SASB Reference Table

Topic	Accounting Metric	Category	Unit of Measure	Code	Disclosure	Reference	
Energy Management	(1) Total energy consumed (2) Percentage grid electricity (3) Percentage renewable	Quantitative	Gigajoules (GJ), Percentage (%)	RT-EE-130a.1	(1) 19,718,000 GJ (2) 84% (3) 9.1%*1	► Overview of Environmental Impacts ► Response to Climate Change in Business Activities	
Hazardous Waste Management	Amount of hazardous waste generated, percentage recycled	Quantitative	Metric tons (t), Percentage (%)	RT-EE-150a.1	Total amount of hazardous waste: 3,100 t*2 Percentage recycled: 83%*3 Percentage incinerated: 10%*4	► Overview of Environmental Impacts	
	Number and aggregate quantity of reportable spills, quantity recovered	Quantitative	Number, Kilograms (kg)	RT-EE-150a.2	Number of substances: 25*5 Amount of chemical substances released: 744,052 kg*5 No reportable chemical substances were released into the soil	▶ Reduction of Waste Volume in Business Activities	
Decide at Colot	Number of recalls issued, total units recalled	Quantitative	Number	RT-EE-250a.1	Number of recalls started from FY2022: 1 voluntary recalls Number of units recalled: 191	▶ <u>Disclosure of Product Safety and Quality Information</u>	
Product Safety	Total amount of monetary losses as a result of legal proceedings associated with product safety	Quantitative	Reporting currency	RT-EE-250a.2	_		
Product Lifecycle Management	Percentage of products by revenue that contain IEC 62474 declarable substances	Quantitative	Percentage (%) by revenue	RT-EE-410a.1	Toshiba Group promotes green procurement as a part of our environmental considerations in the manufacturing processes. Our Green Procurement Guidelines supported management of chemical substances in procured goods by establishing the "Toshiba Group Environment-related Substance List," which includes applicable substances on the IEC62474 Declarable Substance List. Since 1999, we have revised the Green Procurement Guidelines as necessary in order to respond to changing circumstances, such as stricter regulations on chemicals contained in products.	► Toshiba Group Green Procurement Guidelines ► Green Procurement / Green Purchase	
	Percentage of eligible products, by revenue, that meet ENERGY STAR® criteria	Quantitative	Percentage (%) by revenue	RT-EE-410a.2	Some multifunction peripherals (MFPs) manufactured and sold by Toshiba Tec Corporation meet the ENERGY STAR® criteria. However, net sales from these products is insignificant in terms of Toshiba Group's overall consolidated sales.		
	Revenue from renewable energy-related and energy efficiency-related products	Quantitative	Reporting currency	RT-EE-410a.3	Toshiba Group provides a wide range of equipment, systems and services that generate, transfer, store and smartly use electricity. We aim to build a society that realizes both a stable electricity supply and harmony with the environment and future generations can live with peace of mind.		
Materials Sourcing	Description of the management of risks associated with the use of critical materials	Discussion and Analysis	n/a	RT-EE-440a.1	Toshiba Group introduced Business Continuity Plan (BCP) Procurement Guidelines in 2012. In the same year, we built a system to manage corporate information on upstream suppliers, in order to minimize the risk of and the time required to resolve supply chain disruptions.	► Risk Management Using the Business Continuity Plan (BCP)	
Business Ethics	Description of policies and practices for prevention of: (1) corruption and bribery; and (2) anticompetitive behavior	Discussion and Analysis	n/a	RT-EE-510a.1	Toshiba Group has engaged in rigorous efforts to prevent violation of antitrust law, bribery, and other corrupt practices. For each, it has established compliance programs reflecting laws and regulations in Japan and overseas as well as associated sets of guidelines. Those guidelines clearly define and prohibit subject acts such as cartels, bribery and facilitation payments. In addition, the compliance programs and guidelines stipulate the internal systems, and provide for pre-screening related to contact with civil servants and a due diligence policy for comprehending risks of bribery regarding with concerned parties. Also, in accordance with provisions of the compliance programs, Toshiba makes sure to provide education, and conduct voluntary audit, etc. To prevent violations and early detect situations leading to violations, Toshiba Group established the whistleblower system for employees and the Clean Partner Line for suppliers and business partners as a system to report violations or suspected violations, encouraging them to use such systems.	► Compliance with the Antimonopoly Act and Anti- corruption	
	Total amount of monetary losses as a result of legal proceedings associated with bribery or corruption	Quantitative	Reporting currency	RT-EE-510a.2	0 yen		
	Total amount of monetary losses as a result of legal proceedings associated with anti-competitive behavior regulations	Quantitative	Reporting currency	RT-EE-510a.3	0 yen		
	Activity Metric	Category	Unit of Measure	Code	Disclosure	Reference	
		Quantitative	Number	RT-EE-000.A	Toshiba Group contributes to a sustainable future through the global delivery of products and services in a wide range of business domains.	► Toshiba Group Business Domains	
Number of employees		Quantitative	Number	RT-EE-000.B	106,648*6	► Corporate Data	

