$

Environmental Management

Toshiba Group formulated the Environmental Future Vision 2050 as a new long-term vision in November 2020 to address carbon neutrality, the circular economy, and other issues from a global perspective. With the goal of "contributing to the realization of a sustainable society through environmental management which aims to create enriched value and to ensure harmony with the earth," the Environmental Future Vision 2050 aims to realize a sustainable society—in other words, a decarbonized society, a resource circulating society, and a society in harmony with nature.

We promote the implementation of initiatives in three areas: "Response to climate change", "Response to the circular economy" and "Consideration of ecosystems" so as to realize the ideal situation in 2050. In November 2021, we revised the Vision to further accelerate initiatives toward achieving carbon neutrality throughout the entire value chain*, with respect to "Response to climate change."

Vision "Response to climate change" revised in November 2021: "Achievement of carbon neutrality throughout the entire value chain (70% reduction of GHG emissions by FY2030)"



^{*} Vision "Response to climate change" formulated in November 2020: "Contribution through the entire value chain to achieve net zero GHG emissions in society (50% reduction across the Group's value chain by FY2030)"

Toshiba Group's Material Issues

We are convinced that people and businesses cannot survive unless the Earth is a secure, safe, and comfortable place to live. Guided by our management philosophy, Toshiba Group considers the global environment both in terms of current conditions and with a view to the future, and through our business activities we are contributing to solving social issues and securing society's sustainable growth. We recognize the importance of a sound, transparent management base to support our business activities, and we have identified the following materialities (important issues) that we must tackle to improve Toshiba Group's corporate value.

	Vision for 2030	Materiality
For the irreplaceable global environment in which we live	Promote corporate activities with full consideration for the global environment throughout our value chain, from design, procurement, manufacturing, logistics and sales, through to disposal.	 Respond to climate change Respond to the circular economy Consider ecosystems
For respect of human rights, to nurture people and technology, and to give back to society	Encourage every Group employee to feel pride and fulfillment in their work, and to harness creativity and technology in collaborating with business partners to realize rich value.	 Secure, retain and train human resources Ensure employee health and safety Promote respect for human rights Promote sustainable procurement Strengthen R&D to stimulate innovation
For further strengthening thorough governance	Practice transparent corporate governance and optimal internal controls; and execute management with integrity, trusted by stakeholders.	Strengthen governance Strengthen cyber resilience

We sincerely address all material issues, and recognize the following issues as particularly closely related to our business: responding to climate change, an urgent issue that must to be addressed on the global scale; improving cyber resilience, an essential element in driving data-based business; enhancing research and development to create innovation; and securing, retaining and developing human resources.

Social Contribution Activities

Our social contribution activities are rooted in the communities in which we work. In FY2023, over 970 social contribution activities were carried out around the world.

Science Technology Competition (North America)

In North America, Toshiba Group has long worked with the National Science Teachers Association to host the ExploraVision Awards (EVA), a science and technology competition for students from kindergarten through to grade 12. Participants are invited to look at science and technology today, and to make predictions about the advances they expect to see in 10 years' time. Launched in 1992, EVA has now inspired the participation of over 430,000 students in the United States and Canada.



Winners of the 31st Annual ExploraVision Award



Our Strategy

Our Philosophy

Committed to People,

For safe and secure lives for each and every one of us, for social and

Toshiba will continue to focus on energy, infrastructure, and devices, and, by utilizing the power of data to

Toward Sustainable Value Creation

Toshiba Group contributes to the realization of carbon neutrality and a circular economy by building infrastructure that is accessible to everyone, so as to protect the safety and security of individual livelihoods, and by building a society connected by data to ensure social and environmental stability.

Building an infrastructure that everyone can enjoy



People

Safe, secure lifestyles for everyone

Building a society connected by data



Planet

Social and environmental stability

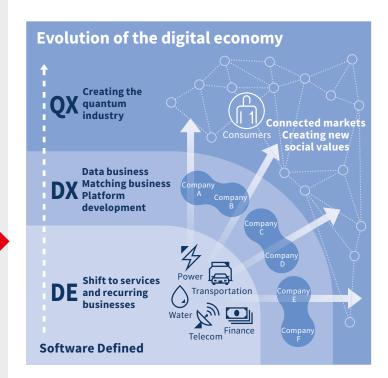
Achieving carbon neutrality and a circular economy



Future
For our children

Develop the digital economy, seize

We will create social value in response to changes triggered by the development of the digital economy. The key to moving forward is the concept of "Software Defined," which separates applications, software, and hardware, with which we will accelerate Digital Evolution (DE), Digital Transformation (DX), and Quantum Transformation (QX).



Quantum technology opens up, connecting markets, creating social value

The vision of QX is a world in which quantum technology enables optimal connection of many and varied platforms, beyond the framework of industry. We expect the realization to QX to promote creative synergies and diverse value for society that ensure the sustainability of people and the Earth. Working toward the realization of QX, Toshiba will create products and services in areas such as quantum cryptography and quantum computers.

