

TOSHIBA

**FY2021
Consolidated Business Results
-Supplementary Data-**

Toshiba Corporation

May 13, 2022

Management Index by Segment

(Yen in billions)

Inventories	2021/3E	2021/6E	2021/9E	2021/12E	2022/3E
Energy Systems & Solutions	91.0	97.2	98.0	108.7	91.5
Infrastructure Systems & Solutions	120.7	137.7	144.6	167.5	143.9
Building Solutions	59.3	64.1	66.7	77.8	41.7
Retail & Printing Solutions	42.9	45.2	46.6	55.7	54.5
Electronic Devices & Storage Solutions	138.0	145.3	152.9	161.5	170.0
Digital Solutions	8.4	11.7	13.1	16.1	9.6

*For Building Solutions, the balance of the air-conditioner business has been reclassified as assets held for sale.

*For Retail & Printing Solutions, the amounts represent those disclosed in Toshiba TEC's consolidated balance sheets.

Management Index by Segment

(Yen in billions)

Notes and Accounts Receivable	2021/3E	2021/6E	2021/9E	2021/12E	2022/3E
Energy Systems & Solutions	240.7	200.2	211.1	230.3	249.3
Infrastructure Systems & Solutions	268.3	190.1	179.5	199.7	262.1
Building Solutions	141.6	126.5	126.5	136.4	89.7
Retail & Printing Solutions	63.9	59.1	59.8	64.5	70.8
Electronic Devices & Storage Solutions	133.0	142.1	153.6	150.9	138.3
Digital Solutions	59.2	40.0	43.7	42.9	61.3

*For Building Solutions, the balance of the air-conditioner business has been reclassified as assets held for sale.

*For Retail & Printing Solutions, the amounts represent those disclosed in Toshiba TEC's consolidated balance sheets.

Management Index by Segment

(Number of people)

Number of Employees	2021/3E	2021/6E	2021/9E	2021/12E	2022/3E
Energy Systems & Solutions	14,692	14,603	14,459	14,558	14,410
Infrastructure Systems & Solutions	19,787	19,998	19,753	19,866	19,876
Building Solutions	22,193	22,570	22,481	22,502	22,423
Retail & Printing Solutions	18,821	18,741	18,980	18,904	18,799
Electronic Devices & Storage Solutions	22,621	22,935	23,314	23,135	22,421
Digital Solutions	8,369	8,432	8,379	8,331	8,239
Others	7,751	7,683	7,706	7,088	7,003
Corporate	3,066	3,169	3,089	3,062	3,053
Total	117,300	118,131	118,161	117,446	116,224

- The number of employees is the total of full-time employees and employees under fixed-term employment contracts who have served or are expected to serve more than one year.

Depreciation and R&D Expense

(Yen in billions)

	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Forecast
Depreciation	79.6	85.2	85.2	100.0
R&D Expense	158.9	150.5	151.9	170.0

Exchange Rate

Exchange Rate (Actual)	Average Rate During Period		Rate at the End of Period	
	FY2020	FY2021	2021/3E	2022/3E
US\$	106 yen	112 yen	111 yen	122 yen
EURO	123 yen	131 yen	130 yen	137 yen

Exchange Rate (Assumed)	FY2022
US\$	120 yen
EURO	135 yen

FY2022 Exchange Rate Sensitivity (year; ¥) *	Net Sales	Operating Income (Loss)	(Yen in billions)
US\$	8.4	1.1	
EURO	0.4	0.1	

* Excluding the air-conditioner business

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