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^{*1:} Renewable energy refers to energy from solar power
*2: The total volume of hazardous waste is the amount of specially controlled industrial waste defined by the Waste Management and Public Cleasing Law in Japan
*3: Volume of hazardous waste recycled refers to the amount of specially controlled industrial waste that the company recycled

^{*4:} Volume of hazardous waste incinerated refers to the amount of specially controlled industrial waste that the company used for energy recovery

*5: Reportable amount of chemical substances released is the number and volume of substances managed by Toshiba Group among substances designated as hazardous substances in the Comprehensive Environmental Response, Compensation, and Liability Act (CERCA) in the U.S.

*6: As of March 31, 2023

Data Section

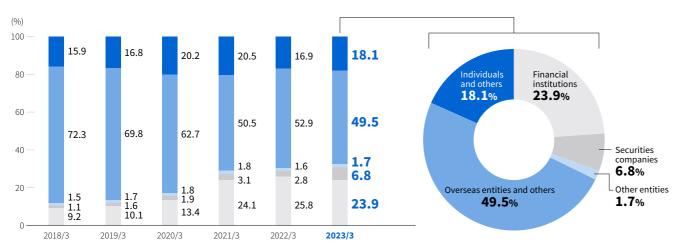
Shareholder Information

Distribution of Shareholder

(As of March 31 of each year)

	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
■ Individuals and others	15.9 %	16.8 %	20.2 %	20.5 %	16.9 %	18.1%
Overseas entities and others	72.3	69.8	62.7	50.5	52.9	49.5
Other entities	1.5	1.7	1.8	1.8	1.6	1.7
Securities companies	1.1	1.6	1.9	3.1	2.8	6.8
■ Financial institutions	9.2	10.1	13.4	24.1	25.8	23.9

Note: For the purpose of calculation of shareholding ratio, share units of treasury stock are included in "Individuals and others."



Principal Shareholders

(As of March 31, 2023)

Name of Shareholder	Shareholding ratio (percentage)
The Master Trust Bank of Japan, Ltd. (Trust Account)	11.1%
SUNTERA (CAYMAN) LIMITED AS TRUSTEE OF ECM MASTER FUND	4.6
CHINOOK HOLDINGS LTD	3.6
Custody Bank of Japan, Ltd. (Trust Account)	3.0
BCSL CLIENT RE BBPLC NYBR	2.9
Nippon Life Insurance Company	2.6
GOLDMAN SACHS INTERNATIONAL	2.5
Toshiba Employees Shareholding Association	2.2
GOLDMAN, SACHS & CO. REG	1.9
CGMI PB CUSTOMER ACCOUNT	1.8

- 1. For the purpose of calculation of shareholding ratio in the above table of principal shareholders, treasury shares are excluded from total number of issued shares (denominator).
- 2. The change report on large-volume holdings offered for public inspection on March 4, 2021 notes that a total of 11 companies, including BlackRock Japan Co., Ltd., held 23,720K shares as of February 26, 2021 (percentage of stock certificates, etc. held: 5.21%). However, as the Company was unable to confirm the beneficial ownership or number of shares held as of the end of the fiscal year under review, these companies are not included in the table above.
- 3. The change report on large-volume holdings offered for public inspection on March 31, 2022 notes that Effissimo Capital Management Pte Ltd. held 42,868K shares as of March 24, 2021 (ratio of stock certificates, etc. held: 9.90%). However, as the Company was unable to confirm the beneficial ownership or number of shares held as of the end of the fiscal year under review, Effissimo Capital Management Pte Ltd. is not included in the above table.
- 4. The change report on large-volume holdings offered for public inspection on June 2, 2022 notes that, as of May 26, 2022, Farallon Capital Management L.L.C. and CHINOOK HOLDINGS LTD jointly held 22,960K shares (ratio of stock certificates, etc. held: 5.30%). As the Company cannot confirm the beneficial ownership or number of shares held by Farallon Capital Management L.L.C. and CHINOOK HOLD-INGS LTD as of the end of the fiscal year under review, Farallon Capital Management LL.C. is not included in the above table and data for CHINOÓK HOLDINGS LTD stated in the above table is based on the
- 5. The change report on large-volume holdigns offered for public inspection on March 29, 2023 notes that 3D Investment Partners Pte. Ltd. held 21,233K shares as of March 22, 2023 (ratio of stock certificates, etc. held: 4,90%). However, as the Company was unable to confirm the beneficial ownership or number of shares held as of the end of the fiscal year under review, 3D Investment Partners Pte. Ltd. is not included in the above table.

