

**TOSHIBA**

**FY2021 Second Quarter  
Consolidated Business Results  
-Supplementary Data-**

**Toshiba Corporation**

**November 12, 2021**

# Management Index by Segment

(Yen in billions)

<b>Inventories</b>	2021/3E	2021/6E	<b>2021/9E</b>
Energy Systems & Solutions	91.0	97.2	<b>98.0</b>
Infrastructure Systems & Solutions	120.7	137.7	<b>144.6</b>
Building Solutions	59.3	64.1	<b>66.7</b>
Retail & Printing Solutions *	42.9	45.2	<b>46.6</b>
Electronic Devices & Storage Solutions	138.0	145.3	<b>152.9</b>
Digital Solutions	8.4	11.7	<b>13.1</b>

\* The amounts represent those disclosed in Toshiba TEC's consolidated balance sheets.

# Management Index by Segment

(Yen in billions)

Notes and Accounts Receivable	2021/3E	2021/6E	2021/9E
Energy Systems & Solutions	240.7	200.2	<b>211.1</b>
Infrastructure Systems & Solutions	268.3	190.1	<b>179.5</b>
Building Solutions	141.6	126.5	<b>126.5</b>
Retail & Printing Solutions *	63.9	59.1	<b>59.8</b>
Electronic Devices & Storage Solutions	133.0	142.1	<b>153.6</b>
Digital Solutions	59.2	40.0	<b>43.7</b>

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# Management Index by Segment

(Number of people)

Number of Employees	2021/3E	2021/6E	2021/9E
Energy Systems & Solutions	14,692	14,603	<b>14,459</b>
Infrastructure Systems & Solutions	19,787	19,998	<b>19,753</b>
Building Solutions	22,193	22,570	<b>22,481</b>
Retail & Printing Solutions	18,821	18,741	<b>18,980</b>
Electronic Devices & Storage Solutions	22,621	22,935	<b>23,314</b>
Digital Solutions	8,369	8,432	<b>8,379</b>
Others	7,751	7,683	<b>7,706</b>
Corporate	3,066	3,169	<b>3,089</b>
<b>Total</b>	<b>117,300</b>	<b>118,131</b>	<b>118,161</b>

- The number of employees is the total of full-time employees and employees under fixed-term employment contracts who have served or are expected to serve more than one year.

# Depreciation and R&D Expense

(Yen in billions)

	FY2020/H1	<b>FY2021/H1</b>	FY2019 Actual	FY2020 Actual	<b>FY2021 Forecast</b>
Depreciation	42.1	<b>43.0</b>	79.6	85.2	<b>95.0</b>
R&D Expense	76.1	<b>73.6</b>	158.9	150.5	<b>160.0</b>

# Exchange Rate

Exchange Rate (Actual)	Average Rate During Period		Rate at the End of Period	
	FY2020/H1	FY2021/H1	2021/3E	2021/9E
US\$	107 yen	<b>110 yen</b>	111 yen	<b>112 yen</b>
EURO	121 yen	<b>131 yen</b>	130 yen	<b>130 yen</b>

Exchange Rate (Assumed)	From November
US\$	<b>105 yen</b>
EURO	<b>125 yen</b>

FY2021/H2 Exchange Rate Sensitivity (six months; ¥)	Net Sales	Operating Income (Loss)	(Yen in billions)
US\$	<b>4.6</b>	<b>0.9</b>	
EURO	<b>0.4</b>	<b>0.2</b>	

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