Committed to the Future.

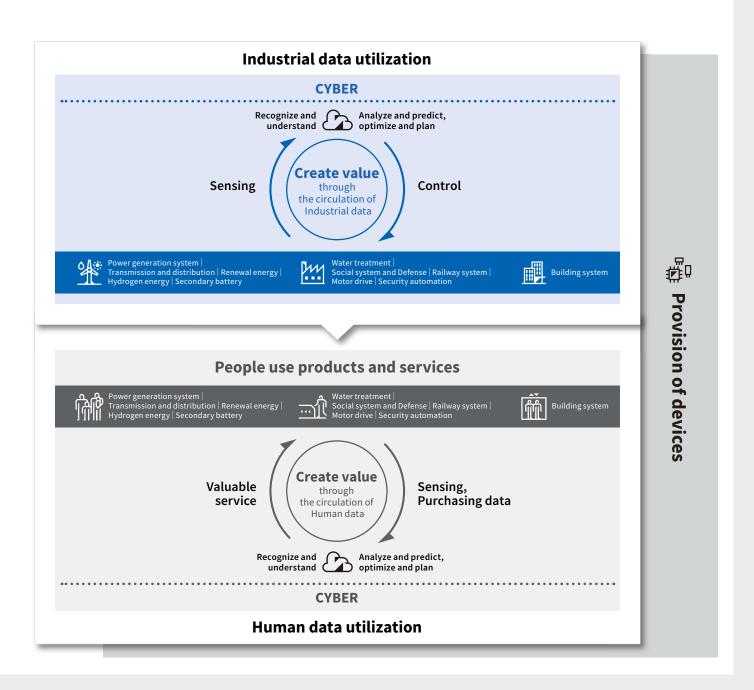
environmental stability, and for the children who are our future...

the maximum, will continue to take on the challenge of achieving carbon neutrality and a circular economy.

on changes in the business environment, leverage the power of data

The power of data is crucial to the development of the digital economy. In order to use it to the maximum, we are focusing on data generated by industry and people. With the former, we take data generated by companies operating in the fields of energy and infrastructure, analyze it with AI technology and other tools, and use it to create novel services. We also analyze data from people who use those companies' products and services, and apply it in creating services that deliver even more value.

We also provide devices that support information infrastructure, which is essential for data distribution and storage.



Toshiba Group Business Domains

Toshiba Group contributes to a sustainable future through the global delivery of products and services in a wide range of business domains.

Energy Systems & Solutions

Infrastructure Systems & Solutions

Building Solutions

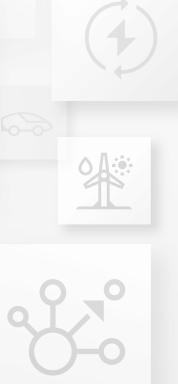
Retail & Printing Solutions

Electronic Devices & Storage Solutions

Digital Solutions

Battery Business





Energy Systems & Solutions

The scope of our business embraces large-scale power generation systems for nuclear and thermal power, along with renewable energy generation systems for hydro, geothermal, solar, and wind power. Our related businesses include power transmission and distribution systems that deliver electricity directly to end users, Virtual Power Plant (VPP) for efficient utilization of distributed energy sources, and green hydrogen energy systems that harness renewable energy.

Main Business Areas

- Power Generation Systems for Nuclear Power, Thermal Power and Renewable Energy
- Power Generation Business for Renewable Energy
- Transmission and Distribution Systems
- Virtual Power Plant
- Hydrogen Energy Systems
- I Energy Digital Service
- | Heavy-ion Therapy System

Main Consolidated Subsidiaries (As of April 2025)

Toshiba Energy Systems & Solutions Corporation

Toshiba Plant Systems & Services Corporation















Fukushima Hydrogen Energy Research Field (FH2R)



Failure Prediction/Performance Monitoring Service for Power Plant and Power Grid System



Heavy-ion Therapy System (Yonsei University Health System)

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Infrastructure Systems & Solutions

For many years, we have provided products, systems, and services to public-sector customers responsible for maintaining the infrastructure of essential utilities.

In coming years, we will fully embrace IoT and artificial intelligence (AI) in order to establish safer, more secure, and more convenient social infrastructure systems.

Main Business Areas

- Water & Wastewater Treatment Systems
- | Substation Systems
- Traffic Control Systems
- Disaster Management Solutions & Telecommunications Systems
- | Broadcasting Systems
- Defense & Electronic Systems
- Security & Automation Systems
- Railway Systems
- Industrial Systems
- Industrial Computers

Building Solutions

Our portfolio covers elevators & escalators for buildings and facilities, and lighting, all essential to the day-to-day comfort of people. Through these businesses, we also offer energy-saving, environmentally conscious products and services, as well as building solutions that improve building security and reliability.

