Toshiba Announces Consolidated and Non-consolidated Results for Fiscal Year 2011, to March 31, 2012 and Consolidated Results for the Fourth Quarter of the Fiscal Year Ending March 2012

TOKYO--Toshiba Corporation (TOKYO:6502) today announced its consolidated and non-consolidated results for fiscal year (FY) 2011, to March 31, 2012, and its consolidated results for the fourth quarter (January-March) of FY2011, ending March 31, 2012.

1. Consolidated Results

(1) Overview of Consolidated and Non-consolidated Results of FY2011

All comparisons of FY2011 and its fourth quarter are with the same periods a year earlier, unless otherwise stated. All dollar amounts are in US dollars.

Consolidated Results for FY2011

(Yen in billions)

		Change from
	FY2011	FY2010
Net sales	<u>5,996.4</u>	<u>-267.6</u>
Operating income (loss)	<u>114.9</u>	<u>-129.6</u>
Income (Loss) from	<u>61.4</u>	<u>-140.4</u>
continuing operations,		
before income taxes and		
noncontrolling interests		
Net income (loss)	3.2	<u>-155.1</u>
attributable to shareholders		
of the Company [1]		

^[1] "The Company" refers to Toshiba Corporation.

While the emerging economies, including China and India, continued to expand and the United States saw gradual recovery, the global economy remained in severe circumstances due to financial uncertainties in some European countries, fiscal austerity and concerns

about the financial system. Although the global economy is expected to continue to recover gradually, anxieties remain about the rise in crude oil prices and high levels of unemployment in the United States and some European countries, and sovereign risk in some European countries.

The Japanese economy remained in a severe condition due to the impacts of the Great East Japan Earthquake, exposure to sovereign risk in some European countries and the impact of sharp yen appreciation. There are also concerns about crude oil prices and shortages of power generation capacity.

In these conditions, Toshiba Group, aiming to become an even stronger, a world-leading diversified electric and electronics company by overcoming demanding business conditions, strongly promoted global business deployment and the transformation of its business structure through strategic investments and acquisitions to build new business foundations, with a close focus on growth businesses, including the integrated Storage Products business, the Smart Community business and the Healthcare business. Toshiba Group also steadily advanced structural reforms, resulting in improvement to its cost structure, the reorganization and consolidation of domestic and overseas facilities, expansion of overseas procurement and production, in order to establish a business structure resistant to rapid business fluctuations and exchange rate fluctuations.

Toshiba's consolidated net sales for FY2011 were 5,996.4 billion yen (US\$73,127.0 million), a decrease of 267.6 billion yen against the previous year. Although the Social Infrastructure segment saw higher sales, overall sales were lower, mainly due to sales decreases in the Digital Products and Electronic Devices segments, reflecting the impacts of sharp yen appreciation, the Great East Japan Earthquake, the floods in Thailand and market downturns. Consolidated operating income decreased by 129.6 billion yen to 114.9 billion yen (US\$1,401.2 million), reflecting decreases in the Electronic Devices and Social Infrastructure segments and deterioration in the Digital Products segment. Income (Loss) from continuing operations, before income taxes and noncontrolling interests decreased by 140.4 billion yen to 61.4 billion yen (US\$749.1 million). Net income attributable to shareholders of the Company decreased by 155.1 billion yen to 3.2 billion yen (US\$39.0 million), mainly reflecting the impact of temporary increase of tax expenses due to a revision of a section of the Corporation Tax Act in Japan.

Consolidated Results for FY2011, by Segment

(Yen in billions)

	Net Sales			Operating Income (Loss)		
		Chang	Change*		Change*	
Digital Products	<u>1,666.6</u>	<u>-251.6</u>	<u>-251.6</u> -13%		<u>-75.3</u>	
Electronic Devices	<u>1,510.3</u>	<u>-119.7</u> <u>-7%</u>		<u>29.0</u>	<u>-39.9</u>	
Social Infrastructure	<u>2,412.4</u>	<u>+141.9</u> +6%		<u>116.3</u>	<u>-12.5</u>	
Home Appliances	576.8	-23.0 -4%		5.7	<u>-3.2</u>	
Others	326.9	<u>-8.2</u> -2%		2.8	<u>+0.8</u>	
Eliminations	<u>-496.6</u>			<u>1.5</u>	-	
Total	<u>5,996.4</u>	<u>-267.6</u>	<u>-4%</u>	<u>114.9</u>	<u>-129.6</u>	

(* Change from the year-earlier period)

Note: The hard disk drive (HDD) business was recognized as an electronic component business and reclassified from the Digital Products segment to the Electronic Devices segment and incorporated into the Semiconductor and Storage business in a July 1, 2011 reorganization. In the same reorganization, the optical disk drive (ODD) business was also recognized as an electronic component business, reclassified from the Digital Products segment to the Electronic Devices segment and transferred to a new division dedicated to the business. The breakdown of results for FY2011 has been retroactively reclassified to reflect these changes, as have the numeric amounts for the previous year. In this release, HDDs and SSDs are referred to as the Storage Products business.

Digital Products: Lower Sales and Deteriorated Operating Income (Loss)

The Digital Products segment saw overall sales decrease by <u>251.6 billion yen</u> to <u>1,666.6 billion yen</u> (US\$<u>20,323.8 million</u>). The Visual Products business, which includes TVs, saw sales decrease due to significant decrease in sales in Japan on lower unit sales following the completion of the transition to terrestrial digital broadcasting and the expiration of the eco-point stimulus program in Japan and on price declines. The PC business also recorded a decrease in sales.

Overall segment operating income (loss) deteriorated by <u>75.3 billion yen</u> to <u>-40.4 billion yen</u> (<u>-US\$493.2 million</u>). The PC business recorded <u>deteriorated</u> operating income, and the Visual Products business <u>also</u> saw deterioration in operating income (loss) on significantly lower unit sales and the impact of price declines in Japan.

Electronic Devices: Lower Sales and <u>Lower Operating Income</u>

The Electronic Devices segment saw overall sales decrease by 119.7 billion yen to 1,510.3 billion yen (US\$18,418.8 million). The Storage Products business saw sales rise on a healthy performance centered on the HDDs, but the Semiconductor business saw a decrease in sales due to sharp yen appreciation, the floods in Thailand, price declines in Memories and a fall-off in demand for Discretes and System LSIs. The LCD business also saw lower sales, largely attributable to the FY2010 sale of AFPD Pte., Ltd., an overseas subsidiary that manufactured LCDs for PCs, as a part of business restructuring.

Overall segment operating income <u>decreased by 39.9 billion yen</u> to <u>29.0 billion yen</u> (US\$354.0 million). <u>The Storage Products business recorded a healthy performance centered on the HDDs and the LCD business recorded higher operating income reflecting progress in business restructuring.</u> The Semiconductor business saw <u>deterioration</u> in operating income on lower demand for Discretes and System LSIs, yen appreciation and the floods in Thailand, despite the positive impact of restructuring and cost reductions and although Memories recorded a solid performance on increased unit sales.

Social Infrastructure: Higher Sales and <u>Lower Operating Income</u>

The Social Infrastructure segment saw overall sales increase by 141.9 billion yen to 2,412.4 billion yen (US\$29,419.0 million). The Power Systems and Industrial Systems business recorded higher sales, mainly on a healthy performance in the Thermal & Hydro Power Systems and the positive effect contributed by the acquisition of Landis+Gyr AG. The Elevator and Building Systems business also saw higher sales.

Overall segment operating income <u>decreased</u> by <u>12.5 billion yen</u> to <u>116.3 billion yen</u> (US\$<u>1,418.0</u> million). <u>Although</u> the IT solutions business saw higher operating income, <u>the Power Systems and Industrial Systems business recorded lower operating</u> income.

Home Appliances: Lower Sales and Lower Operating Income

The Home Appliances segment saw overall sales decrease by 23.0 billion yen to 576.8 billion yen (US\$7,033.5 million). The Lighting Systems business recorded a healthy performance, mainly on LEDs, stimulated by concerns to save power. However, the White Goods business saw lower unit sales as a result of the floods in Thailand and the expiration of Japan's eco-point stimulus program.

Overall segment operating income decreased by <u>3.2 billion yen</u> to 5.7 billion yen (US\$<u>69.2</u> million). Even though the Lighting Systems business recorded a strong performance centered on LEDs, the White Goods business felt the impact of lower sales.

