

Mid-Term Strategies for Future Growth through Creativity and Innovation (FY2013-2015)

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TOSHIBA CORPORATION

Forward-looking Statements

- This presentation contains forward-looking statements concerning Toshiba Group's future plans, strategies and performance.
- These forward-looking statements are not historical facts, rather they represent assumptions and beliefs based on economic, financial and competitive data currently available.
- As a global entity, operating a wide range of businesses in countries and regions with widely different market environments, Toshiba wishes to caution that actual results may differ materially from our expectations due to risks and uncertainties that, without limitation, relate to economic conditions, worldwide mega-competition in the electronics business, customer demand, foreign currency exchange rates, tax rules, regulations and other factors.
- Toshiba's fiscal year runs from April 1 to March 31, unless otherwise stated.



I. New Management Policy Vision

II. Action Plans for Creative Growth and Innovation

1. Creatively Seeking Value Creation
2. Pursuing Productivity Improvement
3. Developing Diverse, Creative Talent
4. Moving Forward with CSR Management

III. Overview of FY2013 Mid-Term Business Plan

Toshiba Group Management Policy Vision

Growth Through Creativity and Innovation

Pursue growth that does not overly depend on market growth,
but is generated by Toshiba's creative powers

Value Creation

Focus on customers' points-of-view
Combine values to create synergies
and expand applications

Productivity Improvement

Promote most effective use
of resources and assets
Enhance quality, efficiency and speed
in all businesses

Globally develop diverse, talented, creative people

Always integrate new perspectives and pursue creative new ideas

Push Forward with CSR Management

Fostering Growth Through Creativity and Innovation

Seeking New Value Creation

Creatively conceiving of an unlimited range of new business opportunities

Healthcare

Energy, Data Storage



New Concept Innovation

Organic Growth, M&A

Pursuing Productivity Improvement

Making extraordinary operational quality a key advantage

Establishing a Solid Financial Base

Improving cash flow management



I. New Management Policy Vision

II. Action Plans for Creative Growth and Innovation

- 1. Creatively Seeking Value Creation**
- 2. Pursuing Productivity Improvement**
- 3. Developing Diverse, Creative Talent**
- 4. Moving Forward with CSR Management**

III. Overview of FY2013 Mid-Term Business Plan

Megatrends and Future Goals to Be Realized

**Increasing
Population,
Aging Society**

**Growing
Information
Society**

**Resource
and Energy
Shortages**

**Global
Environment
Issues**

**Developing
Problem-solving Solutions**

**More comfortable
lifestyles**

**Providing wide-ranging,
more advanced medical
services**

**Stable, more efficient
energy supply**

**Town safety,
Disaster prediction
& mitigation**

**Supplying
safe water, air and food**

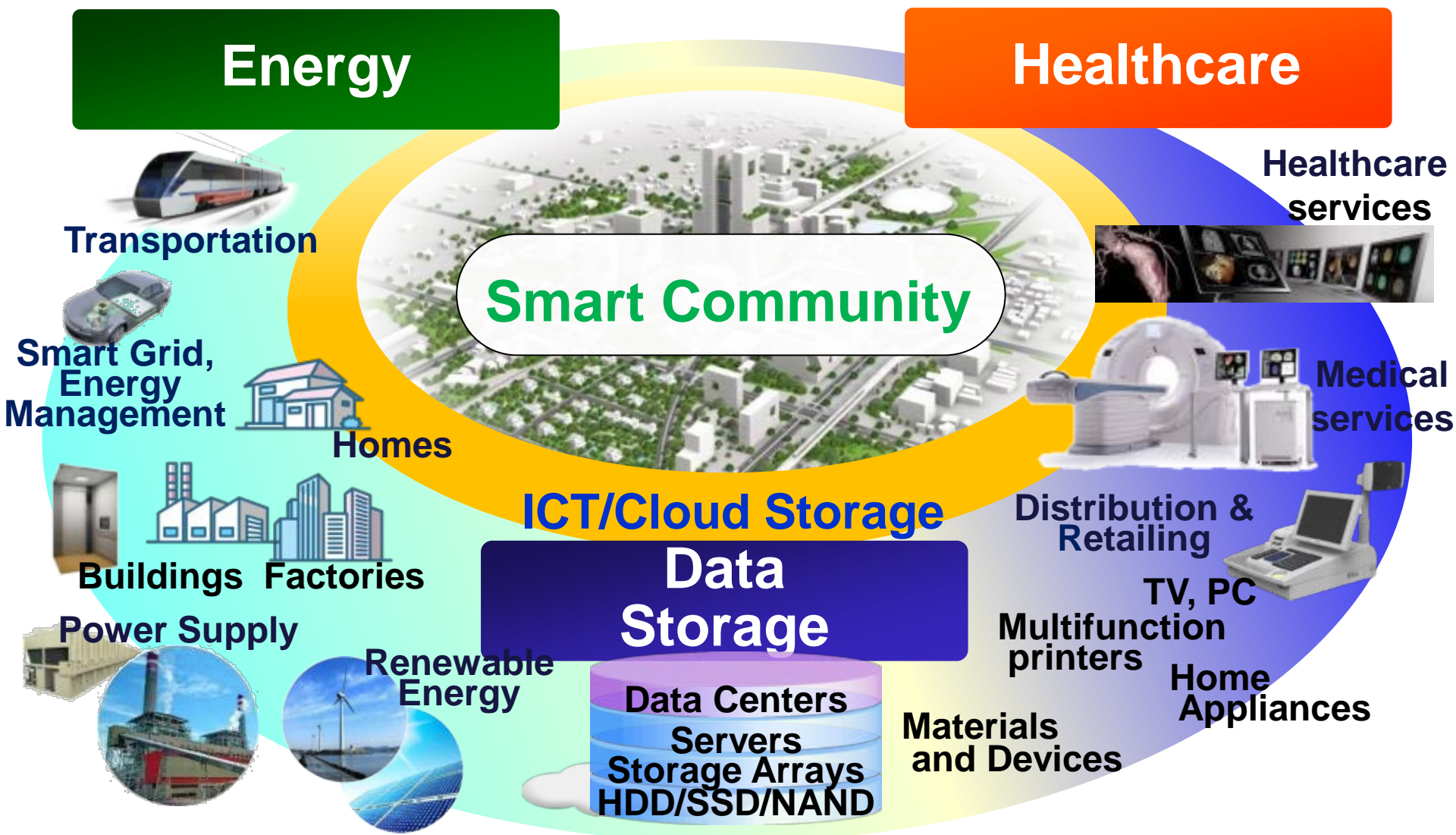
**Utilization of
limited resources,
Sustainability**

**Reduction in
CO2 emissions**

**Committed to People,
Committed to the Future. TOSHIBA**

New Management Vision for Smart Communities

Three major pillars for the creation of Smart Communities



Key achievements during the past year

Energy

- Won order for permanent magnet synchronous motor (PMSM) system from Singapore MRT
- Acquired demand response-related companies (Consert, Inc. and cyberGRID GmbH)
- Delivered world's largest hydroelectric pump turbine power to the Ludington Pumped Storage Power Plant in Michigan
- Expanded our solar power generation business
- Won order for high-voltage, direct-current (HVDC) transmission system from Terna, the Italian electricity transmission grid operator, which is No. 1 in Europe in amount of lines managed
- Demonstrated a new all-closed type of permanent magnet synchronous electric motor system that attains about a 50% decrease in power consumption compared to conventional systems
- Our SCiB™ rechargeable battery, which offers high power and a compact cell size, was adopted by Suzuki Motor for its new-type wagon R compact's regenerative braking system
- Succeeded in developing Japan's first phased array weather radar system
- Succeeded in joint development of a new thermal power generation system which enables simultaneous power generation and CO simultaneous power generation and CO₂ separation/collection
- Opened power system subsidiary in Turkey

Data Storage

- Delivered module-type data center for a Securities Exchange System in Myanmar
- Launched Toshiba Total Storage Platform
- Launched flash array storage "Violin 6000 Series"
- Started second-phase construction of Fab 5 at Yokkaichi to expand semiconductor fabrication facility with next-generation process technology
- Launched new NAND flash memory integrated Hybrid Drive HDD
- Started sample delivery of enterprise SSDs with 1.6TB memory size
- Started mass production of NAND 19nm 2nd generation
- Launched on-line data storage service for enterprise

Healthcare

- Received orders for 80 units of CT systems from the Ministry of Health of Turkey
- Started operation of medical equipment factory in Brazil
- Started full-scale operation of Healthcare@Cloud, an external storage service for medical image data
- Established local Toshiba group medical systems companies in Turkey and South Korea
- Developed intelligent wearable vital signs sensor module for smart healthcare services
- Signed MOU for starting feasibility study of carbon ion radiotherapy system in Malaysia

Toshiba's position in the Medical Business

Continuing dominant share in Japan's imaging diagnosis market along with a top-level share in the world market