Main Business Areas

- Elevators
- **Escalators**
- Lighting Equipment, Airport Ground Lighting System, Stage and Studio Lighting System
- Materials for Electrical Construction
- Automotive Light Sources, Industrial Light Sources, UV Module

Main Consolidated Subsidiaries (As of April 2025)

- Toshiba Elevator and Building Systems Corporation
- Toshiba Lighting & Technology Corporation



Water & Wastewater Treatment Systems



Substation Systems (UPS)



Disaster Management Systems (Radio Transmission System)



Broadcasting Systems



Elevators



Escalators



Defense & Electronic Systems (Air defense system)



Security & Automation Systems (De-palletizer)



Industrial Systems (Motor/Drive)



Security & Automation Systems (Letter Sorting Machine)



Railway System



Industrial Computers



Office Lighting



Stage Lighting System



Retail & Printing Solutions

Making full use of the physical assets that we have acquired by developing POS systems, multifunction peripherals (MFPs) and other products, and building on one of the world's leading customer bases and sales & maintenance networks, we will promote co-creation with customers and partners, and construction of an ecosystem that makes us "A global top solutions partner"

Main Business Areas

- POS Systems
- | Multifunction Peripherals
- Automatic Identification Systems

Main Consolidated Subsidiary (As of April 2025)

Toshiba Tec Corporation



POS Systems



Multifunction Peripherals



Automatic Identification Systems

Electronic Devices & Storage Solutions



We anticipate steady growth, and are promoting expansion in our electronic devices & storage solutions business by focusing on semiconductors for automotive and industrial use, large-capacity HDDs for data centers, semiconductor manufacturing equipment, and parts and materials. By supplying high value-added products, we will contribute to the development of a digital society and the realization of GX, green transformation.

Main Business Areas

- Discrete Semiconductors: Power semiconductors, Small Signal semiconductors, Photocouplers, etc.
- System LSI: Analog ICs, Microcontrollers, Automotive ICs, etc
- Storage Products: Large-capacity HDD for Data centers, etc.
- Semiconductor Manufacturing Equipment: Electron Beam Mask Writer, etc.
- Devices: Thermal Printheads, Magnetron, etc.
- Materials: Fine Ceramics products, etc.

Main Consolidated Subsidiary (As of April 2025)

Toshiba Electronic Devices & Storage Corporation

NuFlare Technology, Inc.



Power semiconductors



Microcontroller TXZ+™ Family
* TXZ+™ is a trademark of Toshiba Electronic
Devices & Storage Corporation.



HDD



Electron Beam Mask Writer



Thermal Printheads



Fine Ceramics products



Digital Solutions

Utilization of IoT, artificial intelligence and other digital technologies, and groundbreaking work in quantum technologies, supports our global business development. Maximizing the power of the data generated by Toshiba Group's wide range of businesses, and promoting platform development, allows us to create many and valuable service, and to contribute to the realization of carbon neutrality and a circular economy.

Main Business Areas

- Solutions for Industries
 Manufacturing, retail & logistics, finance, media, national
 and local government, social infrastructure, etc.
- Solutions for Businesses Smart manufacturing, supply chain management, human resource management, customer service management, etc.
- Quantum-Related Technologies
 Quantum-inspired optimization solutions, quantum key
 distribution
- IoT/AI
- Security/Blockchain
- Managed Services

Main Consolidated Subsidiary (As of April 2025)

Toshiba Digital Solutions Corporation



Digital Manufacturing Solutions



Human Resource Management Solutions



Quantum Key Distribution



IoT Platform

4

Battery Business

We develop, manufacture, and sell the "SCiB™," a rechargeable lithium-ion battery that is highly safe, has a long lifetime, recharges fast, and operates in low temperatures.

The SCiB™ is used in many fields—in automobiles, railways, industrial equipment like automated guided vehicles, and even in large-scale stationary power storage system, where it regulates the frequency of renewable energy generation. We are expanding our business by bringing the SCiB™ into markets where its unique characteristics make a difference, whether it be a reduced carbon footprint and lower operating cost from system electrification, or improved reliability from the establishment of an emergency battery system.