Stock Information

		2019/3	2020/3	2021/3	2022/3	2023/3
Common stock price	(Yen, fiscal year)*1					
High		3,980	4,030	4,010	5,245	5,938
Low		2,842	1,982	2,301	3,825	4,023
Nikkei average	(Yen)	21,205.81	18,917.01	29,178.80	27,821.43	28,041.48
Number of shares issued	(Millions of shares)	544	455	455	433	433
Market capitalization	(Billions of yen)*2	1,917.6	1,082.9	1,702.7	2,014.1	1,925.3
Earnings (Loss) per share a shareholders of the Compa		1,641.85	(236.39)	251.25	442.05	292.56
Annual dividends per share	e (Yen)	30	20	80	220	220
Payout ratio	(%) (Consolidated)	1.83	_	31.8	49.8	75.2
Number of shareholders		270,570	269,067	270,598	228,187	228,229
Price-to-earnings ratio (PEF	R) (Times)	2.15	_	14.89	10.52	15.19
Price-to-cash flows ratio (P	CFR) (Times)	2.0	(3.3)	8.5	7.3	8.7
Price-to-book value ratio (F	PBR) (Times)	1.3	1.1	1.5	1.7	1.5

* The Company implemented a share consolidation with a ratio of 10 common shares to 1 share as of October 1, 2018.
*1 Common stock price from August 1, 2017 until January 28, 2021 is based on the 2nd section of the Tokyo Stock Exchange, and from January 29, 2021 until April 3, 2022 on the 1st section of the Tokyo

Stock Exchange. Also from April 4, 2022 onward is based on the Prime Market of the Tokyo Stock Exchange.

*2 Market capitalization = Common stock price (year-end/yen/close) x Total issued shares

Stock Price and Trading Volume Trends (for past 5 fiscal years)



^{*} The Company implemented a share consolidation with a ratio of 10 common shares to 1 share as of October 1, 2018. The stock price and the trading volume are calculated assuming that the share consolidation was implemented on April, 2018.

Business Results

Data Section

Consolidated Subsidiaries and Affiliated Companies Accounted for by the Equity Method

Consolidated Subsidiaries

(As of March 31, 2023)

Domestic

- Japan Semiconductor Corporation
- Kaga Toshiba Electronics Corporation
- Nishishiba Electric Co., Ltd.
- Nuclear Fuel Industries, Ltd.
- NuFlare Technology, Inc.
- Toshiba Data Corporation
- Toshiba Electronic Devices & Storage Corporation
- Toshiba Digital Solutions Corporation
- Toshiba Elevator and Building Systems Corporation
- Toshiba Energy Systems & Solutions Corporation
- Toshiba Global Commerce Solutions Holdings Corporation
- Toshiba Industrial Products and Systems Corporation
- Toshiba Infrastructure Systems & Solutions Corporation
- Toshiba IT-Services Corporation
- Toshiba Lighting & Technology Corporation
- Toshiba Materials Co., Ltd.

- Toshiba Plant Systems & Services Corporation
- Toshiba Tec Corporation*
- Toshiba Tec Solution Service Corporation
- Toshiba Denzai Marketing Co.,Ltd.
- Toshiba Trading Inc.

88 companies in total including the 21 above * Listed Company in stock market

Overseas

- Toshiba America Business Solutions, Inc.
- Toshiba America Electronic Components, Inc.
- Toshiba America, Inc.
- Toshiba Asia Pacific Pte., Ltd.
- Toshiba (Australia) Pty., Ltd.
- Toshiba (China) Co., Ltd.

Corporation

- Toshiba Dalian Co., Ltd. • Toshiba Electronic Components Taiwan
- Toshiba Elevator (China) Co., Ltd.
- Toshiba Elevator (Shenyang) Co., Ltd.
- Toshiba Europe GmbH

- Toshiba Europe Ltd.
- Toshiba Gulf FZE
- Toshiba Hydro Power (Hangzhou) Co., Ltd.
- Toshiba Industrial Products Asia Co., Ltd.
- Toshiba Information Equipment (Philippines),
- Toshiba International Corporation
- Toshiba International Procurement Hong Kong,
- Toshiba JSW Power Systems Private Ltd.
- Toshiba Lighting & Technology (Kunshan) Co.,
- Toshiba Semiconductor (Thailand) Co., Ltd.