Worldwide Market
Share in FY2012

3rd

CT
systems



4th

Diagnostic X-ray
systems



3rd

Diagnostic
ultrasound systems



4th

MRI
systems



Market Share in
Japan in FY2012

1st

50% share

1st

2nd

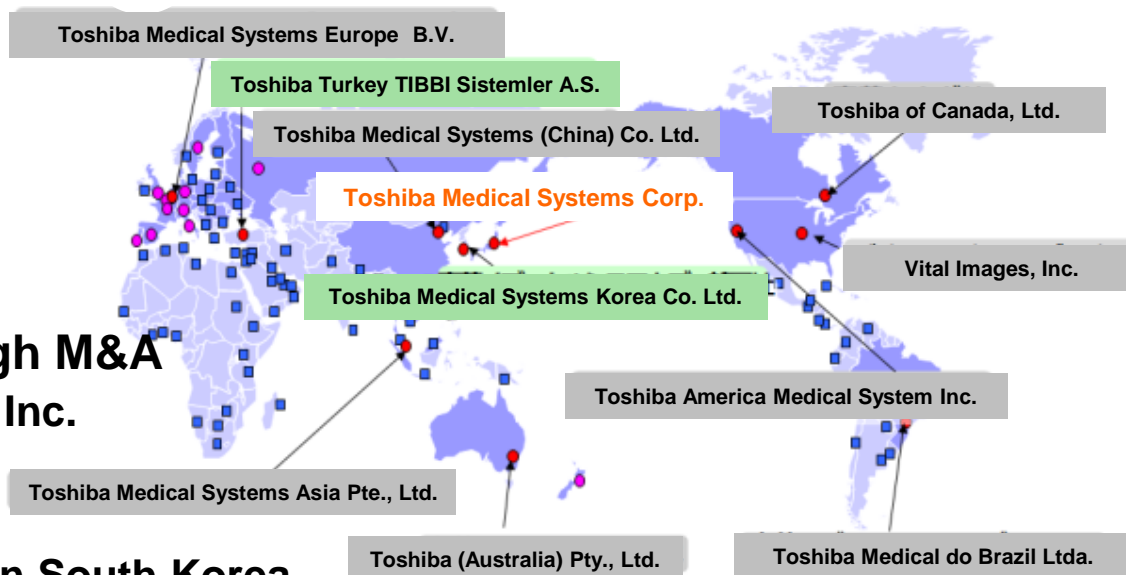
4th

10 subsidiaries and 78 agents
outside of Japan

Sales of and services for medical
systems in 135 countries all over
the world

Expanding sales channels through M&A

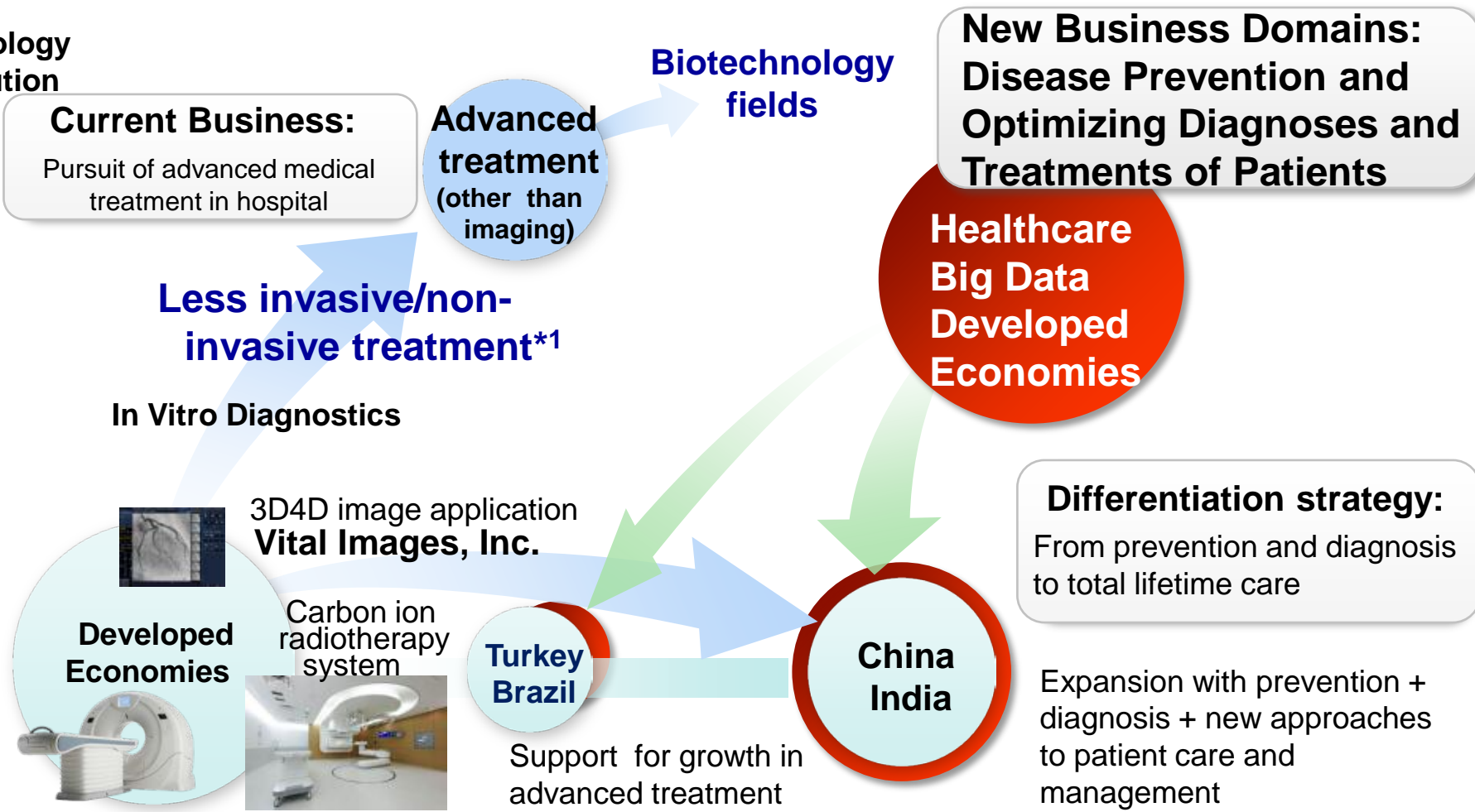
- June 2011: Acquired Vital Images, Inc.
- Mar. 2013: Founded a subsidiary in Turkey
- Apr. 2013: Founded a subsidiary in South Korea



Domain Expansion in the Medical Field

Expand into new business domains with new diagnostic and treatment methods that go beyond conventional imaging

Technology
Revolution



Market growth

*1 Medical care to reduce pain associated with surgery and medical tests, fever and bleeding

Advanced Medical Technology for the Diagnostic Imaging Field

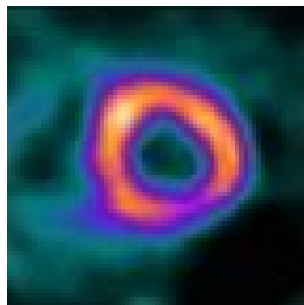
Worldwide clinical study using the latest CT (Aquilion ONE)

Conventional Method

Coronary artery angiography



Myocardial SPECT



Uses catheters
& radioactive
chemicals



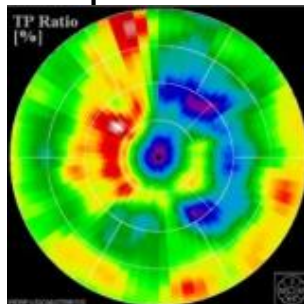
Single CT
imaging

Cardiac test using Aquilion ONE

Coronary artery
CT angiography

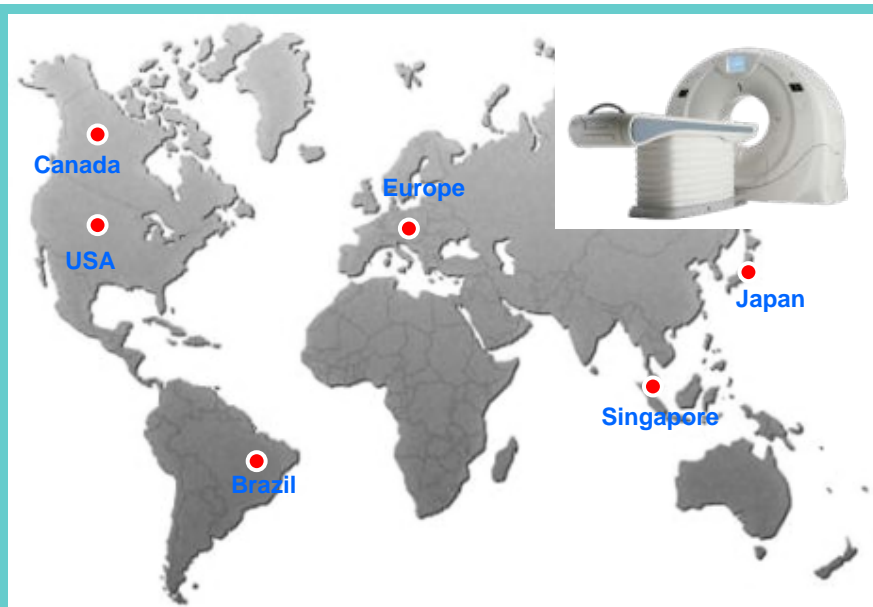


Myocardial CT
perfusion



- Reduced radiation
- Reduced dosage
of contrast medium
- Shortened exam time

Participation of 16 organizations in 8 countries



USA

★ Johns Hopkins University
Harvard University-affiliated
hospitals
Beth Israel Deaconess
Medical Center
Brigham and Women's
Hospital
National Institute of Health

Canada

University of Toronto
Toronto General Hospital

★ Main PI (Principal Investigator)

Japan

Iwate Medical University
Mie University
Keio University
St Luke's International
Hospital
Singapore
Mount Elizabeth Hospital
National Heart Center

