

TOSHIBA

FY2020

**Consolidated Business Results
-Supplementary Data-**

Toshiba Corporation

May 14, 2021

Management Index by Segment

(Yen in billions)

Inventories	2020/3E	2020/6E	2020/9E	2020/12E	2021/3E
Energy Systems & Solutions	98.0	112.2	111.1	116.4	91.0
Infrastructure Systems & Solutions	124.8	133.0	136.9	158.7	123.5
Building Solutions	58.8	62.2	59.9	69.7	59.3
Retail & Printing Solutions *	46.5	48.3	42.1	43.5	42.9
Electronic Devices & Storage Solutions	133.1	152.2	141.7	144.5	138.0
Digital Solutions	8.1	12.2	14.0	17.8	8.4

* The amounts represent those disclosed in Toshiba TEC's consolidated balance sheets.

Management Index by Segment

(Yen in billions)

Notes and Accounts Receivable	2020/3E	2020/6E	2020/9E	2020/12E	2021/3E
Energy Systems & Solutions	277.4	211.1	209.2	192.8	240.7
Infrastructure Systems & Solutions	292.6	198.1	198.8	195.3	271.3
Building Solutions	142.7	121.5	120.0	124.0	141.6
Retail & Printing Solutions *	59.7	41.5	58.5	52.9	63.9
Electronic Devices & Storage Solutions	134.3	101.7	133.7	133.0	133.0
Digital Solutions	63.4	40.4	45.9	43.4	59.2

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Management Index by Segment

Number of Employees	2020/3E	2020/6E	2020/9E	2020/12E	2021/3E
Energy Systems & Solutions	15,594	15,282	15,050	14,802	14,692
Infrastructure Systems & Solutions	20,077	20,074	19,970	19,805	19,787
Building Solutions	21,936	22,223	22,156	22,238	22,193
Retail & Printing Solutions	20,308	19,837	19,615	18,830	18,821
Electronic Devices & Storage Solutions	24,494	24,564	24,259	23,748	22,621
Digital Solutions	8,755	8,469	8,419	8,393	8,369
Others	11,690	10,785	10,883	7,822	7,751
Corporate	2,794	2,947	3,033	3,093	3,066
Total	125,648	124,181	123,385	118,731	117,300

- The number of employees is the total of full-time employees and employees under fixed-term employment contracts who have served or are expected to serve more than one year.

Depreciation and R&D Expense

(Yen in billions)

	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Forecast
Depreciation	78.5	79.6	85.2	95.0
R&D Expense	167.5	158.9	150.5	160.0

Exchange Rate

Exchange Rate (Actual)	Average Rate During Term		Rate at the End of Term	
	FY2019	FY2020	2020/3E	2021/3E
US\$	109 yen	106 yen	109 yen	111 yen
EURO	121 yen	123 yen	120 yen	130 yen

Exchange Rate (Assumed)	FY2021
US\$	105 yen
EURO	120 yen

FY2021 Exchange Rate Sensitivity (/year;/ ¥)	Net Sales	Operating Income (Loss)
US\$	8.8	1.6
EURO	0.9	0.4

(Yen in billions)

TOSHIBA