

TOSHIBA

**FY2021 Third Quarter
Consolidated Business Results
-Supplementary Data-**

Toshiba Corporation

February 14, 2022

Management Index by Segment

(Yen in billions)

Inventories	2021/3E	2021/6E	2021/9E	2021/12E
Energy Systems & Solutions	91.0	97.2	98.0	108.7
Infrastructure Systems & Solutions	120.7	137.7	144.6	167.5
Building Solutions	59.3	64.1	66.7	77.8
Retail & Printing Solutions *	42.9	45.2	46.6	55.7
Electronic Devices & Storage Solutions	138.0	145.3	152.9	161.5
Digital Solutions	8.4	11.7	13.1	16.1

* The amounts represent those disclosed in Toshiba TEC's consolidated balance sheets.

Management Index by Segment

(Yen in billions)

Notes and Accounts Receivable	2021/3E	2021/6E	2021/9E	2021/12E
Energy Systems & Solutions	240.7	200.2	211.1	230.3
Infrastructure Systems & Solutions	268.3	190.1	179.5	199.7
Building Solutions	141.6	126.5	126.5	136.4
Retail & Printing Solutions *	63.9	59.1	59.8	64.5
Electronic Devices & Storage Solutions	133.0	142.1	153.6	150.9
Digital Solutions	59.2	40.0	43.7	42.9

* The amounts represent those disclosed in Toshiba TEC's consolidated balance sheets.

Management Index by Segment

(Number of people)

Number of Employees	2021/3E	2021/6E	2021/9E	2021/12E
Energy Systems & Solutions	14,692	14,603	14,459	14,558
Infrastructure Systems & Solutions	19,787	19,998	19,753	19,866
Building Solutions	22,193	22,570	22,481	22,502
Retail & Printing Solutions	18,821	18,741	18,980	18,904
Electronic Devices & Storage Solutions	22,621	22,935	23,314	23,135
Digital Solutions	8,369	8,432	8,379	8,331
Others	7,751	7,683	7,706	7,088
Corporate	3,066	3,169	3,089	3,062
Total	117,300	118,131	118,161	117,446

- The number of employees is the total of full-time employees and employees under fixed-term employment contracts who have served or are expected to serve more than one year.

Depreciation and R&D Expense

(Yen in billions)

	FY2020/Q1-Q3	FY2021/Q1-Q3	FY2019 Actual	FY2020 Actual	FY2021 Forecast
Depreciation	63.6	64.7	79.6	85.2	90.0
R&D Expense	108.4	105.6	158.9	150.5	160.0

Exchange Rate

Exchange Rate (Actual)	Average Rate During Period		Rate at the End of Period	
	FY2020/Q1-Q3	FY2021/Q1-Q3	2021/3E	2021/12E
US\$	106 yen	111 yen	111 yen	115 yen
EURO	122 yen	131 yen	130 yen	131 yen

Exchange Rate (Assumed)	From February
US\$	110 yen
EURO	125 yen

FY2021/Q4 Exchange Rate Sensitivity (months; ¥)	Net Sales	Operating Income (Loss)	(Yen in billions)
US\$	0.7	0.1	
EURO	0.1	0.0	

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