Europe

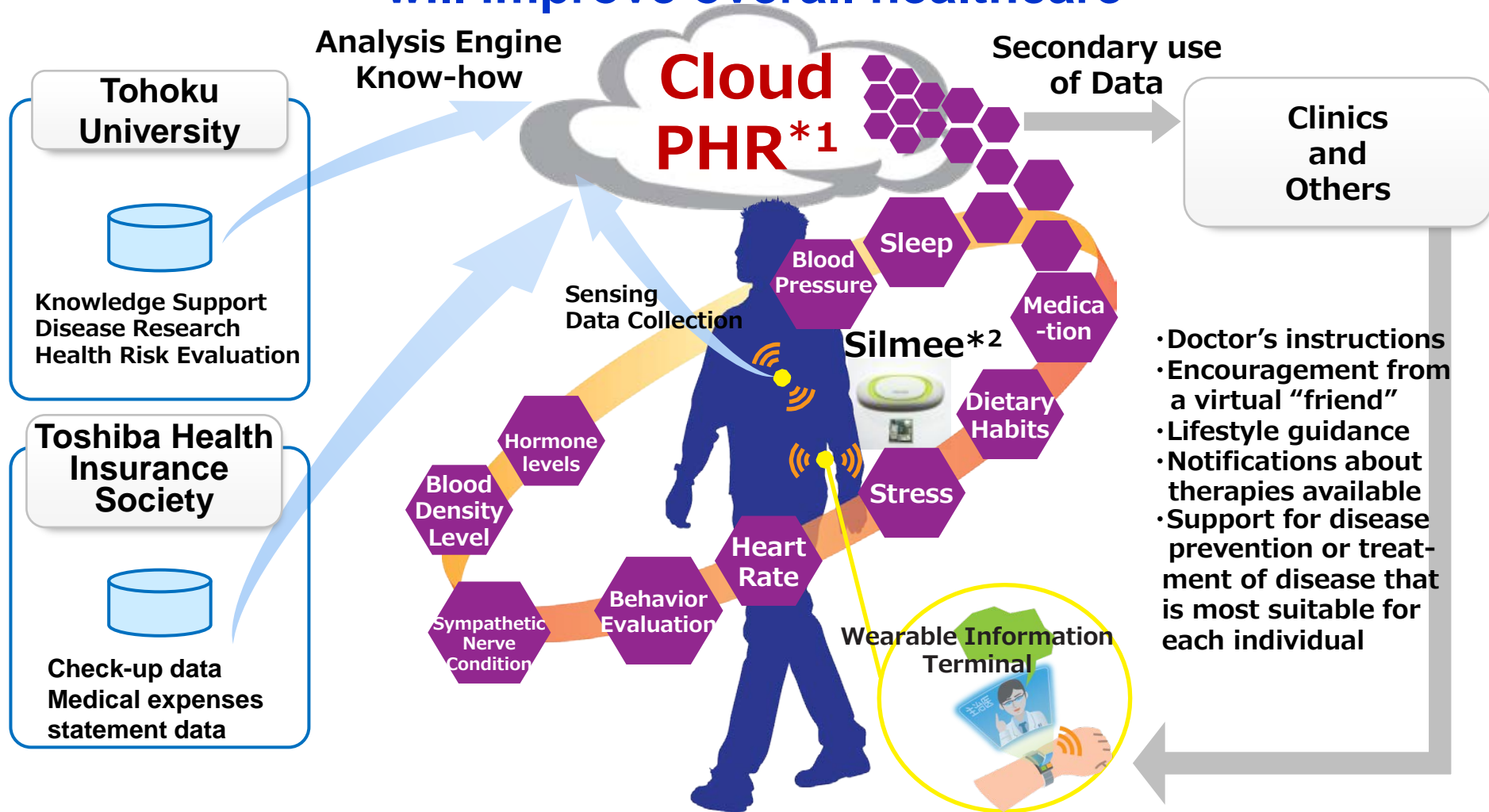
University Clinic Humboldt
University(Charité,)
Leiden University Medical
Center
Copenhagen University
Hospital (Rigshospitalet)

Brazil

University of São Paulo
(INCOR)
Albert Einstein Israelite
Hospital

Future Direction of Medical Electronics

Easy access to electronic medical records
and sensing data concerning individuals' health
will improve overall healthcare



Toshiba Leading Global Smart Community Projects

Developing total solutions by utilizing energy and a variety of other businesses



England

- Bristo I
 - EU PJ (Smart Home)
- Isle of Wight
 - Renewable energy self-sufficiency PJ

France

- Lyon
 - Smart Community demonstration PJ

Italy

- Genova
 - Smart City promotion plan

ACEA

- Smart Grid

Central-Eastern Europe

- Smart Community business model PJ
- Smart Community FS*1

India

- Manesar PJ
 - Electricity/heat supply PJ
- Haryana PJ
 - Electricity/heat supply PJ

Viet Nam

- Hanoi
 - SW Technology Park PJ
- Ho Chi Minh
 - BaSon re-development

Thailand

- AMATA Science City
 - Advanced industrial cluster PJ

Green township concept

- Putrajaya PJ

China

- Low-Carbon Infrastructure Model FS
 - Business model FS
- Gongqingcheng
 - Smart Community technical demonstration PJ
- Tianjin
 - Smart Industrial Park PJ
- Nansha, Guangzhou
 - Smart Compact-City FS
- Jinzhou
 - Smart Community PJ
- Dongying and Wenzhou
 - Japan-China eco-city construction PJ

USA

- New Mexico
 - Smart Grid demonstration PJ
- Indiana
 - ESN PJ

Japan

- Iwate
 - Kuji PJ
- Miyagi
 - Ishinomaki PJ
- Fukushima
 - Idate Village PJ
 - Minamisoma PJ
- Saitama
 - Koshigaya Lake Town PJ
- Tokyo
 - Minato EV bus introduction testing PJ
- Kanagawa
 - Joint industry-academia, public-private environmental technology research PJ
- Kawasaki Station and precinct
 - Yokohama Smart City PJ
- Osaka
 - Ibaraki City PJ
- Okinawa
 - All Miyakojima Island EMS demonstration PJ
 - Miyakojima-Kurima PJ
 - Okinawa Electric Power PJ
 - Miyakojima Electric Vehicle PJ

Creating Building and Facility Solutions

Providing total solutions for energy saving, comfort, security and services through our wide range of facility products and control technologies

Energy saving

Model base control for air conditioning

7% energy saving compared to conventional control

Image sensor linkage control

11% energy saving by using image sensor

Comfortability

Elevator relay control

Longest waiting time reduced by **20%**

Security/Safety

Emergency power generators to sustain power for 3 days

Relay operation on elevator power stop
Low-speed operation is possible for **up to 2 hours**

Smart Community Center



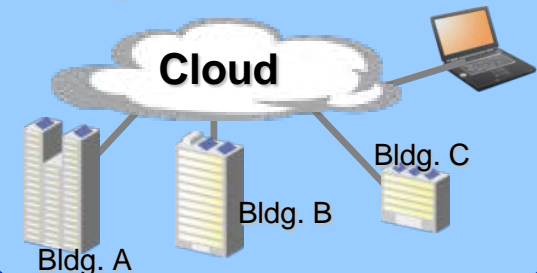
32%*1 energy saving for entire building

High efficiency facility equipment : 21%
Energy-saving control function (BEMS) : 11%

Cloud Service

- Remote security diagnosis
- Energy saving diagnosis
- Remote building monitoring

Integrated BEMS*2



Creating Community Infrastructure Solutions

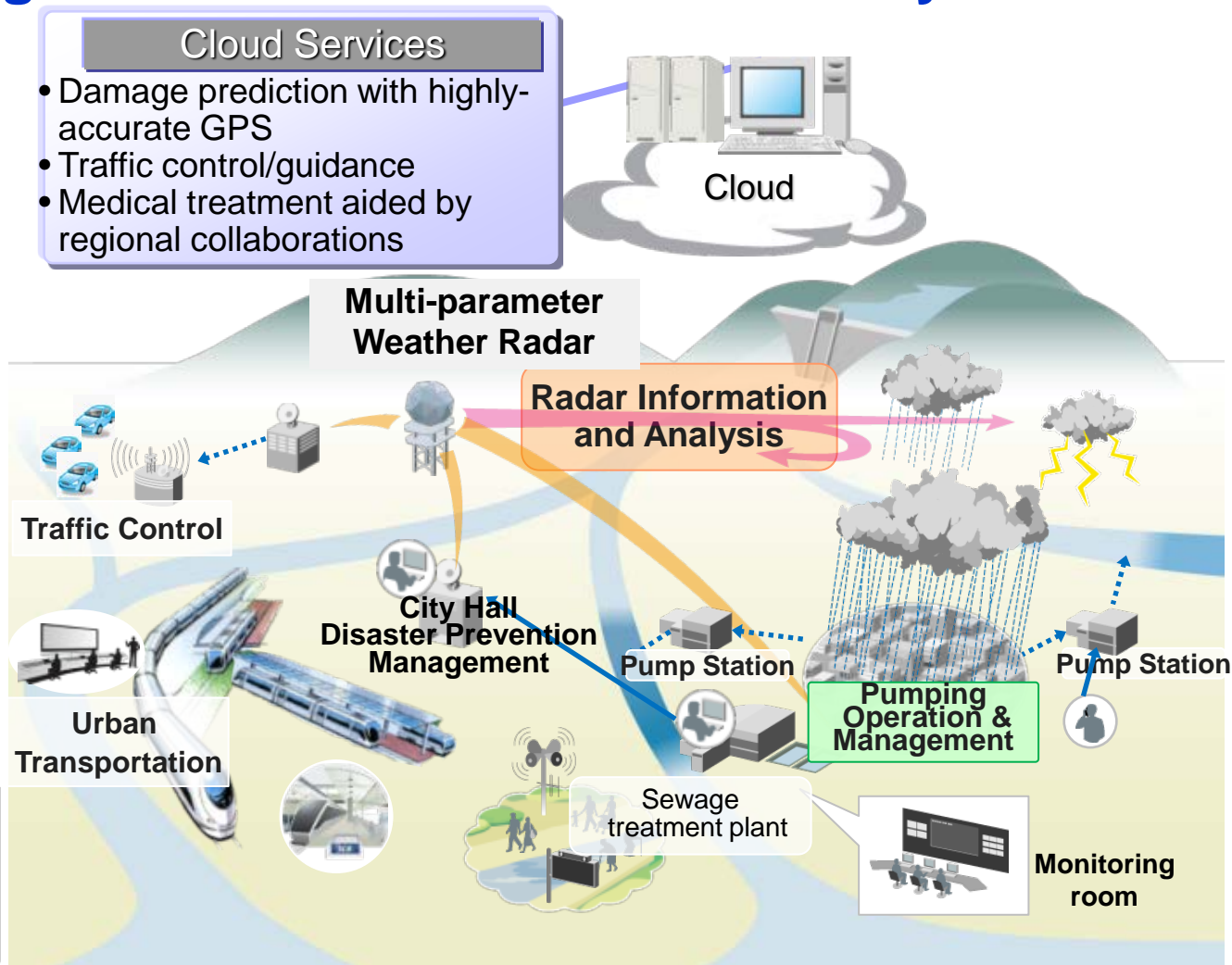
**Cutting-edge sensing technology
to bring about a secure and safe society**

