

February 17, 2022

Toshiba Corporation

FOR IMMEDIATE RELEASE

Notice on Toshiba's Issuance of New Shares as Stock Compensation

TOKYO---Toshiba Corporation (Tokyo: 6502) hereby announces that it has today decided to issue new shares as stock compensation, as described below.

1. Outline of Issuance

(1) Payment date	March 11, 2022
(2) Class and number of shares to be issued	137,955 shares of Toshiba's common stock
(3) Issue price	4,500 yen per share
(4) Aggregate issue price	620,797,500 yen
(5) Scheduled Beneficiaries	18 executive officers of Toshiba: 40,744 shares in total 3 directors of Toshiba: 3,400 shares in total 26 directors of subsidiaries of Toshiba: 43,735 shares in total 17 corporate officers of Toshiba: 19,232 shares in total 62 employees of Toshiba: 12,862 shares in total 79 employees of subsidiaries of Toshiba: 17,982 shares in total
(6) Others	The issuance of new shares is subject to the taking effect of the shelf registration statement and the filing of shelf registration supplemental document in accordance with the Financial Instruments and Exchange Act.

(*Note)

1. Scheduled Beneficiaries include those who resigned or retired from the positions of the Beneficiaries (defined below) at present.
2. Four (4) persons who serve concurrently as executive officers of Toshiba and directors of subsidiaries of Toshiba are included in both "executive officers of Toshiba" and "directors of subsidiaries of Toshiba." In addition, "executive officers

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of Toshiba” includes (i) one (1) person who served concurrently as an executive officer of Toshiba and a director of subsidiaries of Toshiba during the period from July 2020 to May 2021, but who resigned from such position as a director of subsidiaries of Toshiba in June 2021, (ii) one (1) person who served only as a director of subsidiaries of Toshiba during the period from April 2020 to March 2021 and a corporate officer of Toshiba during the period from April 2021 to June 2021, and who serves only as an executive officer of Toshiba after resigning from such position of a corporate officer of Toshiba in June 2021, and (iii) one (1) person who served only as an employee of Toshiba in FY2020 but who served only as a corporate officer of Toshiba during the period from April 2021 to June 2021 and who serves only as an executive officer of Toshiba after resigning from such position of a corporate officer of Toshiba in June 2021. The grantee in (i) above is also included in “directors of subsidiaries of Toshiba.” The grantee in (ii) above is also included in both “directors of subsidiaries of Toshiba” and “corporate officers of Toshiba.” The grantee in (iii) is also included in both “employees of Toshiba” and “corporate officers of Toshiba.”

3. One (1) person who served as a director of subsidiaries of Toshiba during the period of July 2020 to March 2021, but who has resigned from the position of director of subsidiaries of Toshiba in March 2021 and served only as a corporate officer of Toshiba since April 2021, is included in both “directors of subsidiaries of Toshiba” and “corporate officers of Toshiba.”
4. Four (4) persons who served only as employees of Toshiba during FY2020, but who have served only as corporate officers of Toshiba since April 2021 are included in both “employees of Toshiba” and “corporate officers of Toshiba.”
5. One (1) person who served as an employee of subsidiaries of Toshiba and who is eligible for the grant of the shares of Toshiba’s common stock during FY2020, but since April 2021, has served only as a director of subsidiaries of Toshiba, is included in both “employees of subsidiaries of Toshiba” and “directors of subsidiaries of Toshiba.”

2. Purpose of and Reasons for Issuance

Toshiba’s compensation committee resolved at a meeting held in May 2018 to implement a stock compensation system (hereinafter “Compensation System”) that allots shares of Toshiba’s common stock subject to transfer restrictions to Toshiba’s executive officers and to some directors of Toshiba’s core operating companies, with the aim of encouraging them to share the same values as the company’s shareholders, and to provide them with an incentive to drive forward medium- to long-term business growth.