Others: Lower Sales and Higher Operating Income

Others saw sales decrease by 8.2 billion yen to 326.9 billion yen (US\$3,987.5 million) while its operating income improved by 0.8 billion yen to 2.8 billion yen (US\$34.5 million).

Non-consolidated Results for FY2011

(Yen in billions)

		Change from
	FY2011	FY2010
Net sales	<u>3,204.8</u>	<u>-387.6</u>
Recurring profit (loss)	<u>-67.4</u>	<u>-203.0</u>
Net income (loss)	<u>-13.6</u>	<u>-143.4</u>

Non-consolidated net sales decreased by <u>387.6 billion yen</u> to <u>3,204.8 billion yen</u> (US\$<u>39,082.9</u> million). Recurring profit (loss) decreased by <u>203.0 billion yen</u> to <u>-67.4 billion yen</u> (-US\$<u>821.7</u> million). Net income (loss) <u>deteriorated by 143.4 billion yen</u> to <u>-13.6 billion yen</u> (-US\$<u>165.5</u> million).

Consolidated Results for the Fourth Quarter FY2011 (January-March, 2012)

(Yen in billions)

		,
		Change from the
	4Q of FY2011	4Q of FY2010
Net sales	<u>1,722.0</u>	<u>+31.7</u>
Operating income (loss)	<u>66.2</u>	<u>-30.1</u>
Income (Loss) from	72.2	<u>-33.3</u>
continuing operations,		
before income taxes and		
noncontrolling interests		
Net income (loss)	<u>13.1</u>	<u>-98.4</u>
attributable to shareholders		
of the Company ^[1]		

^[1] "The Company" refers to Toshiba Corporation.

Toshiba's consolidated sales for the fourth quarter of FY2011 (January-March, 2012) increased by 31.7 billion yen to 1,722.0 billion yen (US\$21,000.3 million). The Digital Products segment saw lower sales, but the Social Infrastructure segment saw higher sales. Consolidated operating income decreased by 30.1 billion yen to 66.2 billion yen (US\$807.1 million), reflecting lower operating income in the Digital Products

and <u>Electronic Devices segments</u>. Income from continuing operations, before income taxes and noncontrolling interests <u>decreased</u> by <u>33.3 billion yen</u> to <u>72.2 billion yen</u> (US\$<u>881.4 million</u>) and the net income attributable to shareholders of the Company decreased by <u>98.4 billion yen</u> to <u>13.1 billion yen</u> (US\$<u>160.2 million</u>).

Consolidated Results for the Fourth Quarter of FY2011, by Segment (January-March, 2012)

(Yen in billions)

	Net Sales			Operating Income (Loss)		
		Cha	nge*		Change*	
Digital Products	<u>373.8</u>	<u>-31.4</u>	-8%	<u>-7.9</u>	-10.4	
Electronic Devices	409.7	<u>-0.4</u>	<u>-0.4</u> <u>±0%</u>		<u>-16.3</u>	
Social Infrastructure	<u>849.7</u>	<u>+85.8</u> <u>+11%</u>		<u>89.7</u>	<u>-0.2</u>	
Home Appliances	135.9	-17.6 -11%		<u>-1.0</u>	<u>-5.9</u>	
Others	<u>87.0</u>	<u>+1.1</u> +1%		<u>2.4</u>	<u>+1.6</u>	
Eliminations	<u>-134.1</u>			0.9	-	
Total	<u>1,722.0</u>	<u>+31.7</u>	<u>+2%</u>	<u>66.2</u>	<u>-30.1</u>	

(* Change from the year-earlier period)

Digital Products: Lower Sales and Deteriorated Operating Income (Loss)

The Digital Products segment saw overall sales decrease by <u>31.4 billion yen</u> to <u>373.8 billion yen</u> (US\$4,558.5 million). While the PC business recorded higher sales, the Visual Products business, which includes TVs, recorded a decrease in sales in Japan on lower unit sales and price declines following the completion of the transition to terrestrial digital broadcasting and the expiration of the eco-point stimulus program in Japan.

Overall segment operating income (loss) deteriorated by <u>10.4 billion yen</u> to <u>-7.9 billion yen</u> (<u>-US\$96.6 million</u>). The Visual Products business saw deterioration on lower sales and the PC business also recorded a decrease while securing positive operating income.

Electronic Devices: Same level of Sales and <u>Deteriorated Operating Income (Loss)</u>

Electronic Devices segment sales were at a similar level to the year earlier period, showing a slight decrease of <u>0.4 billion yen</u> to <u>409.7 billion yen</u> (US\$4,996.5 million). The Storage Products business saw sales rise on a healthy performance centered on HDDs. However, the Semiconductor business saw a decrease in sales due to sharp yen appreciation, the floods in Thailand, price declines in Memories and a fall-off in demand

for Discretes and System LSIs.

Overall segment operating income (loss) <u>deteriorated</u> by <u>16.3 billion yen</u> to <u>-17.9 billion</u> <u>yen</u> (<u>-US\$218.2</u> million). The System LSIs saw deterioration in operating income and Memories saw a decrease, <u>despite</u> a robust performance in the Storage Products business centered on HDDs.

Social Infrastructure: Higher Sales and <u>Same Level of Operating Income</u>

The Social Infrastructure segment saw overall sales increase by <u>85.8 billion yen</u> to <u>849.7 billion yen</u> (US\$10,361.5 million). The Power Systems and Industrial Systems business recorded higher sales, mainly on a healthy performance in the Thermal & Hydro Power Systems business and the positive effect of the acquisition of Landis+Gyr AG. The Medical Systems business also saw an increase in sales.

Overall segment operating income <u>recorded the same level of operating income as the year-earlier period</u>. The Power Systems and Industrial Systems business recorded a healthy performance, mainly due to favorable performances in the Thermal & Hydro Power Systems and IT Solutions businesses.

Home Appliances: Lower Sales and Deteriorated Operating Income (Loss)

The Home Appliances segment saw overall sales decrease by 17.6 billion yen to 135.9 billion yen (US\$1,656.6 million). The White Goods business saw unit sales fall as a result of the floods in Thailand and the expiration of Japan's eco-point stimulus program.

Overall segment operating income (loss) deteriorated by <u>5.9 billion yen</u> to <u>-1.0 billion yen</u> (<u>-US\$13.0</u> million). The White Goods business saw lower operating income (loss) on lower sales.

Others: Same Level of Sales and Higher Operating Income

Note:

Toshiba Group's Consolidated Financial Statements and Quarterly Consolidated Financial Statements are based on U.S. generally accepted accounting principles ("GAAP").

Operating income (loss) is derived by deducting the cost of sales and selling, general and administrative expenses from net sales. This result is regularly reviewed to support decision-making in allocations of resources and to assess performance. Certain operating expenses such as restructuring charges and gains (losses) from the sale or disposition of fixed assets are not included in it.

The Mobile Broadcasting business, the Mobile Phone business and the Optical Drive business have been classified as discontinued operations in the consolidated accounts in accordance with Accounting Standards Codification No. 205-20, "Presentation of Financial Statements – Discontinued Operations".

The performances of these businesses are excluded from consolidated net sales, operating income (loss), and income (loss) from continuing operations, before income taxes and noncontrolling interests.

Toshiba Group's net income (loss) is calculated by reflecting these business results to income (loss) from continuing operations, before income taxes and noncontrolling interests. Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

The Company changed its organization structure at the beginning of FY2011. The data relating to the consolidated segment information have been reclassified to conform with the current classification.

In accordance with the reclassification of the HDDs and ODDs from the Digital Products segment to the Electronic Devices segment on July 1, 2011, data for consolidated segment results have been reclassified from April 2011.

Unless otherwise specified, any description in this release is based upon comparison with the previous term or the same period of the previous year.

Consolidated Projection for FY2012

The consolidated projection for FY2012 is shown below.

Consolidated forecast (Yen in billions)

	FY2012
	Forecast
Net sales	6,400.0
Operating income (loss)	300.0
Income (Loss) from continuing	
operations, before income taxes	210.0
and noncontrolling interest	
Net income (loss) attributable	135.0
to shareholders of the	
Company ^[1]	

^[1] "The Company" refers to Toshiba Corporation.

FY2012 Consolidated Forecast by Segment

Forecasts for consolidated net sales and operating income (loss) for FY2012 by industry segment are shown below.