Disaster prevention

- Prediction of natural disasters
- Evacuation instructions in cooperation with communications and broadcast networks
- Evacuation guidance together with traffic control measures
- Rescue activities linking with medical institutions and key traffic information
- Visualization of damage status with SNS*1

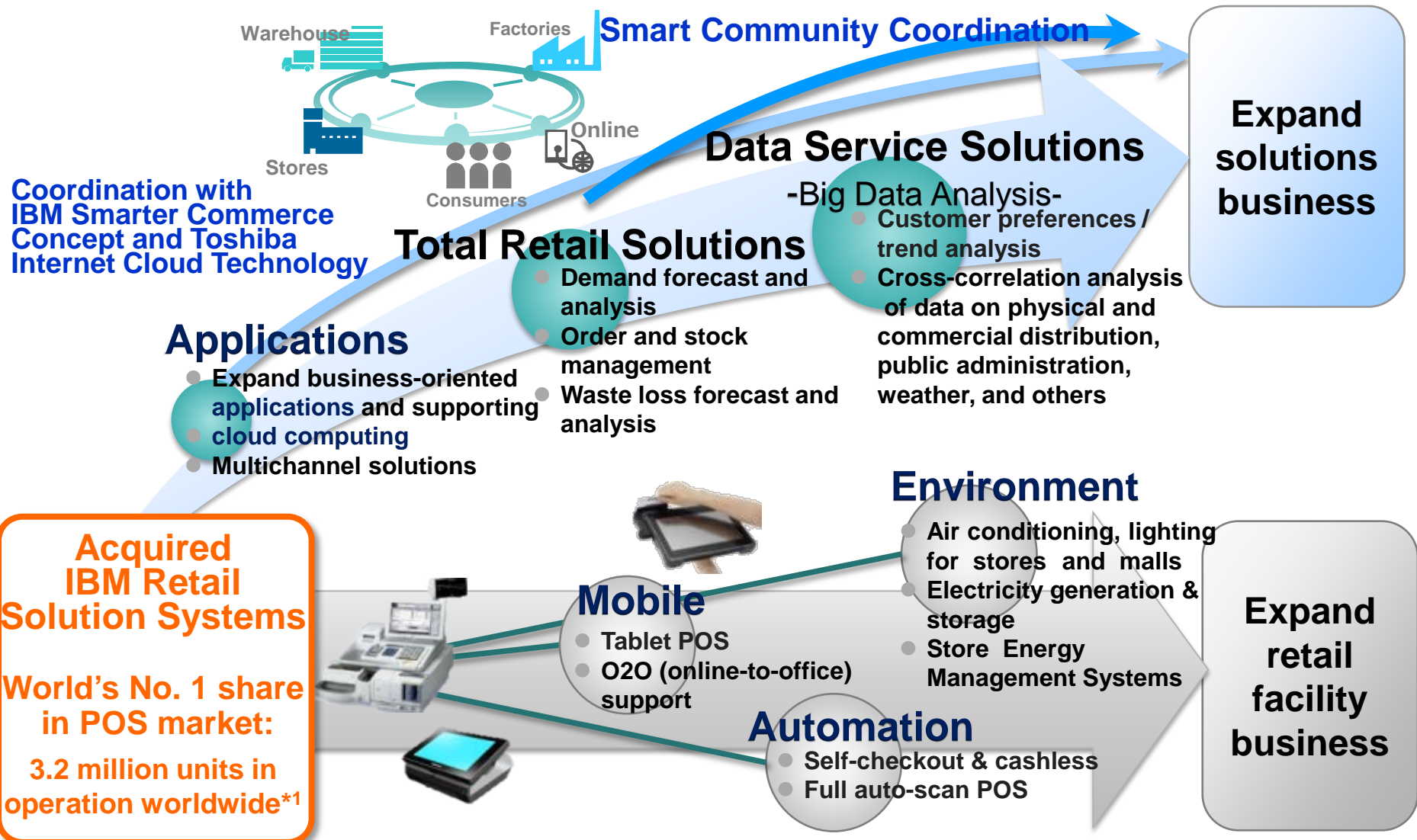
Crime prevention

- Crime prevention with town cameras and image processing



Integrated Retail Solutions Systems

Expanding business by utilizing power of No.1 global share

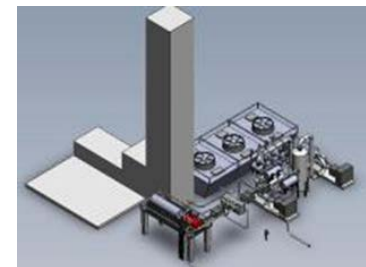


Thermal Power Generation

High-efficiency, low-carbon emission base-load power that contributes to protecting the global environment

New Business Areas

- Achieving world's first*¹ Ultra Super Critical CO₂ cycle power generating system
 - Strengthening power-generation business, including renewables
- Leverage experience with technology at the Mikawa Thermal Power Station



Ultra Super Critical CO₂ cycle power generating system

Combined Cycle Plants

- Realized world's highest thermal efficiency of 62%*²
- Expand global business in cooperation with GE



Most-advanced combined cycle thermal power units

Coal-fired Plants

- Developed highly efficient A-USC*³ power generation system
- Expand EPC business from India production base to emerging economies where demands are growing rapidly for stable power supply



Toshiba JSW Turbine & Generator Pvt. Ltd

*¹ As an internal-combustion type CO₂ cycle using a gas turbine

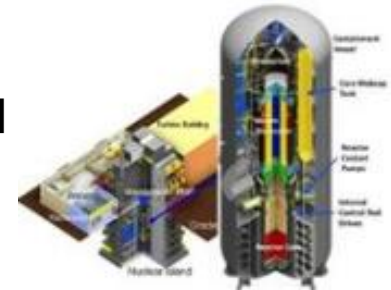
*² From the data available about plants that are currently operating or have published their construction plans; based on Toshiba's own research *³ Advanced Ultra-Supercritical

Nuclear Power Generation

Further improve the safety of nuclear power generation as a low-carbon emission baseline power source

New Technologies

- Expanding to new applications of particle accelerator and superconductivity technologies (e.g., heavy ion radiotherapy)
- Supporting world's first International Thermonuclear Experimental Reactor
- Aiming for Small Modular Reactor to obtain certification for DOE*1 development projects



Small Modular Reactor

Outside of Japan

- Steady progressing of plant construction in China and the U.S.
 - Sanmen and Haiyang in China; Vogtle and V.C. Summer in the U.S.
- Proposing plans worldwide
 - Europe (Finland, Czech, Poland, and others), Asia, the Middle East (Vietnam, Saudi Arabia, etc.), the U.S. and others



Construction of Sanmen Unit 1 in China

Japan

- Proposing and implementing plans for construction that comply with new nuclear safety regulations
- Supporting the maintenance of safety and dismantling Fukushima #1 plant

Working To Develop Clean Energy Sources

Promote diverse clean energies and stable power supply

Geothermal

World's No.1 share*1

- Won orders from Indonesia and Kenya
- Local coexistence, small geothermal power generation



Hydro Power

Japan's No.1 share*2

- Promote variable-speed pumped storage to contribute to power system stabilization
- World's first implementation*3
- World's highest capacity*4
- Increase output by upgrading
- Extensive line-up ranging from large-scale to small-scale systems



Wind power

- Develop Wind Farm and start wind power generation business



Photovoltaic

Japan's No.1 share*5

- Industry's largest mega solar power station
- Started construction of 2 x 130MW in Tahara city
- Home areas: World's highest module transformation efficiency: 20.1%
- Expand photovoltaic power generation business