Subsequently, in November 2018, Toshiba partially revised the Compensation System to introduce performance-linked stock compensation system in addition to fixed compensation in stock. In addition, the decision was made to include some employees of Toshiba in the same incentive system (performance-linked type) on and after April 2019 in accordance with the purposes of the Compensation System, in addition to executive

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officers of Toshiba and some directors of Toshiba's key group companies. Further, in or after April 2022, Toshiba revised the Compensation System to include some directors (i.e. chairman of the board and outside directors) and corporate officers of Toshiba, some directors of subsidiaries of Toshiba that are not Toshiba's key group companies and some employees of subsidiaries of Toshiba (including Toshiba's key group companies) in the system, and has introduced a system to grant shares of Toshiba's common stock (non-performance-linked type) as an incentive for candidate successors to executive positions to some employees of Toshiba and subsidiaries of Toshiba, including Toshiba's key group companies (hereinafter the system to grant incentives for employees of Toshiba and its subsidiaries and the Compensation System are collectively referred to as the "System," and the persons to whom the System is applicable are collectively referred to as the "Beneficiaries"). As it is reasonable to grant performance-linked compensation and performance-linked incentive, which shall be calculated in accordance with Toshiba's performance in a fiscal year, to people who work for the Toshiba group during that fiscal year, Beneficiaries who resigned or retired from their positions (hereinafter "Retirees") are included as Beneficiaries of the performance-linked compensation and performance-linked incentive. Toshiba believes that the System, in which the shares are granted to Retirees based on Toshiba's performance in a fiscal year when they worked for the Toshiba group, with the aim of further enhancing awareness of improving Toshiba group's medium- to long-term enterprise value, can provide an incentive to further enhance the medium- to long-term enterprise value while they are conducting business.

In order to grant to the Beneficiary shares of Toshiba's common stock as stock compensation for executive officers, directors and corporate officers of Toshiba and its subsidiaries and as incentive for employees of Toshiba and its subsidiaries (hereinafter collectively referred to as "Stock Compensation, etc.") under the System, the issuance of new shares and the disposal of treasury shares are conducted by (1) causing the Beneficiary who is an executive officer, a director, a corporate officer or an employee of Toshiba to make an in-kind contribution to Toshiba of the monetary compensation receivables (in respect of the employees of Toshiba and its subsidiaries, monetary receivables; hereinafter the same will apply) to be granted by Toshiba to such Beneficiary or (2) causing the Beneficiary who is a director or an employee of a subsidiary of Toshiba to make an in-kind contribution to Toshiba of the monetary compensation receivables to be granted by such subsidiary of Toshiba to such Beneficiary (Toshiba will concomitantly assume the monetary obligation of such subsidiary of Toshiba relating to the said monetary compensation receivables to be granted by such subsidiary of Toshiba to its

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directors and employees).

The amount of monetary compensation receivables to be granted to each Beneficiary in order to issue new shares for the purpose of granting shares of Toshiba's common stock as Stock Compensation, etc. under the System will be the total amount of the compensations and incentives that are granted to each Beneficiary among those described in (i) to (vi) below and will be determined after considering, among others, the Beneficiaries' appropriate compensation and the components thereof.

- (i) Stock compensation as fixed compensation for the period from July 2021 to June 2022 (hereinafter "Fixed Stock Compensation for FY2021")
- (ii) Stock compensation as fixed compensation for Beneficiaries who assumed their positions as executive officer or corporate officer of Toshiba or director of subsidiaries of Toshiba in or after July 2020 for the tenure of such positions during the period from the month when such Beneficiaries assumed such positions to June 2021 (hereinafter "Fixed Stock Compensation for FY2020")
- (iii) Stock compensation as performance-linked compensation for the period from April 2020 to March 2021 (hereinafter "Performance-Linked Stock Compensation for FY2020")
- (iv) Performance-linked incentive for the period from April 2020 to March 2021 (hereinafter "Performance-Linked Incentive for FY 2020")
- (v) Non-performance-linked incentive for candidate successors to executive positions for FY 2021 (hereinafter "Next Jinzai Incentive for FY 2021")
- (vi) Non-performance-linked incentive for candidate successors to executive positions for FY 2020 (hereinafter "Next Jinzai Incentive for FY 2020")