(Yen in billions)

	Net Sales	Operating Income		
	Net Sales	meome		
		(Loss)		
Digital Products	1,710.0	15.0		
Electronic Devices	1,640.0	100.0		
Social Infrastructure	2,600.0	165.0		
Home Appliances	640.0	10.0		
Others	340.0	10.0		
Eliminations and others	-530.0	0.0		
Total	6,400.0	300.0		

Digital Products:

Overall segment sales and operating income are expected to increase on a solid performance in PCs, growth in the Retail and Office Equipment business reflecting the positive effect of M&A and measures to improve the Visual Products business.

Electronic Devices:

Overall segment sales and operating income are expected to increase on growth in the Integrated Storage business including Memories, HDDs and SSDs, in addition to improvement in Discretes and System LSIs.

Social Infrastructure:

Overall segment sales and operating income are expected to increase on solid performances by the Power Systems and the Industrial Systems business and the Medical Systems business.

Home Appliances:

Overall segment sales and operating income are expected to increase on a solid performance in Lighting Systems business centered on LEDs and improvement in the White Goods business.

Others

This will mainly depend on the impact from the sale of the LCD business.

Note: The Company transferred all the shares of Toshiba Mobile Display Co.,Ltd. to Japan Display Inc. in March 2012. In this section, the LCD business is included in Others in the above table.

(2) Financial Position and Cash Flows for FY2011

Total assets increased by <u>321.8 billion yen</u> from the end of March 2011 to <u>5,673.1 billion</u> <u>yen</u> (US\$<u>69.183.7</u> million), due to strategic investments aimed at strengthening global competitiveness.

Shareholders' equity, or equity attributable to the shareholders of the Company, was 718.7 billion yen (US\$8,764.2 million), a decrease of 75.2 billion yen from the end of March 2011. Net income (loss) attributable to shareholders of the Company stood at 3.2 billion yen because of decrease of 45.9 billion yen in accumulated other comprehensive loss, reflecting impacts from fluctuations in foreign exchange rates and a downturn in stock market prices. Additionally, net income (loss) attributable to shareholders of the Company also decreased due to the payment of a dividend to shareholders and a temporary increase in tax payment due to a revision of a section of the Corporate Tax Act in Japan.

Total interest-bearing debt increased by <u>152.0 billion yen</u> from the end of March 2011 to 1,235.8 billion yen (US\$15,070.3 million).

As a result of the total assets increase resulting from strategic investments, the shareholders' equity ratio at the end of March 2012 was 12.7%, a 2.1-point decline from the end of March 2011, and the debt-to-equity ratio at the end of March 2012 was 172%, a 35-point increase from the end of March 2011.

Free cash flow was <u>-39.7 billion yen</u> (<u>-US\$484.5</u> million), <u>196.6 billion yen lower</u> than for the same period of the previous year. This is mainly due to the increase in expenditure for strategic investment aiming to strengthen global competitiveness including the acquisition of Landis+Gyr AG.

Trend in main indices

	Mar./E	Mar./E	Mar./E	Mar./E
	2009	2010	2011	2012
Shareholders' equity ratio (%)	<u>7.1</u>	12.9	<u>14.8</u>	12.7
Equity ratio based on market value (%)	15.1	<u>37.4</u>	32.2	27.2
Cash flow to interest-bearing debt ratio	-	3.3	3.1	3.4
Interest coverage ratio (multiples)	-	<u>14.8</u>	<u>11.1</u>	<u>10.6</u>

Note:

Shareholders' equity ratio: Shareholders' equity divided by total assets

Equity ratio based on market value: Market capitalization divided by total assets

Market capitalization is calculated by multiplying the closing stock price at the end of the relevant period by the number of shares issued, excluding shares owned by the Company. Cash flow to interest-bearing debt ratio: Debt (average of the beginning and end of the term) divided by net cash provided by operating activities

Interest coverage ratio: Cash flow from operating activities divided by interest payments

Basic Dividend Policy, Dividend of FY 2011 and Outlook for FY 2012

Toshiba, while giving full consideration to such factors as the strategic investments necessary to secure medium- to long-term growth, seeks to achieve continuous increases in its actual dividend payments, in line with a payout ratio in the region of 30 percent, on a consolidated basis.

Following full consideration of the strategic investments necessary to secure medium- to long-term growth, business results, the Company's financial position and shareholders' expectations, Toshiba has decided to pay both an interim dividend and a year-end dividend. Toshiba paid 4.0 yen per share as the interim dividend and the year-end dividend has been set at 4.0 yen per share. As a result, the annual dividend for FY 2011 will be 8.0 yen per share.

Toshiba will carefully examine and decide on the dividend plan for the next term, FY2012, in light of the Group's financial position, strategic investment plans and other factors. The Company will announce the dividend for FY2012 as soon as it is determined.

2. Business Group Status

As of the end of March 2012, Toshiba Group comprised 554 consolidated subsidiaries and its principal operations were in the Digital Products, Electronic Devices, Social Infrastructure and Home Appliances business domains. Of the consolidated subsidiaries, 96 were involved in Digital Products, 47 in Electronic Devices, 289 in Social Infrastructure, 54 in Home Appliances and 68 in others. The number of consolidated subsidiaries was 56 more than at the end of March 2011. 196 affiliates were accounted for by the equity method as of the end of March 2012.

The major changes from the latest financial report (on June 22, 2011) are mentioned below.

Jun. 2011	The Company acquired and consolidated U.Sbased Vital Images, Inc.						
Jul. 2011	The Company acquired and consolidated Switzerland-based						
	Landis+Gyr AG and its subsidiaries and established a holding company.						
	The Company sold 40% of shares of the holding company to Innovation						
	Network Corporation of Japan and now holds 60%.						
Feb. 2012	Toshiba Finance Corporation split its business of financing service for						
	corporate customers and transferred a part of its shares to IBJ Leasing						
	Company, Limited. The Company consolidated Toshiba Finance						
	Corporation after split of business.						
Mar. 2012	The Company sold and transferred all the shares of Toshiba Mobile						
	Display Co., Ltd. to Japan Display Inc.						

3. Basic Management Policy

Conditions in the global business environment remain unclear, including continuing impacts from the Great East Japan Earthquake, the floods in Thailand, the financial uncertainty in European countries and the sharp fluctuations in foreign exchange rates. In these circumstances, Toshiba Group will continue to promote business restructuring aimed at establishing a business structure resistant to environmental changes and able to secure high profitability, and will also strongly promote business structure transformation toward establishing new profit bases, as indicated below.

(1) Business structure transformation

In order to secure profit and future growth, the Group will continue to expand and reinforce its business in growing economies, accelerate enhancement of its focus businesses and promote creation of World's first and World No.1 products and services.

As progress is made in the shift to big data and ubiquitous networks, the Group will establish cloud service platforms by developing advanced information and communications technology in collaboration with partners and also seek to develop infrastructure to support its business deployment and competitiveness.

1) Acceleration and enhancement of focus businesses

- The integrated storage business

The Group will provide solutions beyond stand-alone products with a wide line-up that includes NAND flash memories, high-end SSDs and HDDs.

- The Smart Community business

The Group will propose total solutions for urban development, including energy, information, security, water, traffic and medical care, based on cloud service platforms supporting optimal management of big data on integrated networks.

- The Power Electronics and EV businesses

The Group will accelerate the traffic solutions business with essential products for optimizing energy usage, including high efficiency motors, power saving inverters and SCiBTM.

- The Renewable Energy business

The Group will provide optimal energy solutions by expanding its line-up, including in geothermal power, solar photovoltaic power, small- and medium-sized hydroelectric power and wind power systems.

- The Healthcare business

The Group will strengthen its medical systems business by integrating the strengths of the Group and by expanding the medical treatment area and IT-technology based solutions area, in addition to the diagnostic imaging products business.

- The integrated Digital Products and Services business

The Group will strongly develop products integrating visual and PC technologies and expand network-based content and services business, including e-books.

2) Creation of World's first and World No. 1 products and services

The Group will aim to create new business fields ahead of its competitors with attractive World's first products and services that achieve high profitability and with products and services that continue to secure the World No. 1 share. In order to accelerate the innovation required to support these goals, the Group will promote the establishment of a business structure that promotes diversity in human resources and concentrate research expenditure on new business fields.