- Toshiba Tec Europe Imaging Systems S.A.
- Toshiba Tec France Imaging Systems S.A.
- Toshiba Tec Information Systems (Shenzhen) Co., Ltd.
- Toshiba Tec Singapore Pte., Ltd.
- Toshiba Tec U.K. Imaging Systems Ltd.
- Toshiba Transmission & Distribution Systems Asia Sdn. Bhd.
- Toshiba Transmission & Distribution Systems (India) Private Ltd.
- TPSC (India) Private Ltd.
- TPSC (Thailand) Co., Ltd.

165 companies in total including the 30 above

Affiliated Companies Accounted for by the Equity Method

(As of March 31, 2023)

Domestic

- EREX New Energy Saiki Co., Ltd.
- Kioxia Corporation
- Kioxia Holdings Corporation
- SBS Toshiba Logistics Corporation
- KK6 Safety Measures Joint Venture Corporation Toshiba Mitsubishi Electric Industrial Systems Corporation
 - WingArc1st Inc.

47 companies in total including the 7 above

Overseas

- Changzhou Toshiba Transformer Co., Ltd.
- Dalian Toshiba Locomotive Electric Equipment Co.,Ltd.
- GE Toshiba Turbine Components de Mexico S.R.L. de C.V.
- MTJV (Thailand) Co., Ltd.

- Henan Pinggao Toshiba High-Voltage Switchgear Co., Ltd.
- PG Toshiba (Henan) Switchgear Components Manufacturing Co., Ltd.
- Schneider Toshiba Inverter SAS
- TDS Lithium-Ion Battery Gujarat Private Ltd.
- TMEIC Corporation Americas
- TMEIC Industrial Systems India Private Ltd.
- Toshiba Mitsubishi-Electric Industrial Systems (China) Corporation

83 companies in total including the 11 above

Corporate History

July	1875	A shop-cum-factory (called Tanaka Seizo-sho from 1882; later Shibaura Engineering Works Co., Ltd.) opened in Tokyo.
Apr.	1890	Hakunetsu-sha & Co., Ltd. (from 1899 Tokyo Electric Company) founded.
Jan.	1896	Tokyo Hakunetsu Dentokyu Seizo Co., Ltd. established (Renamed Tokyo Electric Co, Ltd. in 1899)
June	1904	Shibaura Engineering Works Co., Ltd. established.
Sept.	1939	Shibaura Engineering Works Co., Ltd. merged with Tokyo Electric Company to become Tokyo Shibaura Electric Co., Ltd.
Oct.	1942	Absorbed Shibaura Mazda Industry Co., Ltd. and Nippon Medical Electric Co., Ltd., expanding home appliance line-up.
July	1943	Absorbed Tokyo Electric Co., Ltd. and Toyo Fire Brick Co., Ltd., expanding line-up of communications equipment.
Feb.	1950	Under the Law on Elimination of Excessive Concentration of Economic Power, a group of 14 companies, including Tokyo Electric Appliances Co., Ltd., now Toshiba TEC Corp., was separated from Tokyo Shibaura Electric Co., Ltd.
Apr.		Absorbed Toshiba Rolling Stock Co., Ltd., expanding rolling stock products.
Nov.	1955	Absorbed Dengyo-sha Prime Mover Works Ltd.
Nov.	1961	Absorbed Ishikawajima-Shibaura Turbine Co., Ltd., expanding line-up of turbines.
Apr.	1984	Japanese official trade name changed to "Toshiba Corporation."
Apr.	1999	Introduced in-house company system.
July	2001	Changed registered headquarters from Kawasaki City, Kanagawa, to Minato Ward, Tokyo.
June	2003	Adopted the Company with Committees (now, Company with a Nomination Committee, etc.) system.
Oct.		Transferred electric equipment for manufacturing plant business to TMA Electric Corp. (now Toshiba Mitsubishi-Electric Industrial Systems Corp.).
Oct.	2006	Acquired Westinghouse Group.
Oct.	2009	Acquired HDD business from Fujitsu Ltd.
Oct.	2010	Merged mobile phone business with that of Fujitsu Ltd. and transferred it to Fujitsu Toshiba Mobile Communications Ltd. (now FCNT LLC.).
July	2011	Acquired Landis+Gyr AG.
Mar.	2012	Transferred all shares of Toshiba Mobile Display Co., Ltd. to Japan Display Inc., a company established with co-funding by Innovation Network Corporation of Japan (now Japan Investment Corporetion), Toshiba Corporation, Sony Corporation and Hitachi, Ltd.
Aug.		Toshiba TEC Corporation acquired the retail store solutions business of US-based IBM (International Business Machines Corporation).
Mar.	2016	Sold off all shares of Toshiba Medical Systems Corporation (now Canon Medical Systems Coporation).
June		Sold off 80.1% shares of Toshiba Lifestyle Products & Services Corporation.
Mar.	2017	Westinghouse Group deconsolidated from Toshiba Group by Westinghouse Electric Company filing a voluntary petition for relief under Chapter 11.
Apr.		Split off and transferred the memory business to formerly Toshiba Memory Corporation by means of a company split.
July		Split off and transferred the social infrastructure business to Toshiba Electric Service Corp. (now Toshiba Infrastructure Systems & Solutions Corp.) by means of a company split. Split off and transferred the electronic devices business to Toshiba Electric Devices & Storage Corp. by means of a company split. Split off and transferred the ICT solutions business to Toshiba Solutions Corp. (now Toshiba Digital Solutions Corp.) by means of a company split.
July		Sold off 100% shares of Landis+Gyr Group.
Oct.		Split off and transferred the energy business to Toshiba Energy Systems & Solutions Corp. by means of a company split.
Feb.	2018	Transferred 95% shares of Toshiba Visual Solutions Corporation (now TVS REGZA Corporetion) to China's Hisense Group.
June		Transferred all shares of formerly Toshiba Memory Corporation.
Oct.		Transferred 80.1% shares of Toshiba Client Solutions Co., Ltd. (now Dynabook Inc.) to Sharp Corporation. (Transferred 19.9% shares of Dynabook Inc. to Sharp Coporation in August 2020)