3. Details of the Issuance

(1) Details of Issuance

Pursuant to the System, Toshiba's compensation committee, the board of directors of subsidiaries of Toshiba and the Representative Executive Officer of Toshiba decided to allot shares of Toshiba's common stock as Stock Compensation, etc. to some executive officers, directors and corporate officers of Toshiba, some directors of subsidiaries of Toshiba, some employees of Toshiba and its subsidiaries (including Retirees, respectively) (hereinafter "Decision of Allotment"). The issuance of the shares of Toshiba's common stock under the offering pursuant to the Decision of Allotment

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(hereinafter “Issuance of New Shares”) shall be issued in accordance with the decision made on February 17, 2022 by Toshiba’s Representative Executive Officer based on the resolution of Toshiba’s board of directors pursuant to the provisions of Article 416, Paragraph 4 of the Companies Act, in light of the System and the above decisions of the compensation committee of Toshiba and the board of directors of subsidiaries of Toshiba.

With regard to the Issuance of New Shares, Toshiba will enter into allotment agreements (hereinafter “Allotment Agreements”), a summary of which is described in “4. Overview of Allotment Agreements,” with Beneficiaries pertaining to the Decision of Allotment (excluding persons who only held the position of Retiree). In addition, allotment agreements that Toshiba will enter into with persons who only held the position of Retiree do not provide for transfer restrictions; however, these agreements will provide that if it is found that there were certain events, including, but not limited to, a violation of law, that occurred during a certain period, and Toshiba determines that it is appropriate for the relevant Retiree to return the allotted shares, such Retiree shall return the allotted shares to Toshiba without any consideration and without delay.

(2) Basis of Calculation of Amount to be Paid In and Details thereof

In order to eliminate any arbitrariness in the determination of the issue price, Toshiba has determined that the issue price is 4,500 yen, which is the closing price of shares of Toshiba’s common stock on the Tokyo Stock Exchange on February 16, 2022 (the business day immediately preceding the date of the decision made by Toshiba’s Representative Executive Officer regarding the Issuance of New Shares) (hereinafter “Immediately Preceding Trading Day”). Such issue price respectively represents a 4.56% discount against the simple one-month average of the closing prices before the Immediately Preceding Trading Day (4,715.1 yen); a 4.36% discount against the simple three-month average of the closing prices before the Immediately Preceding Trading Day (4,705.0 yen); and an 5.37% discount against the simple six-month average of the closing prices before the Immediately Preceding Trading Day (4,755.3 yen).

Toshiba believes that the issue price, which is equal to the market price immediately preceding the date of the decision made by Toshiba’s Representative Executive Officer, is reasonable, and is not considered as being an especially favorable price. Further, Toshiba’s Audit Committee presented their opinion that such issue price can be evaluated as not falling within the specially favorable price for the Scheduled Beneficiaries.

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4. Overview of Allotment Agreements

(1) Transfer Restriction Period

During the period from March 11, 2022 to March 10, 2052 (hereinafter “Transfer Restriction Period”), transferring, offering as collateral or making any other disposition of the allotted shares (hereinafter “Shares”) is prohibited (hereinafter “Transfer Restriction”).

(2) Conditions for Lifting the Transfer Restriction

As of the expiration of the Transfer Restriction Period, the Transfer Restriction on all of the Shares held by Beneficiaries at that time shall be lifted.