Main Business Areas

Development, manufacturing, and sale of battery cells, modules, and packs



SCiB™ Cells



SCiB™ Module



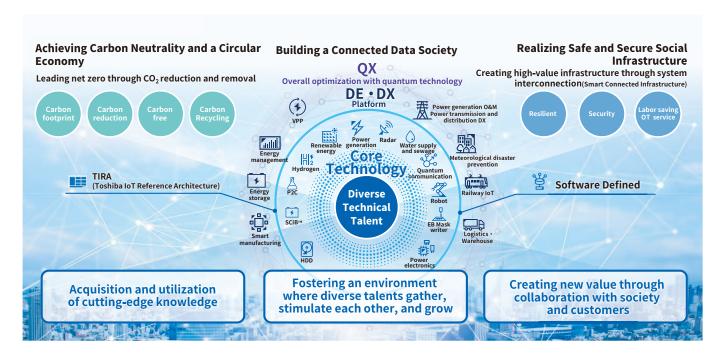
SCiB™ Industrial Pack Series



Research and Development

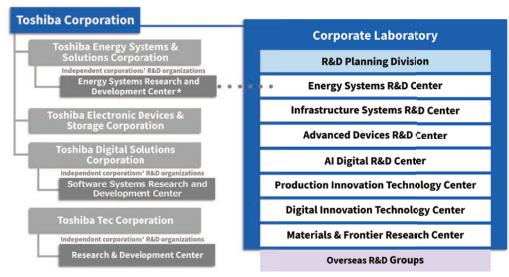
Technology Development Policy

The Basic Commitment of the Toshiba Group, "Committed to People, Committed to the Future.," guides us in creating technologies, products and services that solve social issues, including social infrastructure that contributes to carbon neutrality and safer, more secure lives. As we acquire and utilize state-of-the-art capabilities, we are also making every effort to develop and motivate highly capable engineers and researchers who provide the foundations for building diverse technological strengths, and to create value through collaboration with our customers and the wider society.



Toshiba R&D Structure

Most of Toshiba's research and development organizations were integrated into the Corporate Laboratory on April 1, 2025. At the Corporate Laboratory, we pursue R&D activities related to our business domains through collaboration with business departments as well as external partners. The Corporate Laboratory is engaged in the development of new products and technologies in line with business plans, as well as the commercialization and mass production of products that meet customer needs. Additionally, from a mid- to long-term perspective, we are engaged in research in new business areas, as well as innovative and pioneering research and development.



^{*} The Energy Systems Research and Development Center under Toshiba Energy Systems & Solutions Corporation also functions as the Energy Systems R&D Center of the Corporate Laboratory to promote R&D collaborating with other centers.

Examples of research and development contributing for solving social issues

Our Secure Space Management Solution uses millimeter-wave radar modules in a highly reliable system for detecting dangerous objects and materials hidden in clothing, bags, etc. It's also fast, scanning people in less than a second as they walk through a check point customized to suit the specific location. Praised for its practicality and for meeting market needs, the system took the prestigious Minister of Internal Affairs and Communications Award at CEATEC 2023, Japan's premier electronics trade show. Toshiba is now making final refinements in readiness for an early launch.

In collaboration with Tohoku University's Tohoku Medical Megabank Organization, Tohoku University Hospital, and the National Institute of Information and Communications Technology, we built a system that applies information theory to the safe storage and transmission of genome data from multiple individuals. Use of data in the system is based on individual permission, and a combination of quantum security technology and personal authentication. We are promoting early practical application of quantum key distribution technology in many areas, including medical care, finance, government, and communications infrastructure.



Walk-through hazardous material detection system using millimeter-wave radar



Linked Quantum Security and Personal Authentication, Successfully Delivered Secure Personalized Healthcare Use Case

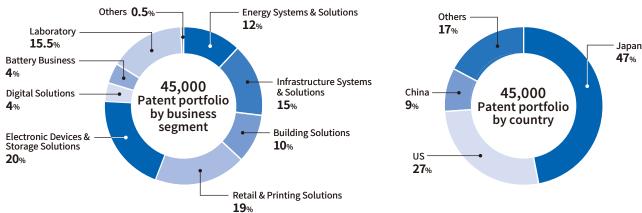
A part of this work was performed for Council for Science, Technology and Innovation (CSTI), Cross-ministerial Strategic Innovation Promotion Program (SIP), "Photonics and Quantum Technology for Society 5.0" (Funding agency: QST).

Intellectual Property Strategy

We aim to achieve DE, DX and quantum transformation (QE), to maximize corporate value and expand opportunities, and to solve social issues by strategically utilizing intellectual property. From the upstream perspective of business conceptualization, we consider how we can best utilize data and IP to improve business value, and we also acquire necessary IP to strengthen our portfolio. We proactively tackle social issues we cannot solve alone by bringing our IP to co-creation with partners, which also helps to maximize corporate value.

Global Patent Portfolio

Toshiba Group evaluates the rights to all registered patents every year and builds the optimal portfolio in each business.



Patents owned by Toshiba Group as of March 2024 (According to Toshiba research)

History and Chronology

The tireless curiosity and passion for invention of Toshiba's two founders are the source of Toshiba's corporate DNA. We continue to draw inspiration from their examples.