3) Business expansion in emerging economies

In emerging economies with high growth rates, Toshiba will seek to raise its brand value through synergies from the launch of regionally-matched products and by strengthening the expansion of advertising. The Company will also seek to expand sales with profit by enhancing business bases, including sales and marketing channels, and also by increasing the number of overseas sales staff.

(2) Business restructuring

The Group will promote business restructuring aimed at securing positive income in all businesses and high profitability, further assure efficient operations and effective use of properties and continue to channel major resources to growth fields.

The Group has reduced fixed expenses by a total of 1.5 trillion yen over the past three years and will also reduce variable costs, including the cost of procurement and logistics, by expanding global procurement and securing multiple suppliers for key materials and components. In addition, the Group will establish an optimal global production and procurement structure to counter yen appreciation and consolidate and optimize facilities in domestic and overseas markets; The Group will also promote thorough inventory management and secure financial resources that allow it to respond to sovereign risks in some European countries. Through these measures, the Group will strengthen business structure and business continuity management.

(3) Strategies by segment

On the basis of these group-wide policies, the Group will execute growth strategies by segment.

1) Digital Products

The Group aims to secure positive operating income in the Visual Products business by continuing the launch of regionally-matched products in emerging economies, expanding advertising, strengthening retail sales and expanding sales of high value products by increasing sales channels.

The Group will promote B2B business in addition to business in consumer markets by integrating the hardware business with the software business, including services, solutions and content.

2) Electronic Devices

The Group will promote steady development and competitive products launches by increasing the human resources assigned to development. It will develop next generation NAND flash memories ahead of competitors; expand its share in CMOS sensors for digital cameras by achieving low power consumption, high image quality sensor technology; and aim to strengthen profitability in Discretes by securing high growth in the power device market. It will seek to further increase profit by redefining its product line-up through standardization, promoting expansion in emerging economies and consolidating and optimizing facilities.

3) Social Infrastructure

The Group aims to secure optimal business expansion by allocating resources to overseas facilities and accelerating the expansion of local production for local consumption, and thereby enhancing business bases deeply rooted in local markets. The Group will contribute to the recovery from the Great East Japan Earthquake and promote renewable energy businesses and continue to create profit by expanding its product line-up for energy solutions and services. In the Nuclear Energy business, the Group will continue to support the stabilization of Fukushima Daiichi nuclear power plant, and promote marketing of leading-edge nuclear power plants, as well as the development of future generations of nuclear power plants.

4) Home Appliances

The Group will expand the White Goods business overseas by channeling major resources on growing emerging markets and by launching localized products, aiming at a significant increase in sales, and also expand the LED business with enhanced competitiveness.

(4) CSR and environmental management

Toshiba Group will continue to push forward with environmental management as one of the world's foremost eco-companies. The Group will steadily implement environmental action plans by creating highly environmentally-friendly products, expanding business globally with advanced low carbon technology and achieving a world-leading eco-friendly business structure.

The Group will continue to support private-sector activities, employment and medical treatment, industrial development and personnel training in the region hit by the Great East Japan Earthquake on a mid- and long-term basis.

Even though severe business conditions continue, the Group will continue to implement the business transformation necessary to establish a business structure that can secure high profitability. Further to this, it will promote business transformation in order to build foundations for new profit bases by encouraging imagination and the multiplier effect of innovation, and will take on the challenge of becoming an even stronger global contender.

Disclaimer:

This report of business results contains forward-looking statements concerning future plans, strategies and the performance of Toshiba Group. These statements are based on management's assumptions and beliefs in light of the economic, financial and other data currently available. Since Toshiba Group is promoting business under various market environments in many countries and regions, they are subject to a number of their risks and uncertainties. Toshiba therefore wishes to caution readers that actual results might differ materially from our expectations. Major risk factors that may have a material influence on results are indicated below, though this list is not necessarily exhaustive.

- Major disasters, including earthquakes and typhoons;
- Disputes, including lawsuits, in Japan and other countries;
- Success or failure of alliances or joint ventures promoted in collaboration with other companies;
- Success or failure of new businesses or R&D investment;
- Changes in political and economic conditions in Japan and abroad; unexpected regulatory changes;
- Rapid changes in the supply and demand situation in major markets and intensified price competition;
- Significant capital expenditure for production facilities and rapid changes in the market;
- Changes in financial markets, including fluctuations in interest rates and exchange rates.

Note:

For convenience only, all dollar figures used in reporting fiscal year 2011 results are valued at 82 yen to the US dollar.

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Toshiba Group

Consolidated Financial Statements

For Fiscal Year 2011 (April 1, 2011 to March 31, 2012)

Outline

(¥ in billions, US\$ in millions, except for earnings per share)

	Years ended March 31				
	2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012
Net sales	¥5,996.4	¥6,264.0	¥(267.6)	<u>96%</u>	\$73,127.0
Operating income	<u>114.9</u>	<u>244.5</u>	(129.6)	<u>47%</u>	1,401.2
Income from continuing operations, before income taxes and noncontrolling interests	61.4	201.8	(140.4)	<u>30%</u>	749.1
Net income attributable to shareholders of the Company	3.2	<u>158.3</u>	(155.1)	<u>2%</u>	39.0
Basic earnings per share attributable to shareholders of the Company	¥0.75	¥37.38	¥(36.63)		<u>\$0.01</u>
Diluted earnings per share attributable to shareholders of the Company	¥0.74	¥35.90	¥(35.16)		<u>\$0.01</u>

Notes

- 1) Consolidated Financial Statements are based on generally accepted accounting principles in the U.S.
- 2) The Company has 554 consolidated subsidiaries.
- 3) The U.S. dollar is valued at \(\forall 82\) throughout this statement for convenience only.
- 4) Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

Comparative Consolidated Balance Sheets

	Year ended March 31			
	2012(A)	2011(B)	(A)-(B)	2012
Assets				
Current assets	¥2,995,064	¥2,801,137	¥193,927	\$36,525,171
Cash and cash equivalents	214,305	258,840	(44,535)	2,613,476
Notes and accounts receivable, trade	1,296,862	<u>1,112,336</u>	<u>184,526</u>	<u>15,815,390</u>
Inventories	<u>854,297</u>	<u>851,265</u>	3,032	10,418,256
Prepaid expenses and other current assets	629,600	<u>578,696</u>	<u>50,904</u>	<u>7,678,049</u>
Long-term receivables	49,164	2,540	46,624	599,561
Investments	651,025	657,840	(6,815)	7,939,329
Property, plant and equipment	781,670	874,974	(93,304)	9,532,561
Other assets	1,196,141	1,014,852	181,289	14,587,085
Total assets	¥5,673,064	¥5,351,343	¥321,721	\$69,183,707
Liabilities and equity				
Current liabilities	¥2,738,435	¥2,547,097	¥191,338	\$33,395,549
Short-term borrowings and current portion of long-term debt	326,141	314,262	11,879	3,977,329
Notes and accounts payable, trade	1,290,902	<u>1,188,202</u>	102,700	15,742,708
Other current liabilities	1,121,392	1,044,633	76,759	13,675,512
Accrued pension and severance costs	779,414	734,309	45,105	9,505,049
Long-term debt and other liabilities	1,071,357	966,713	104,644	13,065,329
Equity	1,083,858	1,103,224	(19,366)	13,217,780
	718,664	793,860	(75,196)	8,764,195
Equity attributable to shareholders of the Company Common stock	439,901	439,901	0	5,364,646
Additional paid-in capital	396,789	399,551	(2,762)	4,838,890
Retained earnings		475,474	(26,451)	<u>5,475,890</u>
Accumulated other comprehensive loss	(565,551)	(519,605)	(45,946)	(6,896,963)
Treasury stock	(1,498)	(1,461)	(37)	(18,268)
Equity attributable to noncontrolling interests	365,194	309,364	55,830	4,453,585
Total liabilities and equity	¥5,673,064	¥5,351,343	¥321,721	<u>\$69,183,707</u>
Breakdown of accumulated other comprehensive loss				
Unrealized gains on securities	¥57,093	¥62,455	¥(5,362)	\$696,256
Foreign currency translation adjustments Pension liability adjustment	(283,834) (338,348)	(273,317) (308,681)	(10,517) (29,667)	(3,461,390) (4,126,195)
Unrealized losses on derivative instruments	(462)	(62)	(400)	(5,634)
Total interest-bearing debt	¥1,235,761	¥1,083,806	¥151,955	\$15,070,256