ENE FARM

Japan's No.1 share*6

- The world's highest standard in total efficiency 94%
- The industry's first independent power generation function



*1: In terms of the total capacity of geothermal turbines delivered (Bloomberg Geothermal Market Outlook 2011 3Q)

*2: In terms of the total capacity of outstanding orders for ≥10MW water turbines (as of August 2012 as researched by Toshiba)

*3: TEPCO's Yagisawa Power Station *4: TEPCO's Kazunogawa Power Station

*5: Mega-solar systems for electric power companies (as of January 2013 as researched by Toshiba)

*6: In terms of the number of units shipped in 2012 (as researched by Toshiba)

Responding to a wide range of needs by our global network

Transmission & Distribution

Expand globally by focusing on emerging economies

Smart grid

Strengthen through M&A

Smart Meter

Expanding usage to gas, heat, and water

Dispersed power



Baseline power



Smart battery

Smart meters

Worlds' No. 1 share*5



Receiving and transforming equipment for buildings



Switchgears Transformers



Storage

Smart grid

Storage

Generator

μEMS*1

Demand Response

MDMS*2



Transmission

Distribution

Power system monitoring and control system



Transformers for power utilities



Power Electronics



Switchgears

Transformers

HVDC*6

FACTS*3

Strengthening Storage Device Business

Establishing stable and strong profitable structure
Leveraging our technological strengths across product lines

- Fully incorporate leading-edge NAND technologies into SSDs
- Expand product lineups
- Reinforce business for Cloud Data Center Solutions

Storage systems with high-speed, high-capacity and low-power in a smaller space

HDD



Higher
Capacity

Hybrid Drives (NAND+HDD)



Data Explosion

over 10 times

2012

2020

SSD



Faster
Speed

NAND Flash Memories



■ Enhance Cost Competitiveness

Maintain industry's smallest process rule
Moving toward launching of BiCS*¹ NAND
(first generation release in 2013)

■ Improve profitability

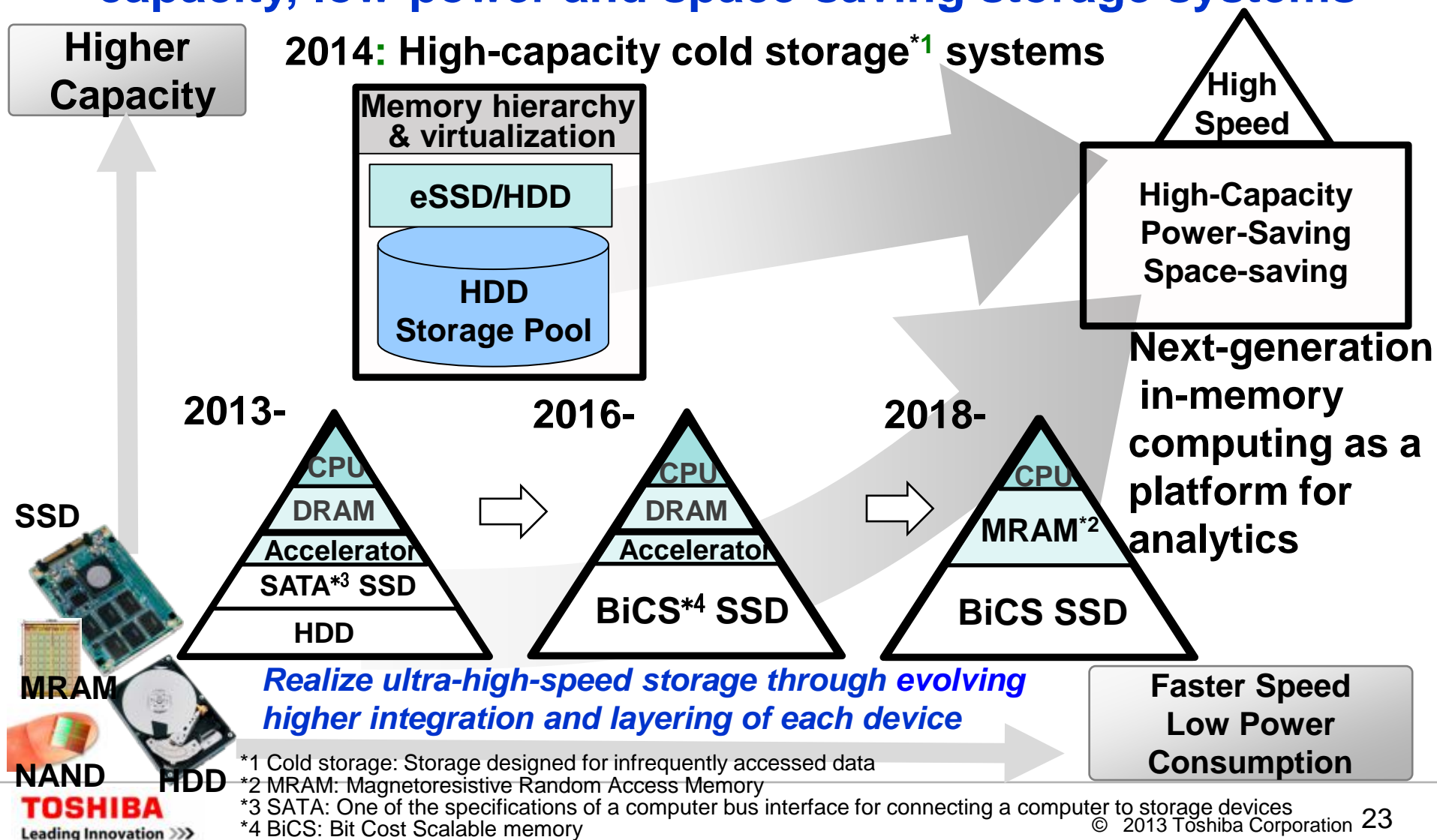
Early launching and expanding of
our line-up of leading-edge, value-added
products (e.g., UFS*², and others)

■ Response to environment changes and stable supply

Flexible decision-making on investments
(Fab No. 5 building, phase 2)

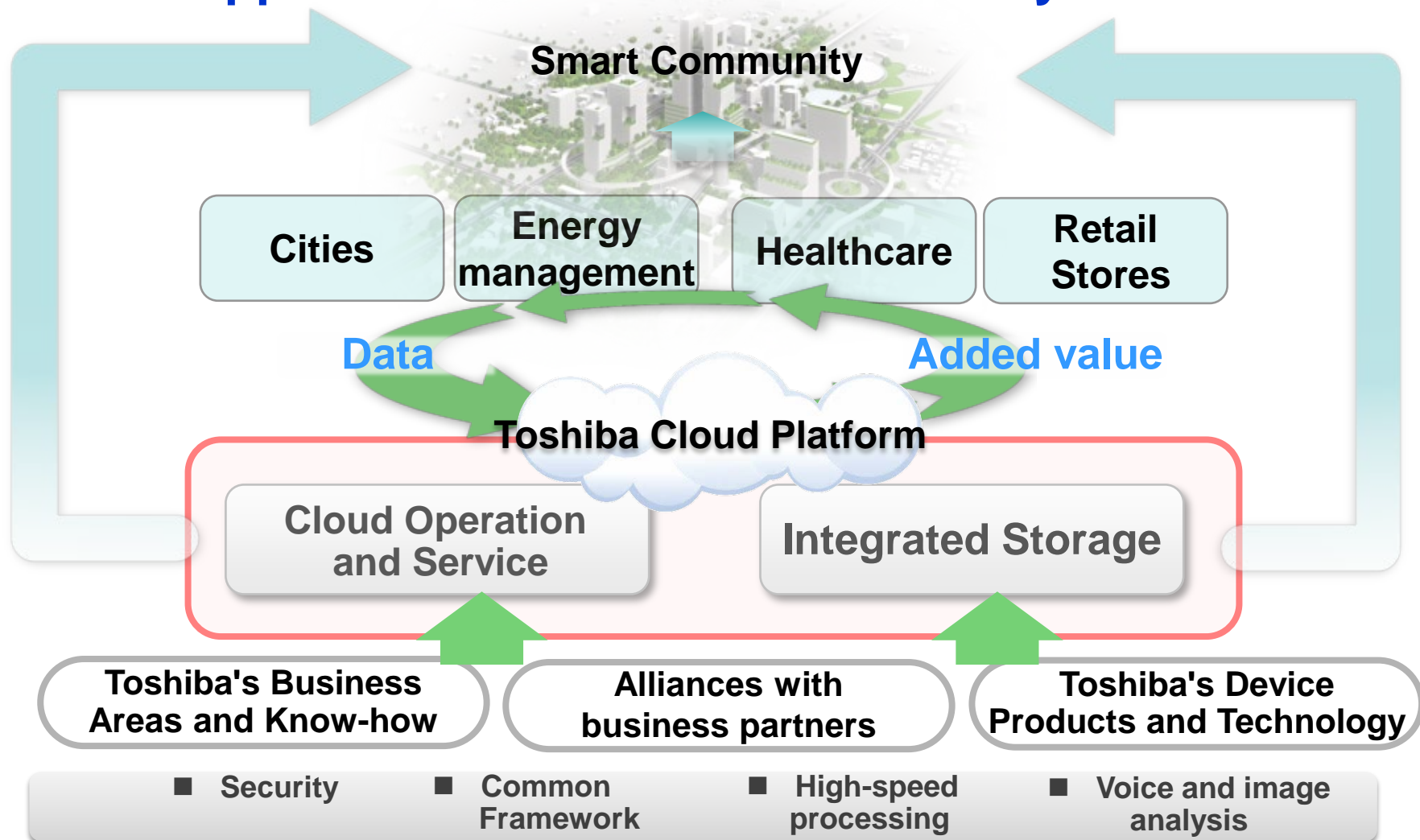
Creative Storage System Solutions

Leveraging our semicon device expertise to deliver unique solutions with systems featuring high-speed, high-capacity, low-power and space-saving storage systems