Hisashige Tanaka 1799-1881

Known as the "genius of mechanical wonders," Hisashige Tanaka was one of Japan's greatest inventors during the late Edo (1603-1868) and early Meiji (1868-1912) periods. His long list of inventions includes the "Man-nen dokei" chronometer. In addition to his brilliant craftsmanship, he was well versed in Western technologies, including telegraphy and steam engines. In 1875, at the age of 76, he opened a shop-cumfactory in Ginza, Tokyo, that manufactured various devices, most notably telegraph equipment. This is recognized as the origin of Toshiba.

Photo Hisashige Tanaka (Courtesy of Kurume City Board Education)







Ichisuke Fujioka 1857-1918

The "father of electricity in Japan," Ichisuke Fujioka's pioneered Japanese research into electric lighting. He met Thomas Edison when visiting the United States on a Japanese government mission and on his return devoted himself to the development of Japan's first incandescent lamps. Fujioka founded a company, Hakunetsu-sha, in 1890, to manufacture light bulbs.





Japan's first incandescent lamp

1875	Hisashige Tanaka opened a telegraph equipment factory in Shimbashi, Tokyo	2012	Toshiba Tec Corporation acquired the retail store solutions business of US-based IBM (International Business Machines
1890	Ichisuke Fujioka and Shoichi Miyoshi established Hakunetsu-sha & Co., Ltd. in Kyobashi, Tokyo	2013	Corporation) Completed Lazona Kawasaki Toshiba Building
1896	Tokyo Hakunetsu Dentokyuu Seizo Co., Ltd. established (renamed Tokyo Electric Company in 1899)	2014	Toshiba Science Museum renewal opening
1904	Shibaura Engineering Works Co., Ltd. Established	2016	Transferred all shares of Toshiba Medical Systems Corporation (now Canon Medical Systems Corporation.)
1939	Tokyo Electric Company merged with Shibaura Engineering Works Co., Ltd. and established Tokyo Shibaura Electric Co., Ltd.	2016	Transferred shares of Toshiba Lifestyle Products & Services Corporation to Midea Group Co., Ltd.
1942	Absorbed Shibaura Mazda industry Co., Ltd. and Nippon	2017	Deconsolidated Westinghouse Group from Toshiba Group
	Medical Electric Co., Ltd., expanding home appliance line-up	2017	Split off in-house companies
1943	Absorbed Tokyo Electric Co., Ltd. and Toyo Fire Brick Co., Ltd., expanding line-up of communications equipment	2017	Demoted to the Second Section of the Tokyo and Nagoya Stock Exchanges
1950	Under the Law on Elimination of Excessive Concentration of Economic Power, a group of 14 companies, including Tokyo Electric Appliances Co., Ltd., now Toshiba TEC Corp., was	2018	Transferred shares of Toshiba Visual Solutions Corporation (now TVS REGZA Corporation) to Hisense Group
	separated from Tokyo Shibaura Electric Co., Ltd.	2018	Transferred all shares of Formerly Toshiba Memory
1950	Absorbed Toshiba Rolling Stock Co., Ltd., expanding rolling stock products	2018	Corporation (now KIOXIA Corporation) Transferred shares of Toshiba Client Solutions Co., Ltd. (now
1955	Absorbed Dengyo-sha Prime Mover Works Ltd.		Dyna book Inc.) to Sharp Corporation
1961	Absorbed Ishikawajima-Shibaura Turbine Co., Ltd., expanding line up of turbines	2021	Reinstated to the First Section of the Tokyo and Nagoya Stock Exchanges
1961	Toshiba Science Museum opens	2022	Transferred shares of Toshiba Carrier Corporation
1975	Celebrated 100th anniversary	2023	Established "Regenerative Innovation Centre" in Germany
1984	Completed new head office "Toshiba Building"	2023	Opened "Quantum Technology Centre" in the UK
1984	Japanese official trade name of the company became "Toshiba"	2023	Delisted from the Prime Market of the Tokyo Stock Exchange, Inc. and the Premier Market of the Nagoya Stock Exchange, Inc.
1999	Introduced in-house company system		inc. and the Premier Market of the Nagoya Stock Exchange, inc.
2001	Changed registered headquarters from Kawasaki city Kanagawa, to Minato ward Tokyo		
2003	Adopted the "Company with Commitees" system		
2004	Joined United Nation's Global Compact		
2006	Acquired Westinghouse's nuclear power business		
2009	Acquired HDD business from Fujitsu Ltd.		

World-first and Japan-first Products and Services

Toshiba has released numerous world-first and Japan-first products and services since it was founded in 1875. While cultivating a new round of growth for the next generation and beyond, Toshiba Group is resolved to meet customer needs with advanced technologies, and to create products and services that delight and surprise.