Comparative Consolidated Statements of Operations

1. Fiscal Year ended March 31

	Years ended March 31				
	2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012
Sales and other income					
Net sales	¥5,996,414	¥6,263,990	¥(267,576)	<u>96%</u>	<u>\$73,127,000</u>
Interest	4,074	<u>3,395</u>	<u>679</u>	<u>120%</u>	<u>49,683</u>
Dividends	6,121	4,773	1,348	128%	74,646
Other income	96,032	86,404	<u>9,628</u>	<u>111%</u>	1,171,122
Costs and expenses					
Cost of sales	4,628,451	4,771,797	(143,346)	<u>97%</u>	56,444,524
Selling, general and administrative	<u>1,253,061</u>	<u>1,247,661</u>	<u>5,400</u>	100%	15,281,232
Interest	31,815	32,328	<u>(513)</u>	98%	387,988
Other expense	127,887	<u>104,991</u>	22,896	<u>122%</u>	1,559,597
Income from continuing operations, before income taxes and noncontrolling interests	61,427	201,785	(140,358)	<u>30%</u>	749,110
Income taxes	48,440	27,944	20,496	<u>173%</u>	590,732
Income from continuing operations, before noncontrolling interests	12,987	173,841	(160,854)	<u>7%</u>	158,378
Loss from discontinued operations, before noncontrolling interests	(1,161)	(7,356)	<u>6,195</u>	_	(14,158)
Net income before noncontrolling interests	11,826	166,485	(154,659)	<u>7%</u>	144,220
Less:Net income attributable to noncontrolling interests	8,632	8,159	473	<u>106%</u>	105,269
Net income attributable to shareholders of the Company	¥3,194	¥158,326	¥(155,132)	<u>2%</u>	\$38,951

2. Fourth Quarter ended March 31

	Three months ended March 31				
	2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012
Sales and other income					
Net sales	¥1,722,021	¥1,690,248	¥31,773	<u>102%</u>	<u>\$21,000,256</u>
Interest	<u>1,071</u>	<u>980</u>	<u>91</u>	<u>109%</u>	<u>13,061</u>
Dividends	2,381	1,739	642	137%	29,036
Other income	<u>59,817</u>	<u>57,409</u>	<u>2,408</u>	<u>104%</u>	729,476
Costs and expenses					
Cost of sales	1,332,291	1,285,678	46,613	<u>104%</u>	16,247,451
Selling, general and administrative	<u>323,545</u>	<u>308,191</u>	<u>15,354</u>	<u>105%</u>	<u>3,945,671</u>
Interest	9,539	8,032	1,507	119%	116,329
Other expense	47,644	43,002	<u>4,642</u>	<u>111%</u>	581,024
Income from continuing operations, before income taxes and noncontrolling interests	72,271	105,473	(33,202)	<u>69%</u>	881,354
Income taxes	53,082	(7,788)	60,870	_	647,342
Income from continuing operations, before noncontrolling interests	19,189	113,261	(94,072)	<u>17%</u>	234,012
Loss from discontinued operations, before noncontrolling interests	(823)	<u>(644)</u>	(179)	_	(10,036)
Net income before noncontrolling interests	<u>18,366</u>	112,617	(94,251)	<u>16%</u>	223,976
Less:Net income attributable to noncontrolling interests	<u>5,226</u>	1,094	4,132	478%	63,732
Net income attributable to shareholders of the Company	¥13,140	¥111,523	¥(98,383)	<u>12%</u>	<u>\$160,244</u>

Comparative Consolidated Statements of Comprehensive Income

1. Fiscal Year ended March 31

(¥ in millions, US\$ in thousands)

		Years ended March 31			
	2012(A)	2011(B)	(A)-(B)	(A)/(B)	<u>2012</u>
Net income before noncontrolling interests	¥11,826	¥166,485	¥(154,659)	<u>7%</u>	<u>\$144,220</u>
Other comprehensive income (loss), net of tax					
<u>Unrealized losses on securities</u>	(5,324)	(9,057)	3,733	<u> </u>	(64,927)
Foreign currency translation adjustments	(11,007)	(55,854)	44,847	<u>—</u>	(134,232)
Pension liability adjustments	(33,619)	(9,348)	(24,271)	_	(409,988)
Unrealized gains (losses) on derivative instruments	<u>(659)</u>	<u>3,287</u>	(3,946)	<u>–</u>	<u>(8,036)</u>
Total other comprehensive loss	<u>(50,609)</u>	<u>(70,972)</u>	20,363	_	(617,183)
Comprehensive income (loss)	(38,783)	95,513	(134,296)	_	(472,963)
Less:Comprehensive income (loss) attributable to noncontrolling interests	3,969	(2,452)	<u>6,421</u>	_	48,403
Comprehensive income (loss) attributable to shareholders of the Company	¥(42,752)	¥97,965	¥(140,717)	_	<u>\$(521,366)</u>

2. Fourth Quarter ended March 31

	Three months ended March 31				
	2012(A)	<u>2011(B)</u>	(A)-(B)	(A)/(B)	2012
Net income before noncontrolling interests	¥18,366	¥112,617	¥(94,251)	<u>16%</u>	\$223,976
Other comprehensive income (loss), net of tax					
Unrealized gains (losses) on securities	14,622	(165)	14,787	<u> </u>	178,317
Foreign currency translation adjustments	62,231	<u>28,855</u>	33,376	<u>216%</u>	758,915
Pension liability adjustments	(46,948)	(22,506)	(24,442)	<u>–</u>	(572,537)
Unrealized losses on derivative instruments	<u>(831)</u>	<u>(86)</u>	<u>(745)</u>	<u>=</u>	(10,134)
Total other comprehensive income	<u>29,074</u>	<u>6,098</u>	<u>22,976</u>	<u>477%</u>	<u>354,561</u>
Comprehensive income	47,440	118,715	(71,275)	<u>40%</u>	<u>578,537</u>
Less:Comprehensive income attributable to noncontrolling interests	19,522	11,544	<u>7,978</u>	<u>169%</u>	238,074
Comprehensive income attributable to shareholders of the Company	¥27,918	¥107,171	¥(79,253)	<u>26%</u>	<u>\$340,463</u>

Comparative Consolidated Statements of Cash Flows

	Years ended March 31			
	2012(1)		П	2012
	2012(A)	2011(B)	(A)-(B)	2012
Cash flows from operating activities				
Net income before noncontrolling interests	¥11,826	¥166,485	¥(154,659)	<u>\$144,220</u>
Depreciation and amortization	242,913	250,412	(7,499)	2,962,353
Equity in earnings of affiliates, net of dividends	(13,926)	(6,406)	(7,520)	(169,829)
(Increase) decrease in notes and accounts receivable, trade	(195,502)	<u>5,616</u>	(201,118)	(2,384,171)
Increase in inventories	(2,405)	(92,135)	89,730	(29,329)
Increase in notes and accounts payable, trade	124,495	50,841	73,654	1,518,232
Others	<u>170,096</u>	(3,229)	173,325	2,074,341
Adjustments to reconcile net income before noncontrolling interests to net cash provided by operating activities	325,671	205,099	120,572	3,971,597
Net cash provided by operating activities	337,497	371,584	(34,087)	4,115,817
Cash flows from investing activities				
Proceeds from sale of property, plant and equipment, intangible assets and securities	113,456	63,818	49,638	1,383,610
Acquisition of property, plant and equipment	(291,733)	(229,229)	(62,504)	(3,557,719)
Acquisition of intangible assets	(39,426)	(30,851)	(8,575)	(480,805)
Purchase of securities	(18,435)	(6,201)	(12,234)	(224,817)
(Increase) decrease in investments in affiliates	15,444	(38,424)	53,868	188,341
Others	(156,533)	26,187	(182,720)	(1,908,939)
Net cash used in investing activities	(377,227)	(214,700)	(162,527)	(4,600,329)
Cash flows from financing activities				
Proceeds from long-term debt	370,911	159,807	211,104	4,523,305
Repayment of long-term debt	(206,325)	(406,846)	200,521	(2,516,159)
Increase (decrease) in short-term borrowings, net	(130,767)	112,395	(243,162)	(1,594,719)
Dividends paid	(37,007)	(17,601)	(19,406)	(451,305)
Others	448	29	419	5,463
Net cash used in financing activities	(2,740)	(152,216)	149,476	(33,415)
Effect of exchange rate changes on cash and cash equivalents	(2,065)	(13,277)	11,212	(25,182)
Net decrease in cash and cash equivalents	(44,535)	(8,609)	(35,926)	(543,109)
Cash and cash equivalents at beginning of the year	258,840	267,449	(8,609)	3,156,585
Cash and cash equivalents at end of the year	¥214,305	¥258,840	¥(44,535)	\$2,613,476