However, if, during the Transfer Restriction Period, a Beneficiary who is an executive officer, a director or a corporate officer of Toshiba or a director of its subsidiaries retires from his or her position(s), as applicable, as a director, an executive officer or a corporate officer of Toshiba, or Toshiba Energy Systems & Solutions Corporation, Toshiba Infrastructure Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation or Toshiba Digital Solutions Corporation, or as a president of Toshiba Elevator and Building Systems Corporation, Toshiba Carrier Corporation or Toshiba Lighting & Technology Corporation due to expiration of his or her term of office, his or her reaching of mandatory retirement age, his or her death or any other justifiable reason that is approved by Toshiba, the Transfer Restriction shall be lifted with respect to a certain number of the Shares. In such case, the Transfer Restriction shall be lifted from all of the Shares granted as Fixed Stock Compensation for FY 2020 (hereinafter “Stock Compensation (Fixed Stock Compensation for FY 2020)”) and the Shares granted as Performance-Linked Stock Compensation for FY 2020 (hereinafter “Stock Compensation (Performance-Linked Stock Compensation for FY 2020)”). The number of Shares granted as Fixed Stock Compensation for FY 2021 (hereinafter “Stock Compensation (Fixed Stock Compensation for FY 2021)”) from which the Transfer Restriction shall be lifted shall be the number calculated by multiplying (x) the number obtained by dividing the number of months in the period from July 2021 to the month that includes the date of resignation by 12 (if the result of the calculation is greater than 1, such number shall be deemed 1) by (y) the number of the Shares to be allotted to each Beneficiary as Stock Compensation (Fixed Stock Compensation for FY 2021). In such cases, Toshiba may make reasonable adjustment to the date on which the Transfer Restriction shall be lifted, as

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appropriate. Also, if, during the Transfer Restriction Period, a Beneficiary who is an employee of Toshiba or an employee of its subsidiaries resigns or retires from his or her position(s), as applicable, as a director, an executive officer, a corporate officer or employee of Toshiba, or Toshiba Energy Systems & Solutions Corporation, Toshiba Infrastructure Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation or Toshiba Digital Solutions Corporation, or as a president, a director, a statutory auditor, a corporate officer or an employee of Toshiba Elevator and Building Systems Corporation, Toshiba Carrier Corporation or Toshiba Lighting & Technology Corporation due to expiration of his or her term of office, his or her reaching of mandatory retirement age, his or her death or any other justifiable reason that is approved by Toshiba, the Transfer Restriction shall be lifted with respect to a certain number of the Shares. In such case, the Transfer Restriction shall be lifted from all of the Shares granted as Performance-Linked Incentive for FY 2020 (hereinafter “Stock Incentive (Performance-Linked Incentive for FY 2020)”), the Shares granted as Next Jinzai Incentive for FY 2020 (hereinafter “Stock Incentive (Next Jinzai Incentive for FY 2020)”) and the Shares granted as Next Jinzai Incentive for FY 2021 (hereinafter “Stock Incentive (Next Jinzai Incentive for FY 2021)”). In such cases, Toshiba may make reasonable adjustment to the date on which the Transfer Restriction shall be lifted, as appropriate.

Furthermore, the Shares from which the Transfer Restriction will not be lifted in the above case shall be acquired by Toshiba automatically, without any consideration.

(3) Acquisition by Toshiba Without Consideration

If, during the Transfer Restriction Period, certain events occur, including, but not limited to, an Beneficiary who is an executive officer, a director or a corporate officer of Toshiba or a director of its subsidiaries resigning from his or her position(s), as applicable, as a director, an executive officer or a corporate officer of Toshiba, or Toshiba Energy Systems & Solutions Corporation, Toshiba Infrastructure Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation or Toshiba Digital Solutions Corporation, or as a president of Toshiba Elevator and Building Systems Corporation, Toshiba Carrier Corporation or Toshiba Lighting & Technology Corporation (except if such Beneficiary is appointed or reappointed as a director, an executive officer or a corporate officer of Toshiba, or Toshiba Energy Systems & Solutions Corporation, Toshiba