Toshiba Firsts of Their Kind in Japan and the World — Representative Example

















8

1890	Manufactured Japan's first electric incandescent light bulbs	1982
1894	Produced Japan's first waterwheel power generators (60 kW)	1983
1895	Produced Japan's first induction motors 1	
1915	Manufactured Japan's first X-ray tubes	1985
1921	Invented the "double coil electric bulb," one of the six great inventions in bulb technology	1985 1989
1923	Manufactured Japan's first 40-ton DC electric locomotive	1989
1924	Manufactured Japan's first radio receivers	
1930	Manufactured Japan's first electric washing machines and refrigerators 2	1991
1931	Released Japan's first vacuum cleaners	1996
1940	Manufactured Japan's first fluorescent lamp	1996
1942	Completed Japan's first radar	2330
1949	Completed Japan's first gas turbine for electricity generation	1998
1952	Completed Japan's first TV broadcast transmitters and TV microwave relay system	2001
1955	Released Japan's first electric rice cookers	2004
1959	Developed Japan's first microwave ovens	2008
1960	Developed Japan's first color TV 3	
1963	Completed Japan's first 12,500kW nuclear power turbine generators	2010
1967	Launched world's first large-capacity static uninterruptable power supply (UPS)	2013 2017
1967	Completed the world's first automatic zip code reader 4	
1972	Released the world's first color TV with black stripe-type cathode-ray tubes	2018
1976	Developed world's first microcomputer for automobile engines	2019
1978	Released the first Japanese word processor 5	
1978	Developed Japan's first full-body X-ray CT system	2021
1979	Completed world's first optical-disc based data filing systems	2022
1980	Released world's first bulb-type fluorescent lamp, "Neo Ball™" (ball-shaped)	2022
1981	Developed world's first home-use inverter air conditioner	

1982	Developed Japan's first Magnetic Resonance Imaging systems (MRI)
1983	Commercialized the world's first OCR technology able to read Chinese characters
1985	Developed 1-megabit CMOS DRAM
1985	Introduced world's first laptop personal computers
1989	Introduced notebook personal computer, "Dynabook"
1989	Developed world's first large-capacity ultra-supercritical-pressure steam turbine
1991	Developed the world's first 4-megabit NAND-type Electrically Erasable and Programmable Read-only Memory (EEPROM) 6
1996	Introduced DVD video players and DVD-ROM drives (Commercialized DVD player in Japan)
1996	Completed construction of the world's first advanced boiling water reactor (ABWR)
1998	Developed the world's first MPEG 4 graphical data compression and expansion LSI
2001	Commercialized the world's first HDD & DVD video recorder
2004	Delivered the world's fastest ultra-high-speed elevator
2008	Released the "REGZA" ZH7000 series, the world's first LCD TVs with super-resolution imaging technology
2010	Commercialized the world's first 3D LCD TV not requiring dedicated glasses
2013	Commercialized world's first Glasses-free 3D medical display
2017	Developed and installed the world's first practical multi-parameter phased array weather radar 7
2018	Achieved world's first to a real-world quantum key distribution (QKD) rate of over 10Mbps
2019	Developed an epoch-making algorithm (called a simulated bifurcation machine) that enables the world's fastest and largest combinatorial optimization
2021	Developed a film-based perovskite solar cell with an energy conversion efficiency of 15.1%, the world's highest

Developed world's first lightweight, compact, high-power superconducting motor prototype for mobility applications 8