Industry Segment Information

1. Fiscal Year ended March 31

			Years ended March 31				
		2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012	
	Digital Products	¥1,666,554	¥1,918,239	¥(251,685)	87%	\$20,323,829	
	Digital Floducts	(26%)	(28%)	<u>(-2%)</u>			
	Electronic Devices	1,510,345	1,630,048	(119,703)	93%	18,418,841	
	Electronic Devices	(23%)	(24%)	(-1%)			
	Social Infrastructure	2,412,355	2,270,479	<u>141,876</u>	106%	29,418,963	
		(37%)	(34%)	(3%)			
	Home Appliances	576,750	599,785	(23,035)	96%	7,033,537	
Net sales (Share of	TI WANTE	(9%)	(9%)	(-)			
total sales)	Others	326,977	335,083	(8,106)	98%	3,987,525	
		(5%)	(5%)	(-)			
	Total	6,492,981	6,753,634	(260,653)	96%	<u>79,182,695</u>	
		(100%)	(100%)				
	Eliminations	(496,567)	(489,644)	(6,923)	_	(6,055,695)	
	Consolidated	¥5,996,414	¥6,263,990	¥(267,576)	<u>96%</u>	\$73,127,000	
	Digital Products	¥(40,439)	¥34,931	¥(75,370)	_	<u>\$(493,159)</u>	
	Electronic Devices	29,025	68,943	(39,918)	42%	353,963	
	Social Infrastructure	116,276	128,706	(12,430)	90%	1,418,000	
Segment operating	Home Appliances	<u>5,672</u>	8,873	(3,201)	64%	<u>69,171</u>	
income (loss)	Others	2,831	<u>2,003</u>	<u>828</u>	<u>141%</u>	34,525	
	Total	113,365	243,456	(130,091)	<u>47%</u>	1,382,500	
	Eliminations	1,537	1,076	<u>461</u>	_	18,744	
	Consolidated	¥114,902	¥244,532	¥(129,630)	47%	<u>\$1,401,244</u>	

2. Fourth Quarter ended March 31

(\forall in millions, US\\$ in thousands)

			Three months ended March 31				
		2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012	
	Digital Products	¥373,798	¥405,216	¥(31,418)	92%	\$4,558,512	
	Digital Products	(20%)	(22%)	(-2%)			
	Electronic Devices	409,716	410,192	<u>(476)</u>	<u>100%</u>	4,996,537	
		(22%)	(23%)	<u>(1%)</u>			
	Social Infrastructure	849,646	763,887	85,759	111%	10,361,537	
	Social initiastructure	(46%)	(42%)	(4%)			
	Home Appliances	135,842	153,442	(17,600)	89%	1,656,610	
Net sales	Tione Appliances	(7%)	(8%)	(-1%)			
(Share of total sales)	Others	<u>87,041</u>	85,919	1,122	101%	<u>1,061,475</u>	
total sales)	Others	(5%)	(5%)	(-)			
	Total	1,856,043	<u>1,818,656</u>	37,387	102%	22,634,671	
	Total	(100%)	(100%)				
	Eliminations	(134,022)	(128,408)	(5,614)		(1,634,415)	
	Consolidated	¥1,722,021	¥1,690,248	¥31,773	102%	\$21,000,256	
	Digital Products	¥(7,918)	¥2,520	¥(10,438)	-	<u>\$(96,561)</u>	
	Electronic Devices	(17,895)	(1,543)	(16,352)	_	(218,232)	
	Social Infrastructure	89,701	89,772	(71)	100%	1,093,915	
Segment operating	Home Appliances	(1,063)	4,882	(5,945)	_	(12,963)	
income (loss)	Others	<u>2,459</u>	799	<u>1,660</u>	308%	29,987	
	Total	65,284	96,430	(31,146)	<u>68%</u>	796,146	
	Eliminations	901	<u>(51)</u>	<u>952</u>	l	10,988	
	Consolidated	¥66,185	¥96,379	¥(30,194)	<u>69%</u>	<u>\$807,134</u>	

Notes:

- 1) Segment sales totals include intersegment transactions.
- 2) Segment operating income (loss) is derived by deducting the segment's cost of sales and selling, general and administrative expenses from net sales. Certain operating expenses such as restructuring charges and gains (losses) from the sale or disposition of fixed assets have been excluded from segment operating income (loss) presentation herein.
- 3) The Company changed the structure of its internal organization at the beginning of the first and the second quarter of FY2011. The data relating to the consolidated segment information has been reclassified to conform with the current classification.
- <u>4) Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.</u>

Net Sales by Region

1. Fiscal Year ended March 31

(¥ in millions, US\$ in thousands)

			Years ended March 31				
		2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012	
Japan		¥2,774,249	¥2,857,941	¥(83,692)	97%	\$33,832,305	
Japan		<u>(46%)</u>	<u>(46%)</u>	(-)			
Overseas		3,222,165	3,406,049	(183,884)	<u>95%</u>	39,294,695	
Overseas		<u>(54%)</u>	<u>(54%)</u>	(-)			
	Asia	1,071,036	1,153,243	(82,207)	93%	13,061,415	
	Asia	<u>(18%)</u>	<u>(19%)</u>	(-1%)			
	North America	1,125,851	1,147,132	(21,281)	98%	13,729,890	
	North America	(19%)	(18%)	(1%)			
	Furono	732,330	814,633	(82,303)	90%	8,930,854	
	Europe	(12%)	(13%)	(-1%)			
	Others	292,948	291,041	1,907	101%	3,572,536	
	Onlers	(5%)	(4%)	(1%)			
Not Salas		¥5,996,414	¥6,263,990	¥(267,576)	<u>96%</u>	\$73,127,000	
Net Sales		(100%)	(100%)				

2. Fourth Quarter ended March 31

(¥ in millions, US\$ in thousands)

			Three months ended March 31				
		2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012	
Ionon		¥871,527	¥825,955	¥45,572	106%	\$10,628,378	
Japan		<u>(51%)</u>	<u>(49%)</u>	(2%)			
Oversons		<u>850,494</u>	864,293	(13,799)	98%	10,371,878	
Overseas		<u>(49%)</u>	(51%)	(-2%)			
	Asia	274,175	294,863	(20,688)	93%	3,343,598	
	Asia	<u>(16%)</u>	<u>(17%)</u>	<u>(-1%)</u>			
	North America	<u>299,851</u>	286,194	13,657	105%	3,656,719	
	North America	(17%)	(17%)	(-)			
	Europa	<u>198,608</u>	<u>169,625</u>	28,983	<u>117%</u>	2,422,049	
	Europe	(11%)	(10%)	(1%)			
	Others	77,860	113,611	(35,751)	69%	949,512	
	Oulers	(5%)	<u>(7%)</u>	<u>(-2%)</u>			
Net Sales		¥1,722,021	¥1,690,248	¥31,773	102%	\$21,000,256	
inet bales		(100%)	(100%)				

Notes:

¹⁾ Net sales by region is determined based upon the locations of the customers.

²⁾ Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

Toshiba Corporation

Non-Consolidated Financial Statements

For Fiscal Year 2011 (April 1,2011 to March 31,2012)

Outline

(¥ in billions, US\$ in millions, except for items marked by asterisk)

		Years ended March 31				
	2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012	
Net Sales	¥3,204.8	¥3,592.4	¥(387.6)	89%	<u>\$39,082.9</u>	
Recurring profit (loss)	(67.4)	<u>135.6</u>	(203.0)	_	(821.7)	
Net income (loss)	(13.6)	129.8	(143.4)	_	(165.5)	
Earnings (losses) per share*	¥(3.21)	¥30.66	¥(33.87)		<u>\$(0.04)</u>	
Full-term dividend*	¥8.00	¥5.00	¥3.00		\$0.10	
Year-end dividend*	¥4.00	¥3.00	¥1.00		\$0.05	

Notes: The U.S. dollar is valued at ¥82 throughout this statement for convenience only.