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Infrastructure Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation or Toshiba Digital Solutions Corporation, or as a president of Toshiba Elevator and Building Systems Corporation, Toshiba Carrier Corporation or Toshiba Lighting & Technology Corporation), Toshiba will acquire the Shares automatically, without any consideration, except for the Shares that are subject to the lifting of the Transfer Restriction due to resignation, as described in “(2) Conditions for Lifting the Transfer Restriction” above. Also, if, during the Transfer Restriction Period, certain events occur, including, but not limited to, an Beneficiary who is an employee of Toshiba or an employee of its subsidiaries resigning or retiring from his or her position(s), as applicable, as a director, an executive officer, a corporate officer or an employee of Toshiba, or Toshiba Energy Systems & Solutions Corporation, Toshiba Infrastructure Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation or Toshiba Digital Solutions Corporation, or as a president, a director, a statutory auditor, a corporate officer or an employee of Toshiba Elevator and Building Systems Corporation, Toshiba Carrier Corporation or Toshiba Lighting & Technology Corporation (except if such Beneficiary is appointed or reappointed as a director, an executive officer, a corporate officer or employee of Toshiba, or Toshiba Energy Systems & Solutions Corporation, Toshiba Infrastructure Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation or Toshiba Digital Solutions Corporation, or as a president, a director, a statutory auditor, a corporate officer or an employee of Toshiba Elevator and Building Systems Corporation, Toshiba Carrier Corporation or Toshiba Lighting & Technology Corporation), Toshiba will acquire the Shares automatically, without any consideration, except for the Shares that are subject to the lifting of the Transfer Restriction due to resignation, as described in “(2) Conditions for Lifting the Transfer Restriction” above.

In addition, with respect to the Shares subject to the lifting of the Transfer Restriction due to resignation or retirement as set forth in “(2) Conditions for Lifting the Transfer Restriction” above, if, after the lifting of the Transfer Restriction, it is found that there was certain events, including, but not limited to, a violation of the law, that occurred during the period prior to the lifting of the Transfer Restriction, and Toshiba determines that it is appropriate for the Beneficiary to return the Shares, such Beneficiaries shall return the Shares to Toshiba without any consideration and without delay.

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(4) Treatment in Case of Organizational Restructuring of Toshiba

If a matter relating to a merger agreement under which Toshiba shall become the dissolving company, a share exchange agreement or a share transfer plan under which Toshiba shall become a wholly-owned subsidiary, or any other organizational restructuring is approved at a general meeting of shareholders of Toshiba (or if an approval at a general meeting of shareholders is not required, then an approval by the board of directors of Toshiba) during the Transfer Restriction Period, pursuant to a resolution of Toshiba's compensation committee, the Transfer Restriction shall be lifted with respect to all of the Stock Compensation (Fixed Stock Compensation for FY 2020), the Stock Compensation (Performance-Linked Stock Compensation for FY 2020), the Stock Incentive (Performance-Linked Incentive for FY 2020), the Stock Incentive (Next Jinzai Incentive for FY 2020) and the Stock Incentive (Next Jinzai Incentive for FY 2021) immediately prior to the business day preceding the effective date of such organizational restructuring. With respect to the Stock Compensation (Fixed Stock Compensation for FY 2021), the Transfer Restriction shall be lifted immediately prior to the business day preceding the effective date of such organizational restructuring with respect to the number calculated by multiplying (x) the number obtained by dividing the number of months in the period from July 2021 to the month that includes the approval date of such organizational restructuring by 12 (if the result of the calculation is more than 1, such number shall be deemed to be 1) by (y) the number of the Stock Compensation (Fixed Stock Compensation for FY 2021) held by the Beneficiary as of the approval date of such organizational restructuring. The Shares with respect to which the Transfer Restriction is not lifted shall be automatically acquired by Toshiba without any consideration.

(5) Provision concerning Management of Shares

In order to prevent the transfer of the Shares, creation of any security interest thereon, or their otherwise being disposed of during the Transfer Restriction Period, the Shares shall be maintained in dedicated accounts established by the Beneficiaries at Nomura Securities Co., Ltd. In order to ensure the effectiveness of the Transfer Restriction and other agreements in respect of the Shares, Toshiba will execute an agreement with Nomura Securities Co., Ltd. with respect to the management of the accounts of the Shares held by the respective Beneficiaries. Further, the Beneficiaries will agree to the treatment of the Shares pursuant to the said agreement

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with respect to the management of the accounts.

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