Toshiba Group Management Organization Chart

TOSHIBA CORPORATION

Strategic Planning Div. Corporate Monitoring & Oversight Div. Next Business Development Div. DX, Design & Communications Div. Information Systems Div. Hokkariku Branch Office Finance & Accounting Control Div. Legal & Compliance Div. Human Resources & Administration Div. Process Transformation Div. Fuchu Complex Yokohama Complex Himeji Operations Keihin Operations Hamakawasaki Operations Corporate Technology Planning Div. Corporate Technology Planning Div. Corporate Electronic Systems Div. Internal Audit Div. Social Systems Div. Defense & Electronic Systems Div. Industrial Systems Div. Mile Operations Smart Manufacturing Div. Battery Div. Kashiwazaki Operations Smart Manufacturing Div. Kashiwazaki Operations Smart Manufacturing Div. Kashiwazaki Operations Smart Manufacturing Div. Kashiwazaki Operations Kashiwazaki Operations Smart Manufacturing Div. Kashiwazaki Operations Kashiwazaki Operations Smart Manufacturing Div. Kashiwazaki Operations	Board of Directors President CEO	
Fuchu Complex Yokohama Complex Himeji Operations Keihin Operations Hamakawasaki Operations Corporate Technology Planning Div. Corporate Laboratory Marketing Div. Internal Audit Div. Social Systems Div. Defense & Electronic Systems Div. Railway Systems Div. Industrial Systems Div. Mie Operations Smart Manufacturing Div. Kashiwazaki Operations I Toshiba Electronic Devices & Storage Solution (Electronic Devices & Storage Solution (Digital Solutions Corporation (Digital Solutions Corporations (Digital Solutions Corporation (Digital Solutions Corporations (Digita	— Strategic Planning Div. — Chubu Branch Office — Kyushu Branch Office — Chugoku Branch Office — Hokuriku Branch Office — Tohoku Branch Office — Tohoku Branch Office — Hokkaido Branch Office — Hokkaido Branch Office — Shikoku Branch Office — Shikoku Branch Office — Kanshinetsu Branch O	Corporation I Toshiba Plant Systems & Services Corporation (Energy Systems & Solution I Toshiba Elevator and Building Systems Corporation I Toshiba Lighting & Technology Corporation (Building Solution
Yokohama Complex Himeji Operations Keihin Operations Hamakawasaki Operations Corporate Technology Planning Div. Corporate Laboratory Marketing Div. Internal Audit Div. Security & Automation Systems Div. Industrial Systems Div. Industrial Systems Div. Mie Operations Yokohama Complex I Toshiba Electronic Devices & Storage Corporation (Electronic Devices & Storage Solution Toshiba Digital Solutions Corporation (Digital Solutions Corporations)	Komukai Complex	(Retail & Printing Solution
 Marketing Div. Internal Audit Div. Social Systems Div. Defense & Electronic Systems Div. Railway Systems Div. Industrial Systems Div. Mie Operations Smart Manufacturing Div. Battery Div. Indoshiba Digital Solutions Corporation (Digital Solutions Corporations (Digital Solutions Corporation (Digital Solutions Corporations (Digital Solutions Corporations	Himeji Operations Keihin Operations Hamakawasaki Operations	Corporation
— Social Systems Div. — Defense & Electronic Systems Div. — Security & Automation Systems Div. — Railway Systems Div. — Industrial Systems Div. — Mie Operations — Smart Manufacturing Div. — Battery Div. — Kashiwazaki Operations — Kashiwazaki Operations	— Marketing Div.	l Toshiba Digital Solutions Corporation (Digital Solution
— Smart Manufacturing Div. — Battery Div. Kashiwazaki Operations	 Social Systems Div. Defense & Electronic Systems Div. Security & Automation Systems Div. Railway Systems Div. Industrial Systems Div. 	l Toshiba Europe Ltd.
TOKOHAIHA BALLELY OPERALIONS	– Smart Manufacturing Div. – Battery Div.	

Offices / Subsidiaries

Bases in Japan

Offices

< Hokkaido > Hokkaido Branch Office

< Tohoku >

- Tohoku Branch Office
- · Iwate Branch Office · Aomori Branch Office
- · Kanagawa Branch Office Kanshinetsu Branch Office
- · East-Kanto Branch Office
- · Niigata Branch Office
- · Ibaraki Branch Office
- < Hokuriku >
- Hokuriku Branch Office
- · Kanazawa Branch Office · Fukui Branch Office
- < Chubu >
- Chubu Branch Office
- · Shizuoka Branch Office · Toyota Branch Office
- · Mie Branch Office
- < Kansai >

Kansai Branch Office · Kyoto Branch Office

- · Kobe Branch Office
- < Chugoku > Chugoku Branch Office
- · Okayama Branch Office
- · Sanin Branch Office
- < Shikoku >

Shikoku Branch Office · Matsuyama Branch Office

< Kyushu >

Kyushu Branch Office · Okinawa Branch Office

Laboratories and Factories

Corporate Laboratory

- · Energy Systems R&D Center
- Infrastructure Systems R&D Center
- · Advanced Devices R&D Center
- AI Digital R&D Center
- Production Innovation Technology Center
- · Digital Innovation Technology Center
- · Materials & Frontier Research Center

Komukai Complex

Fuchu Complex

Yokohama Complex

Himeji Operations

Keihin Operations

Hamakawasaki Operations

Mie Operations

Kashiwazaki Operations

· Yokohama Battery Operations

As of April 1, 2025

Consolidated Subsidiaries

Domestic

Japan Semiconductor Corporation Kaga Toshiba Electronics Corporation

Nishishiba Electric Co., Ltd.

Nuclear Fuel Industries, Ltd.

NuFlare Technology, Inc.

Toshiba Data Corporation Toshiba Electronic Devices & Storage Corporation Toshiba Digital Solutions Corporation

Toshiba Elevator and Building Systems Corporation Toshiba Energy Systems & Solutions Corporation

Toshiba Global Commerce Solutions Holdings

Corporation

Toshiba Industrial Products and Systems Corporation

Toshiba IT-Services Corporation

Toshiba Lighting & Technology Corporation

Toshiba Materials Co., Ltd.

Toshiba Plant Systems & Services Corporation

Toshiba Tec Corporation

Toshiba Tec Solution Service Corporation

Toshiba Denzai Marketing Co.,Ltd.

Toshiba Trading Inc. and more

Overseas

Toshiba America Business Solutions, Inc.

Toshiba America Electronic Components, Inc.

Toshiba America, Inc.