Comparative Non-Consolidated Statements of Income

	Years ended March 31					
	2012(A)	2011(B)	(A)-(B)	(A)/(B)	2012	
Net sales	¥3,204,794	¥3,592,399	¥(387,605)	89%	\$39,082,854	
Cost of sales	2,788,089	3,035,879	(247,790)	92%	34,001,085	
Gross margin	416,704	<u>556,519</u>	(139,815)	<u>75%</u>	<u>5,081,756</u>	
Selling, general and administrative expenses	466,497	482,310	(15,813)	<u>97%</u>	5,688,988	
Operating income (loss)	(49,792)	74,208	(124,000)	-	(607,220)	
Non-operating income (a)	74,909	138,678	(63,769)	54%	913,524	
Non-operating expenses (b)	92,495	77,314	<u>15,181</u>	120%	1,127,988	
(a)-(b)	(17,586)	61,364	(78,950)	-	(214,463)	
Recurring profit (loss)	(67,378)	135,572	(202,950)	-	(821,683)	
Extraordinary gains(c)	58,364	32,472	25,892	180%	711,756	
Extraordinary losses(d)	48,201	54,824	(6,623)	88%	<u>587,817</u>	
(c)-(d)	10,163	(22,352)	32,515	-	123,939	
Income (loss) before taxes	(57,215)	113,220	(170,435)		(697,744)	
Net income (loss)	¥(13,574)	¥129,842	¥(143,416)	<u> </u>	<u>\$(165,537)</u>	

Comparative Non-Consolidated Balance Sheets

(† III IIIIIIIIII, 05¢ II				
	Mar. 31,2012 (A)	Mar. 31,2011 (B)	(A)-(B)	Mar. 31,2012
	(11)	(B)		
<u>Assets</u>				
Current assets	¥1,849,590	¥1,752,937	¥96,653	\$22,555,976
Fixed assets	2,025,289	1,930,350	94,939	24,698,646
(Tangible fixed assets)	376,372	442,550	(66,178)	4,589,902
(Intangible fixed assets)	31,906	32,308	(402)	389,098
(Investments and others)	1,617,010	1,455,492	161,518	19,719,634
Total assets	3,874,880	3,683,288	191,592	47,254,634
<u>Liabilities</u>				
Current liabilities	1,975,845	1,848,553	127,292	24,095,671
Long-term liabilities	1,058,662	944,967	113,695	12,910,512
<u>Total liabilities</u>	3,034,508	2,793,521	240,987	37,006,195
Net assets				
Shareholders' equity	827,421	870,684	(43,263)	10,090,500
Difference of appreciation and conversion	12,950	19,083	(6,133)	157,927
<u>Total net assets</u>	840,372	889,767	(49,395)	10,248,439
Total liabilities and net assets	¥3,874,880	¥3,683,288	¥191,592	\$47,254,634

Non-Consolidated Statements Of Changes In Net Assets

(¥ in millions)

	Years ended March 31		
_	2012	2011	
Shareholders' equity			
Common stock			
Balances at beginning of the term	¥439,901	¥439,901	
Changes in the term	- 102,4200	1133,301	
Total changes in the term	0	0	
Balances at end of the term	¥439,901	¥439,901	
Capital surplus	- 107,700	,,,,,,	
Additional paid-in capital			
Balances at beginning of the term	¥0	¥427,625	
Changes in the term	10	1427,023	
Reversal of legal capital surplus	0	(427,625)	
Total changes in the term	0	(427,625)	
Balances at end of the term	¥0	¥0	
Other capital surplus	10		
Balances at beginning of the term	¥380,850	¥0	
Changes in the term	+300,030	10	
Disposal of treasury stock	(5)	(3)	
Reversal of legal capital surplus	0	427,625	
Deficit disposition	0	(46,772)	
Total changes in the term	(5)	380,850	
Balances at end of the term	¥380,845	¥380,850	
Retained earnings	+300,043	+300,030	
-			
Legal retained earnings	¥847	¥0	
Balances at beginning of the term	₹847	₹U	
Changes in the term	2.064	847	
Dividends from surplus	2,964		
Total changes in the term Balances at end of the term	2,964 ¥3,811	847 ¥847	
	¥3,811	Ŧ04 <i>1</i>	
Other retained earnings			
Reserves for deferral of gains on sales of property	V2 222	V15 010	
Balances at beginning of the term	¥2,222	¥15,010	
Changes in the term	2.060	2 222	
Provision of reserve for reduction entry	3,868	2,222	
Reversal of reserves for deferral of gains on sales of property	(105)	(15,010)	
Total changes in the term Balances at end of the term	3,762	(12,787)	
	¥5,985	¥2,222	
Reserves for special depreciation	WO	V0.40	
Balances at beginning of the term	¥0	¥849	
Changes in the term	0	(0.10)	
Reversal of reserves for special depreciation	0	(849)	
Total changes in the term Balances at end of the term	0	(849)	
	¥0	¥0	
Reserves for program and others	T/O	77	
Balances at beginning of the term	¥0	¥-	
Changes in the term	0		
Reversal of reserves for program and others	0		
Total changes in the term	0	- V0	
Balances at end of the term	¥0	¥0	

Non-consolidated

(¥ in millions)

	Years ended March 31		
	2012	2011	
Retained earnings brought forward			
Balances at beginning of the term	¥48,323	¥(132,610)	
Changes in the term	±40,323	±(132,010)	
Provision of reserve for reduction entry	(2 969)	(2.222)	
	(3,868) 105	(2,222) 15,010	
Reversal of reserves for deferral of gains on sales of property	0	849	
Reversal of reserves for special depreciation	0	049	
Reversal of reserves for program and others	•	(0.217)	
Dividends from surplus	(32,609)	(9,317)	
Deficit disposition	0	46,772	
Net income (loss)	(13,574)	129,842	
Disposal of treasury stock	0		
Total changes in the term	(49,947)	180,934 Y40,222	
Balances at end of the term	<u>¥(1,623)</u>	¥48,323	
Treasury stock			
Balances at beginning of the term	¥(1,461)	¥(1,305)	
Changes in the term			
Purchase of treasury stock	(52)	(171)	
Disposal of treasury stock	15	15	
Total changes in the term	(37)	(156)	
Balances at end of the term	¥(1,498)	¥(1,461)	
Total shareholders' equity			
Balances at beginning of the term	¥870,684	¥749,472	
Changes in the term			
Dividends from surplus	(29,645)	(8,470)	
Net income (loss)	(13,574)	129,842	
Purchase of treasury stock	(52)	(171)	
Disposal of treasury stock	9	11	
Total changes in the term	(43,262)	<u>121,211</u>	
Balances at end of the term	¥827,421_	¥870,684	
Difference of appreciation and conversion			
Net unrealized gains on investment securities			
Balances at beginning of the term	¥19,401	¥35,987	
Changes in the term			
Net changes of items other than shareholders' equity	(5,841)	(16,585)	
Total changes in the term	(5,841)	(16,585)	
Balances at end of the term	¥13,560	¥19,401	
Deferred profit(loss) on hedges			
Balances at beginning of the term	¥(318)	¥120	
Changes in the term	ζ/		
Net changes of items other than shareholders' equity	(291)	(439)	
Total changes in the term	(291)	(439)	
Balances at end of the term	¥(609)	¥(318)	
Total net assets	-(***/	-(0-0)	
Balances at beginning of the term	¥889,767_	¥785,579_	
Changes in the term	4007,707	4703,377	
Dividends from surplus	(29,645)	(8,470)	
Net income (<u>loss)</u>		129,842	
	<u>(13,574)</u>		
Purchase of treasury stock	(52) 9	(171)	
Disposal of treasury stock	•	(17.024)	
Net changes of items other than shareholders' equity	(6,132)	(17,024)	
Total changes in the term	(49,395) Y840 372	104,187	
Balances at end of the term	¥840,372	¥889,767	

Supplementary Data for FY2011 Business Results

1. Outline

Consolidated (Yen in billions)