Creative Cloud Services & Solutions

Provide cloud services and integrated storage systems to support Toshiba's Smart Community business



Reforming Lifestyles-related Businesses

FY2015 Plan
Net sales:¥1.3trillion

Transforming from consumer goods businesses to BtoB and Smart Community businesses

Reforming Digital Products Business

- Reduce fixed costs by approx. ¥20 billion for TV/PC businesses (FY2012-FY2014)
- Reduce the number of platforms, reallocate personnel to growing businesses

Improving
Business
Structure

Sharing resources among TV, PC, Home Appliances

- TV cloud service, smart home appliances
- Sharing resources: sales, marketing, services
- Adoption of unified design concept
- Implementing local-fit products

Strengthening B2B

- Strengthening security and mobility features
- Strengthening cloud solutions –TSCM/TSSM*1
- Expanding in education and healthcare fields

Applying technologies across different fields

- Glasses-less 3D to medical areas
- Image processing and recognition technologies to in-vehicle usage
- Platforming high-density design technology for a wide variety of applications
- Applying wearable data sensing to a variety of services

Network Securities

Smart Community

Energy Efficient/ Environment-friendly Home Solutions

Healthcare Services

HEMS

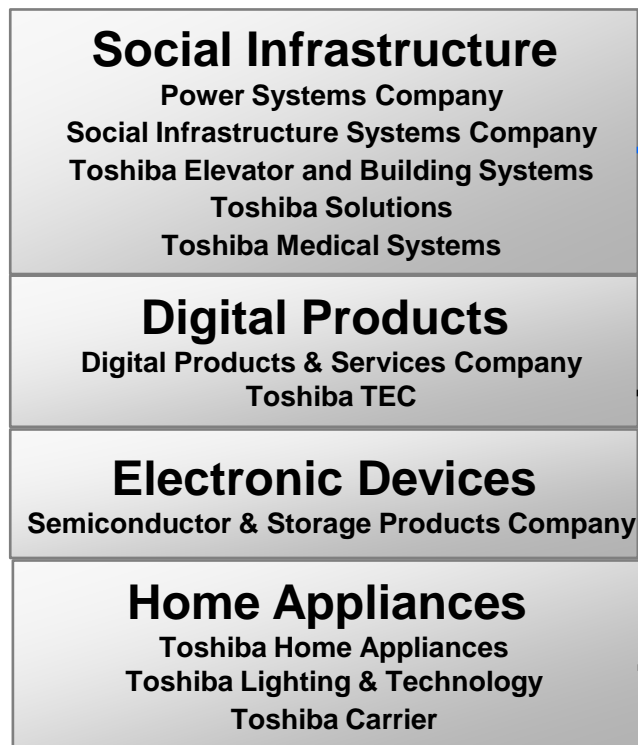
Expanding
Businesses to
Growth areas

Reorganizing to Accelerate Action Plans

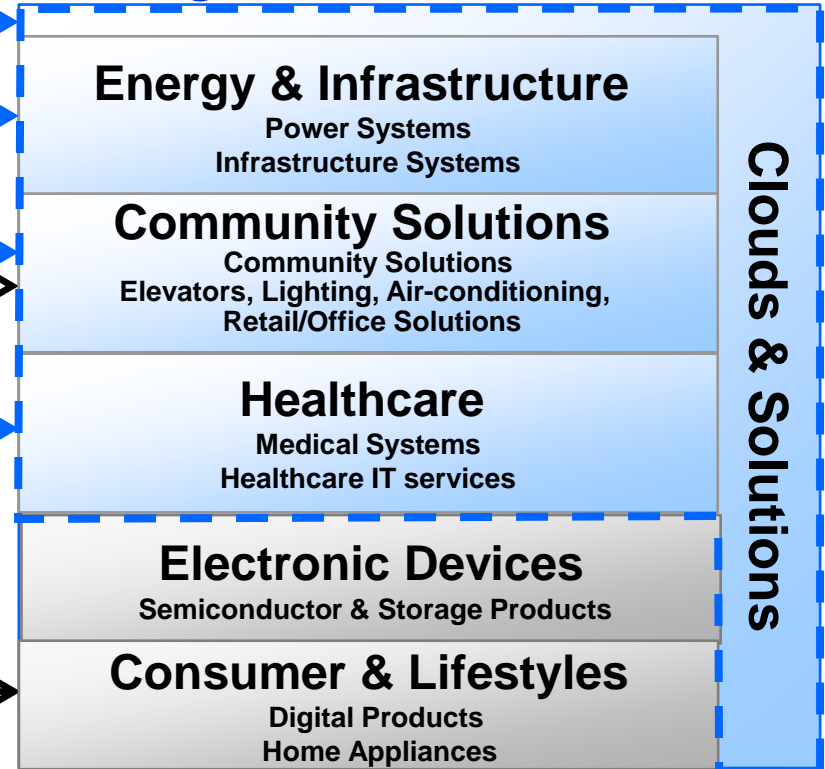
Reorganize business groups to maximize Toshiba's ability to best match customers' values

- Strengthen medical and healthcare businesses
- Enhance Smart Community business + facility business
- Form company-wide operational structure for ICT/cloud services to support business growth

Current Organization



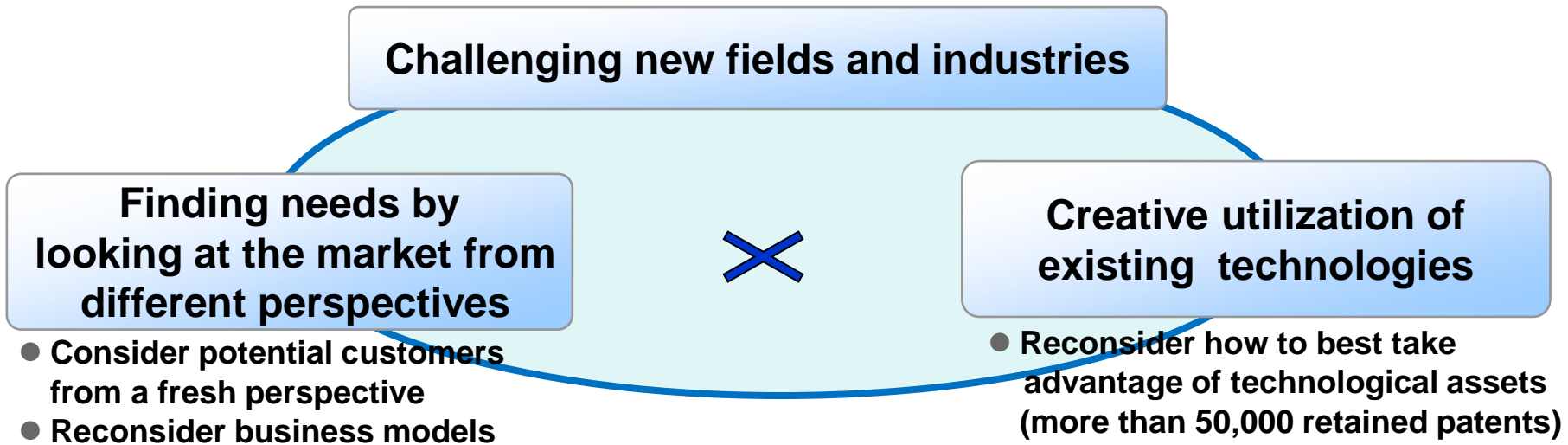
New Organization (as of Oct. 1, 2013)



Clouds & Solutions

New Concept Innovation

Achieve creative growth by leveraging Toshiba's broad technologies in a wide range of application fields with Toshiba's powers of creativity and innovation



Establish a new cross-sectional type of organization to make maximum use of Toshiba Group's assets and resources

New Business Development

(Marketing, product design and business model planning)

Support for Incubation of Creative Ideas

(Technology, sales, manufacturing, management strategy, design, finance, human resources)

Examples of New Concept Innovation (1)

Create new customer values through Toshiba Group's strengths in achieving technological synergies

Water

Water and sewage technologies applied to develop downsized small purifiers to be used in developing countries and when disasters occur



UV irradiation
equipment for
water and sewage

UV sterilization

×
Filters

×
SCiB™ rechargeable
batteries



Small purifiers

Air

Implementing PM2.5 filtering features for facility air purification



Plasma air purification

PM2.5 filtering
air conditioner

×

UV sterilization



Air purifiers for facilities

Food

Using technologies developed in the medical field to assure food safety

DNA chip

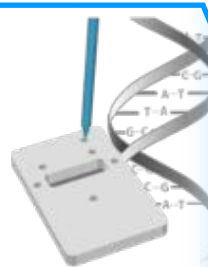
×

High-precision GPS

×

Food traceability

Current-detection
DNA chip

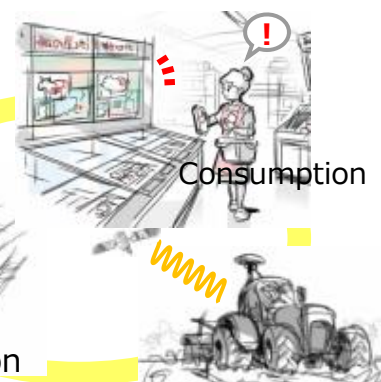


Distribution

Consumption

Production

Food traceability system



Examples of New Concept Innovation (2)

