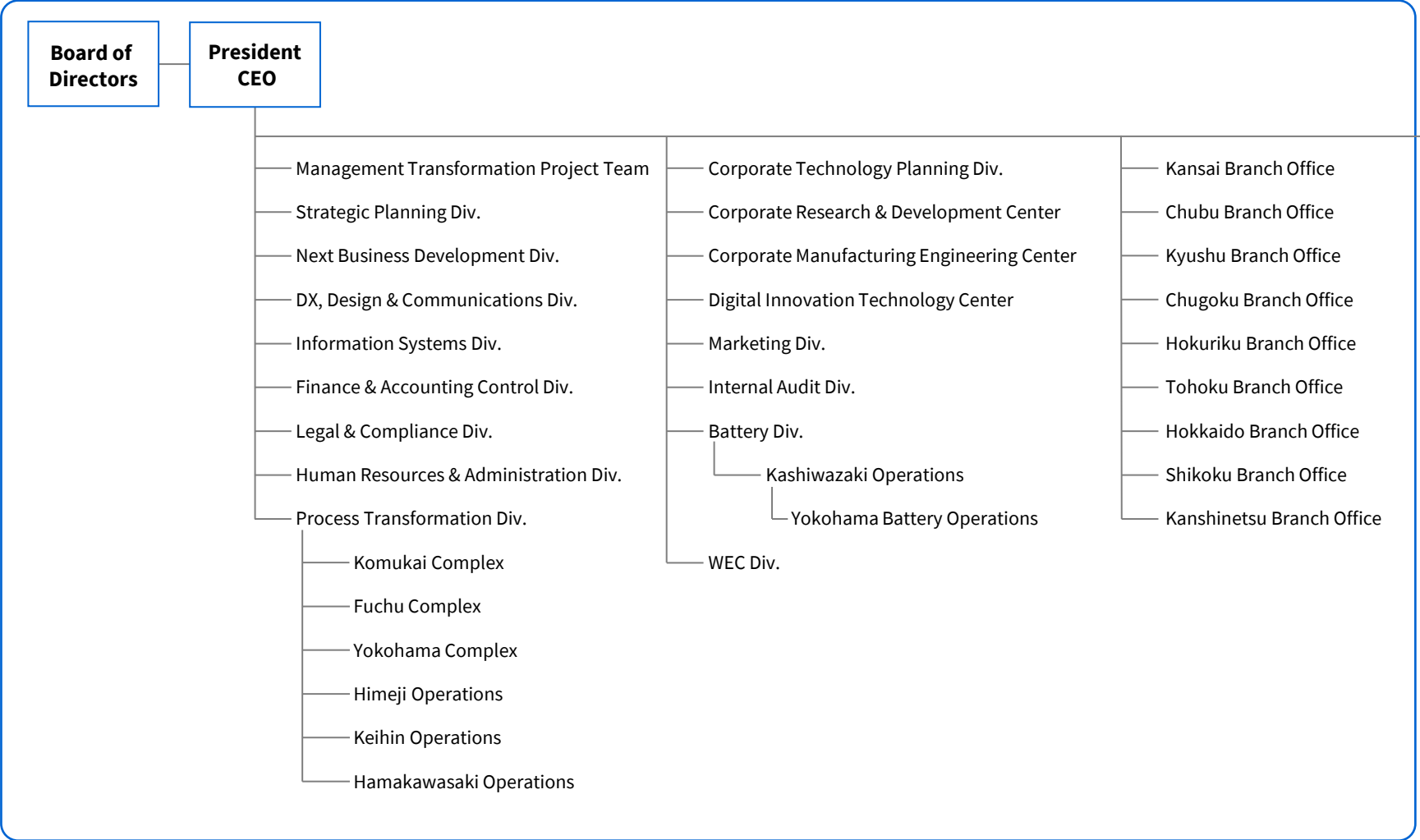


Toshiba Group Management Organization Chart

As of January 1, 2025

TOSHIBA CORPORATION



Energy Systems & Solutions

- Toshiba Energy Systems & Solutions Corporation
- Toshiba Plant Systems & Services Corporation

Infrastructure Systems & Solutions

- Toshiba Infrastructure Systems & Solutions Corporation

Building Solutions

- Toshiba Elevator and Building Systems Corporation
- Toshiba Lighting & Technology Corporation

Retail & Printing Solutions

- Toshiba Tec Corporation

Electronic Devices & Storage Solutions

- Toshiba Electronic Devices & Storage Corporation
- NuFlare Technology, Inc.

Digital Solutions

- Toshiba Digital Solutions Corporation

- Toshiba America, Inc.
- Toshiba Europe Ltd.
- Toshiba Asia Pacific Pte. Ltd.
- Toshiba (China) Co., Ltd.