Toshiba Asia Pacific Pte., Ltd.

Toshiba (Australia) Pty., Ltd.

Toshiba (China) Co., Ltd.

Toshiba Electronic Components Taiwan Corporation

Toshiba Europe GmbH

Toshiba Europe Ltd.

Toshiba Gulf FZE

Toshiba Hydro Power (Hangzhou) Co., Ltd.

Toshiba Industrial Products Asia Co., Ltd.

Toshiba Information Equipment (Philippines), Inc.

Toshiba International Corporation

Toshiba International Procurement Hong Kong, Ltd.

Toshiba JSW Power Systems Private Ltd. Toshiba Lighting & Technology (Kunshan) Co., Ltd.

Toshiba Semiconductor (Thailand) Co., Ltd.

Toshiba Tec France Imaging Systems S.A.

Toshiba Tec Singapore Pte., Ltd.

Toshiba Tec U.K. Imaging Systems Ltd.

Toshiba Transmission & Distribution Systems Asia Sdn. Bhd.

Toshiba Transmission & Distribution Systems (India) Private Ltd. TPSC (India) Private Ltd.

TPSC (Thailand) Co., Ltd

As of April 1, 2025

and more

Affiliated Companies Accounted for by the Equity Method

Domestic

EREX New Energy Saiki Co., Ltd. Kioxia Holdings Corporation

SBS Toshiba Logistics Corporation

TMEIC Corporation

WingArc1st Inc. and more

Overseas

Dalian Toshiba Locomotive Electric Equipment Co.,Ltd. GE Toshiba Turbine Components de Mexico S.R.L. de C.V. MTJV (Thailand) Co., Ltd.

Henan Pinggao Toshiba High-Voltage Switchgear Co., Ltd.

KK6 Safety Measures Joint Venture Corporation

PG Toshiba (Henan) Switchgear Components Manufacturing Co., Ltd.

Schneider Toshiba Inverter SAS TDS Lithium-Ion Battery Gujarat Private Ltd. TMEIC Corporation Americas

TMEIC Industrial Systems India Private Ltd.

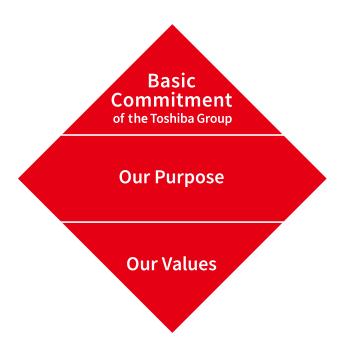
Toshiba Mitsubishi-Electric Industrial Systems (China)

As of April 1, 2025



The Essence of Toshiba

The Essence of Toshiba is the basis for the sustainable growth of the Toshiba Group and the foundation of all corporate activities.



The Essence of Toshiba comprises three elements: Basic Commitment of the Toshiba Group, Our Purpose, and Our Values.

With Toshiba's Basic Commitment kept close to heart, we clarified our purpose the difference that Toshiba Group makes in society together with our values, the shared beliefs that guide our actions.

Basic Commitment of the Toshiba Group

Committed to People, Committed to the Future.

At Toshiba, we commit to raising the quality of life for people around the world, ensuring progress that is in harmony with our planet.

Our Purpose

We are Toshiba. We have an unwavering drive to make and do things that lead to a better world.

A planet that's safer and cleaner. A society that's both sustainable and dynamic. A life as comfortable as it is exciting.

That's the future we believe in.
We see its possibilities, and work every day to
deliver answers that will bring on a brilliant new day.

By combining the power of invention with our expertise and desire for a better world, we imagine things that have never been – and make them a reality.

That is our potential. Working together, we inspire a belief in each other and our customers that no challenge is too great, and there's no promise we can't fulfill.

We turn on the promise of a new day.

Our Values

Do the right thing

We act with integrity, honesty and openness, doing what's right – not what's easy.

Look for a better way

We continually strive to find new and better ways, embracing change as a means for progress.

Always consider the impact

We think about how what we do will change the world for the better, both today and for generations to come.

Create together

We collaborate with each other and our customers, so that we can grow together.

Basic Corporate Data

Company Name Toshiba Corporation As of March 31, 2025

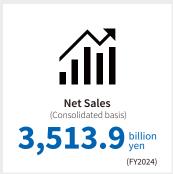
Headquarters Address 1-1, Shibaura 1-chome, Minato-ku, Tokyo, Japan

Founded July 1875

Corporate Officer

President and CEO Taro Shimada







Related information



Japanese website



Global website



Careers website



Sustainability website



Technologies website



Integrated Reports

Committed to People, Committed to the Future.

Toshiba Corporation

For the latest updates to the information contained in this corporate profile, please visit: https://www.global.toshiba/ww/outline/corporate.html

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"Committed to People, Committed to the Future." is the Basic Commitment of the Toshiba Group.

2025.5