Healthcare

Speeding up health examinations by using advanced semiconductor technology

Semiconductor technology
×
Trace gas analysis



Detects trace gases in breath with high precision



Breath-test equipment

Infrastructure Maintenance

Utilizing image processing technology developed in the TV business to monitor old infrastructures such as tunnels and bridges for maintenance purposes

3D reconfiguration
×
High-precision GPS

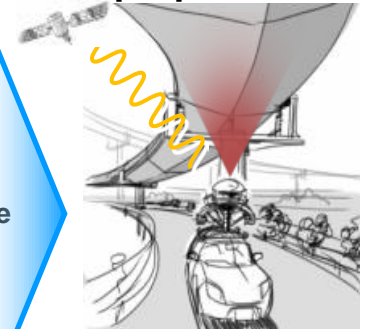


Reconfigures detailed 3D topologies in real-time from a 2D video

3D ultrasonic flaw detection



Matrixeye™



Infrastructure health monitoring

Healthcare Medical Glasses-less 3D

Glasses-less 3D TV × CT scanner



Scheduled for release in 2013

Retails

Cash registers with fresh produce recognition capability

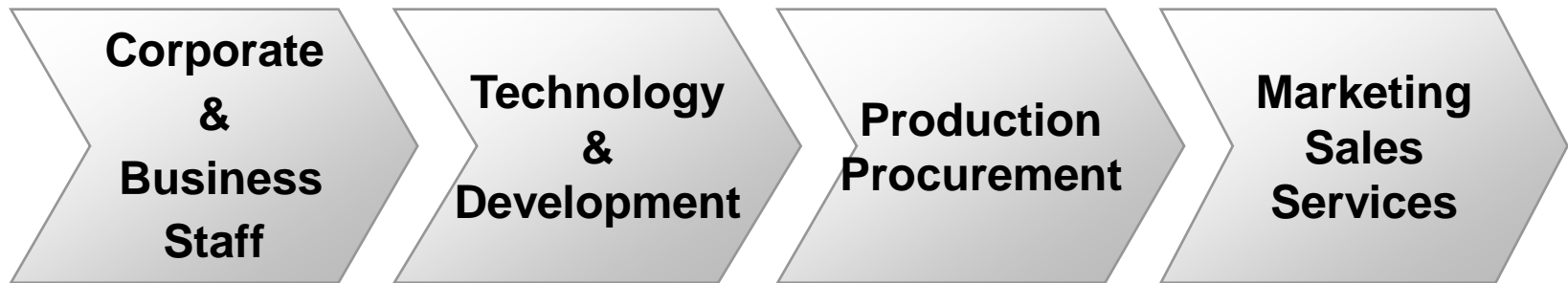
Image recognition × POS scanner



Scheduled for release in 2013

Toshiba's Pursuit of Productivity Improvement

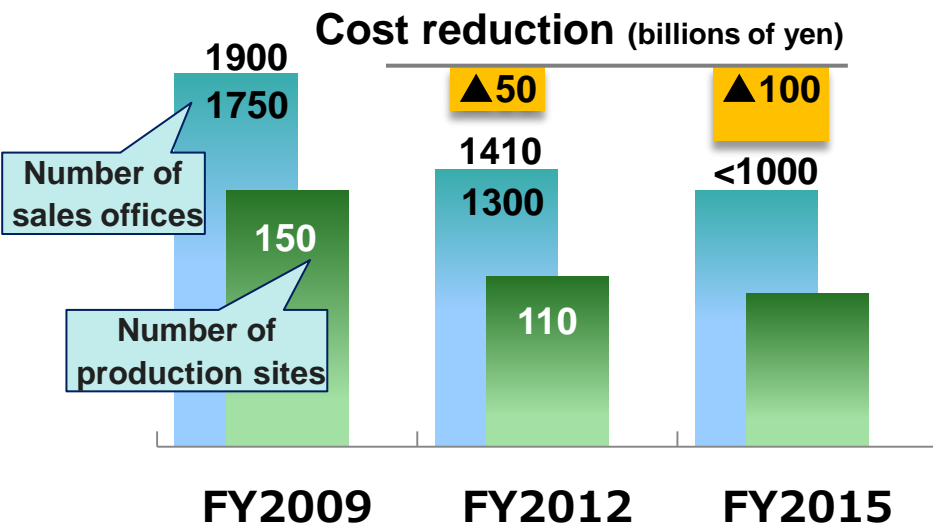
**Systematically reviewing our current
work processes in all areas of our business
operations from a zero-base perspective
Resetting performance targets and indicators**



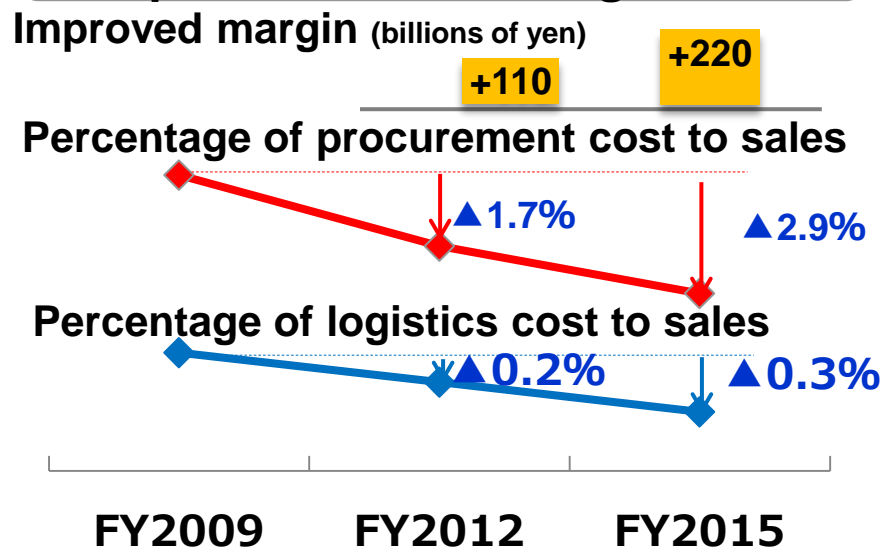
- Lead-time
- Value-added production
- Cost reduction
- Increasing percentage of sales
- Cash Conversion Cycle
- Improving total asset turnover ratio (minimizing total assets and inventories)
- Procurement Cost Reduction
- DFM^{※1}/DFP^{※2}

Pursuing Productivity Improvement

Optimize business locations



Globally integrate procurement and logistics



- Sales: Integrate sales offices that are now located in different cities by functions and strengthen cooperation among them
- Manufacturing: Reallocate manufacturing functions/bases to transform their structure
- Procurement: Implement multi-supplier procurement and strengthen DFP*1, restructure logistics flow and optimize number of warehouses

Enhance quality, efficiency and speed in all work processes

Strengthening Corporate Strategic Function

Current

- Overlapping of jobs between profit centers and corporate staff departments

**27
corporate
departments**

Shared services

- Limited shared services

Integration

October 2013

- Simplified organization structure
- Transfer some operations from the corporate side to business sides
- Work classification

**Reduce corporate
departments by 1/2**

Shared services

- Accounting, HR, IT
- Open shared service centers in 5 global locations^{*1}

Strategy Focus

- Corporate staff to concentrate on their roles as strategy professionals

**Strategic
Global HQ**

**Global business
support**

**Shared Service
company**

- Establish operations in new businesses and in emerging countries
- Aggressive use of low-cost resources

Globally develop diverse, creative talent

Realize growth through creativity and innovation resulting from the activities of diverse, talented global personnel sharing Toshiba's vision and values

Diverse Human Resources



New Approach To Human Resources Management

- Proactively promoting diversity as a management strategy
 - Number of employees working outside of Japan will exceed those in Japan
 - Localizing of top managers to exceed 50% at major outside of Japan subsidiaries
 - Women in management positions to reach 5% in Japan
 - Doubling the number of non-Japanese employees working in our operations in Japan
 - Accelerate the localization of management, marketing, production and the developing of personnel
 - Nurture highly capable personnel who are open-minded and creative in their thinking and can take proactive actions on a global basis
- Implement an evaluation and treatment system that will reward those staff members that make high-level contributions to our business performance
 - Implementing HR measures that will enhance our movement forward resulting in creative growth and the strengthening of our businesses in accord with the characteristics of various regions and growing markets
 - Adopt the type of HR management that will highly evaluate personnel who creatively pursue the challenges of innovation
- Some of the specific steps we will take are:
Beefing up the rotation system for locally hired employees, promoting local hires to senior management levels, and sending more young Japanese employees to overseas