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Corporate Data (As of March 31, 2023)

Toshiba Corporation

1-1, Shibaura 1-chome, Minato-ku, Tokyo, Japan (headquarters)

Founded	July 1875
Number of Employees	Approx. 107,000 (consolidated)
Fiscal Year	April 1 to March 31
Authorized Number of Shares	1 billion
Number of Shares Issued	433,137,955
Number of Shareholders	185,721
Stock Exchange Listings	Tokyo, Nagoya
Ticker Code on the Tokyo Stock Exchange / ISIN	6502 / JP359 2200004
Shareholder Registration Agent	Sumitomo Mitsui Trust Bank, Limited

- This report has not been audited by our independent auditor.
- Forward-looking statements

This report contains forward-looking statements concerning future plans, strategies and the performance of Toshiba Group. These forward-looking statements are not historical facts, rather they are based on management's assumptions and beliefs in light of the economic, financial and other data currently available. Since Toshiba Group promotes business in various market environments in many countries and regions, its activities are subject to a number of risks and uncertainties that, without limitation, relate to economic conditions, worldwide mega-competition in the electronics business, customer demand, foreign currency exchange rates, tax rules, regulations and other factors. Toshiba therefore wishes to caution readers that actual results might differ materially from its expectations.

- Regarding items reported in this report
- Any corrections made to this report will be published on our website, as referenced above.
- Product names may be trademarks of the respective companies.
- This report has been prepared for the purposes of providing information and does not constitute an offer to sell or a solicitation of an offer to buy any security of Toshiba, its subsidiaries or any other company in Japan, the United States or any other jurisdiction.

Editorial Policy

The goal of this report is to act as an effective communication tool that helps all stakeholders including shareholders and investors to understand about Toshiba Group. We have endeavored to report strategies and results in an integrated manner including both financial and non-financial information.

This integrated report conforms to the integrated reporting frameworks recommended by the International Integrated Reporting Council and by the Guidance for Collaborative Value Creation issued by the Japanese Ministry of Economy, Trade and Industry.

Guidance for Collaborative Value Creation

Reporting period: April 1, 2022 to March 31, 2023, including some information after April 2023. Reporting scope: Toshiba Corporation and Toshiba Group

Please refer to our website for detailed investors information and non-financial information.

Reports

Financial and non-financial information



Integrated Report

Financial reports (main), non-financial outlines

Details of cyber security enhancement activities



Cyber Security Report

Overview of cyber security activities

Website

Sources of timely information

Financial information



IR website

Financial information; legal disclosures



IR website for smartphones

Financial information; legal disclosures

Non-financial information



Sustainability website

Sustainability infomation



Environment website

Environmental information