Pushing Forward with CSR Management

Helping to assure sustainability as a citizen of planet Earth

**CSR management that supports
Growth Through Creativity and Innovation**

**Accord the highest priority
to human life, safety,
and legal compliance**

**Contribute to improving
global social issues
through our businesses**

**Fulfill CSR together
with our stakeholders**

**Accelerate CSR
management from a
global perspectives**

**Assist in science &
engineering education
to nurture the next
generation**

**Continue support of
reconstruction after
The Great East Japan
Earthquake**

**CSR activities supported
by
200,000 employees**

- Dealing responsibly with social issues with ISO26000 standards in place
⇒ **Promote CSR including implementation of supply chains**
- A total of 310,000 U.S. and Canadian students have participated in the ExploraVision Awards (EVA), a science and technology contest held for over 21 years
⇒ **Strengthen programs in Japan, Asia, etc.**
- Aids programs for Minamisoma Solar Agripark and Miyagi Pref. fishery. LED lighting for the Golden Hall of Chusonji Temple
⇒ **Contribute toward swift recovery of Fukushima, Miyagi and Iwate Pref.**
- CSR activities conducted by a total of 110,000 Toshiba Group employees
⇒ **Expand initiatives to include all global employees**

Leading The Way In Environmental Management

Solidifying our position as one of the world's foremost eco-companies

Environmental Vision 2050

Factor 10 rise in economic efficiency

Achieve the creation of affluent lifestyle values and living in harmony with the Earth



5th Environmental Action Plan

Integrate business management and environmental management

Take measures using the Four Greens:

Greening of Products

Greening by Technology

Greening of Process

Green Management



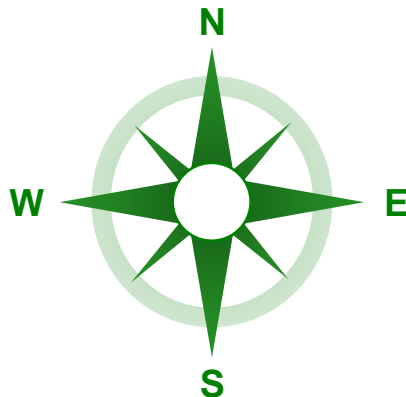
Toshiba's environment standards incorporate the world's new stringent environmental trends

Scope3 Standard
Greenhouse Gas
Protocol



Environmental
Footprint

T-COMPASS*1



Visualizing four domains

Natural resources

Energy

Substances

Water

Giving thought to diversity

Reflecting the characteristics of each country and region

Toshiba Group's Compass for its environmental activities

- Creating **excellent ECPs** (environmentally conscious products) suitable for each region
- Strengthening our supply chain management
- **Involving all employees in global environmental actions**

FY2015 Targets

Achieving Growth

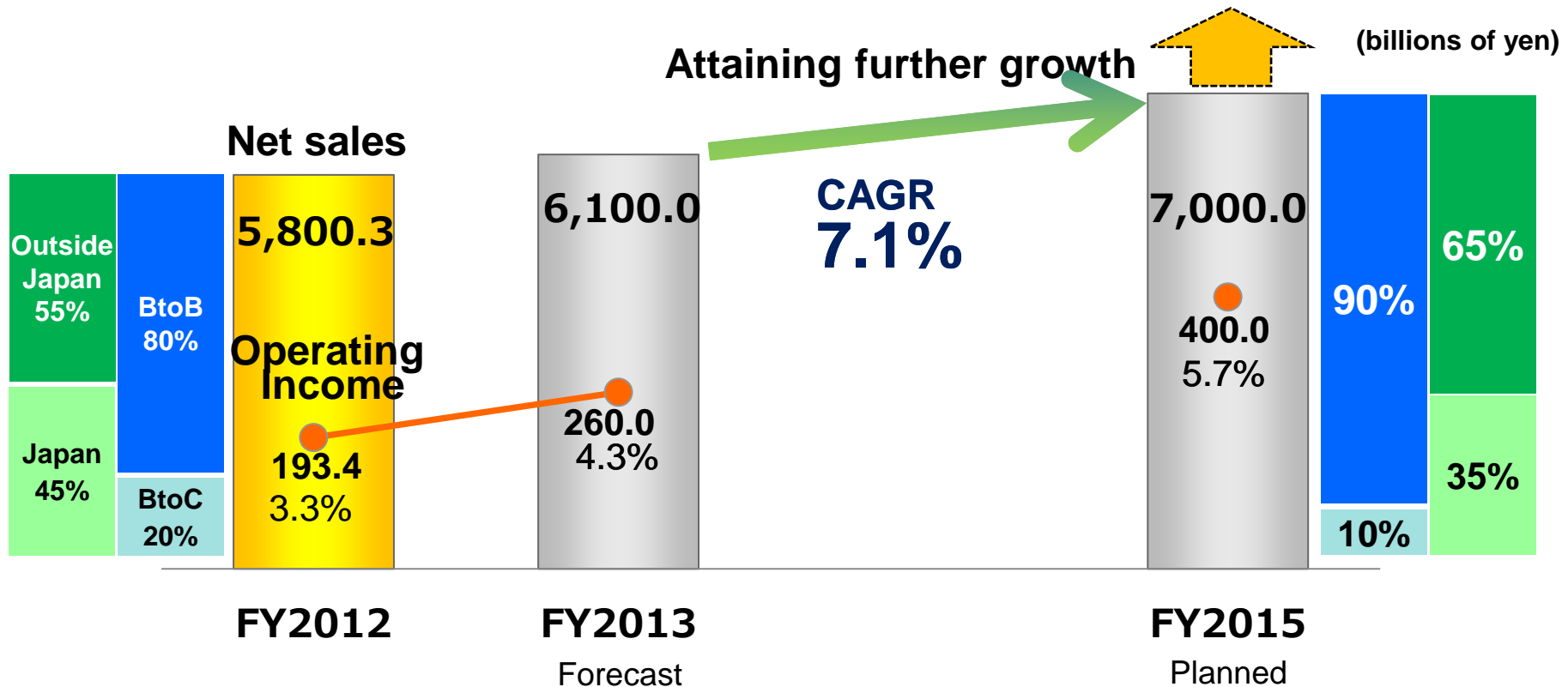
By value creation

Increasing Profitability

By pursuing greater productivity

Strengthening Financial Base

By improving cash flow management

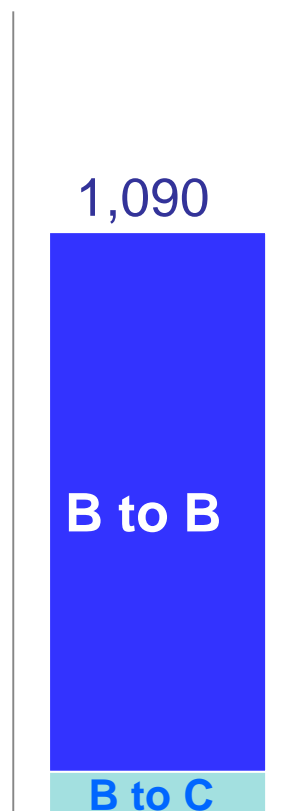


Investment and Strong Financial Base

Realizing both strong profit base and investment for Creative Growth

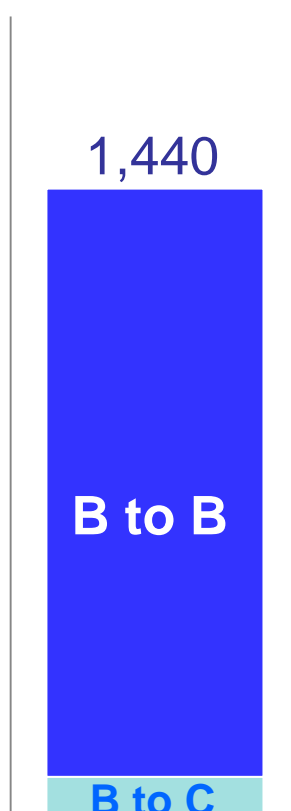
(billions of yen)

R&D expenditure



FY 13-15

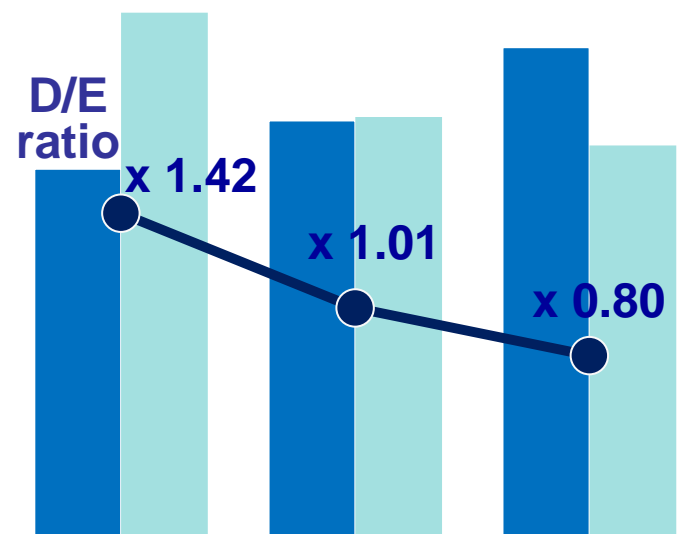
Capex, investment & loans



FY13-15

Financial Base

▲64	120	120	FCF*1
17%	20%	23%	Shareholders' equity ratio
7%	9%	14%	ROI*2



FY2012

FY2013

FY2015

Closing

Growth Through Creativity and Innovation

Value Creation

Productivity Improvement

CREATE

New Values

CREATE

**New Combination
of Technologies,
Expanded Applications**

CREATE

**Extraordinary
Operational Quality**

**Value
Innovation**

**New Concept
Innovation**

**Process
Innovation**

**Committed to People,
Committed to the Future. TOSHIBA**

**We will Orchestrate Toshiba Group's 200,000
employees' all-out collective efforts to achieve
Growth through Creativity and Innovation**

TOSHIBA

Leading Innovation >>>