	_	FY2009	FY2010	FY2011	FY2012
Net sales		<u>6,137.7</u>	6,264.0	<u>5,996.4</u>	6,400.0
Net sales	YoY	<u>96%</u>	102%	<u>96%</u>	107%
Operating income (loss)		<u>71.8</u>	244.5	<u>114.9</u>	300.0
Income (loss) from continuing operations, before income taxes and noncontrolling interests		<u>-14.3</u>	201.8	<u>61.4</u>	210.0
Net income (loss) attributable to shareholders of the Company		<u>-53.9</u>	<u>158.3</u>	<u>3.2</u>	135.0
0 , 1	Earnings (losses) per share attributable to shareholders of the Company (yen)				
	- Basic	<u>-13.47</u>	<u>37.38</u>	<u>0.75</u>	31.88
	- Diluted	-13.47	35.90	0.74	31.88
Exchange rate	(Yen/US-Dollar)	93	86	79	76
Exchange rate	(Yen/Euro)	131	113	110	102

^{*} Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

		FY2009	FY2010	FY2011
No.of consolidated companies, including Toshiba Corporation		543	499	555
N C 1 (1000)		204	203	210
No.of employees ('000)	Japan	123	121	117
	Overseas	81	82	93

Non-Consolidated (Yen in billions)

	FY2009	FY2010	FY2011	
Net sales		3,383.1	<u>3,592.4</u>	<u>3,204.8</u>
Net sales	YoY	105%	106%	89%
Recurring profit (loss)	Recurring profit (loss)			<u>-67.4</u>
Net income (loss)		<u>-163.8</u>	<u>129.8</u>	<u>-13.6</u>
Earnings (losses) per share (yen)	- Basic	<u>-40.91</u>	<u>30.66</u>	<u>-3.21</u>
	- Diluted	-	-	-

2. Sales and Operating income (loss) by Industry Segment

(1) The LCD business is included in the Electronic Diveces in the following table.

(Yen in billions)

			Full '	Year			Fourth Quarter		
		FY2009	FY2010	FY2011	FY2012	FY2009	FY2010	FY2011	
	Net sales	1,807.5	1,918.2	1,666.6		484.5	405.2	373.8	
Digital Products	Operating income (loss)	<u>-28.0</u>	<u>34.9</u>	<u>-40.4</u>	/	<u>-7.1</u>	<u>2.5</u>	<u>-7.9</u>	
	(%)	<u>-1.6%</u>	1.8%	-2.4%	l /	<u>-1.5%</u>	0.6%	-2.1%	
	Net sales	1,573.6	1,630.0	1,510.3		432.5	410.1	409.7	
Electronic Devices	Operating income (loss)	-22.1	<u>68.9</u>	29.0		20.0	<u>-1.6</u>	<u>-17.9</u>	
	(%)	<u>-1.4%</u>	4.2%	<u>1.9%</u>		4.6%	<u>-0.4%</u>	-4.4%	
Social Infrastructure	Net sales	2,330.0	<u>2,270.5</u>	<u>2,412.4</u>	/	<u>763.7</u>	763.9	849.7	
	Operating income (loss)	128.1	128.8	116.3	/	<u>78.6</u>	<u>89.9</u>	<u>89.7</u>	
	(%)	<u>5.5%</u>	5.7%	<u>4.8%</u>		10.3%	11.8%	10.6%	
	Net sales	<u>581.6</u>	599.8	576.8		<u>154.2</u>	153.5	135.9	
Home Appliances	Operating income (loss)	<u>-5.2</u>	<u>8.9</u>	5.7		<u>3.6</u>	<u>4.9</u>	<u>-1.0</u>	
	(%)	-0.9%	1.5%	1.0%		2.3%	3.2%	-0.8%	
	Net sales	327.7	<u>335.1</u>	326.9	/	92.1	85.9	<u>87.0</u>	
Others	Operating income (loss)	<u>-1.6</u>	2.0	2.8	1	<u>-1.7</u>	0.8	2.4	
	(%)	<u>-0.5%</u>	0.6%	0.9%		<u>-1.8%</u>	0.9%	2.8%	
Subtotal	Net sales	<u>6,620.4</u>	<u>6,753.6</u>	6,493.0		1,927.0	<u>1,818.6</u>	1,856.1	
Subtotal	Operating income (loss)	71.2	243.5	113.4		93.4	96.5	65.3	
Eliminations	Net sales	-482.7	-489.6	<u>-496.6</u>		-135.1	<u>-128.3</u>	-134.1	
EHIHIAUOHS	Operating income (loss)	0.6	<u>1.0</u>	<u>1.5</u>		1.3	<u>-0.2</u>	0.9	
	Net sales	<u>6,137.7</u>	6,264.0	5,996.4		1,791.9	1,690.3	1,722.0	
Total	Operating income (loss)	<u>71.8</u>	244.5	114.9		94.7	96.3	66.2	
	(%)	1.2%	3.9%	<u>1.9%</u>	Y	5.3%	5.7%	3.8%	

^{*} Prior-period data relating to the consolidated segment information has been reclassified to conform with the current classification.

(2) The LCD business is included in Others in the following table.

(2) The LCD business	is included in Others in the r	onowing table	·	(1	ch in onnoi	
		Full Year				
		FY2009	FY2010	FY2011	FY2012	
	Net sales	Ì	/	1,666.6	1,710	
Digital Products	Operating income (loss)		/	<u>-40.4</u>	15	
	(%)		/	<u>-2.4%</u>	0.9	
	Net sales		/	<u>1,330.9</u>	1,640	
Electronic Devices	Operating income (loss)			14.2	100	
	(%)		/ /	1.1%	6.1	
	Net sales			<u>2,412.4</u>	2,600	
Social Infrastructure	Operating income (loss)		/	<u>116.3</u>	165	
	(%)		/ /	4.8%	6.3	
	Net sales		/	<u>576.7</u>	640	
Home Appliances	Operating income (loss)		/	5.7	10	
	(%)	/		1.0%	1.6	
	Net sales	/		<u>506.4</u>	340	
Others	Operating income (loss)	/		<u>17.6</u>	10	
	(%)	/		3.5%	2.9	
Subtotal	Net sales	/		<u>6,493.0</u>	6,930	
Subtotal	Operating income (loss)	/		113.4	300	
Eliminations	Net sales			<u>-496.6</u>	-530	
Elillilations	Operating income (loss)			1.5	0	
	Net sales			<u>5,996.4</u>	6,400	
Total	Operating income (loss)	/		<u>114.9</u>	300	
	(%)	I/		1.9%	4.7	

^{*} The Company transferred all the shares of Toshiba Mobile Display Co.,Ltd. to Japan Display Inc. in March, 2012.

In this section, the LCD business is included in Others in the above table.

^{*} Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

^{*} Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

3. Overseas Sales by Region

(Yen in billions)

		FY2009	FY2010	FY2011
Asia		<u>1,144.6</u>	<u>1,153.2</u>	<u>1,071.0</u>
Asia	Ratio	<u>34%</u>	<u>34%</u>	<u>33%</u>
North America		<u>1,136.1</u>	<u>1,147.1</u>	<u>1,125.9</u>
North America	Ratio	<u>34%</u>	<u>34%</u>	<u>35%</u>
Europe		<u>839.5</u>	<u>814.6</u>	<u>732.3</u>
Ешоре	Ratio	<u>25%</u>	<u>24%</u>	<u>23%</u>
Others		218.8	291.1	<u>293.0</u>
Others	Ratio	<u>7%</u>	8%	9%
Total		3,339.0	<u>3,406.0</u>	<u>3,222.2</u>
Total	% of Total Sales	<u>54%</u>	<u>54%</u>	<u>54%</u>

^{*} Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

4. Capital Expenditures by Industry Segment (Commitment Basis)

(Yen in billions)

		FY2009	FY2010	FY2011	FY2012
					112012
Digital Products		11.8	13.5	12.8	
Digital Floducts	YoY	<u>32%</u>	114%	95%	
Electronic Devices		92.3	<u>219.6</u>	<u>148.1</u>	
Electronic Devices	YoY	<u>37%</u>	238%	<u>67%</u>	
Social Infrastructure		82.0	67.1	68.7	
Social infrastructure	YoY	91%	82%	102%	/
Home Appliances		10.2	13.9	18.5	
Home Appliances	YoY	48%	<u>136%</u>	133%	
Others		13.4	18.5	23.8	
Others	YoY	53%	<u>138%</u>	129%	
Total	_	209.7	332.6	<u>271.9</u>	
Total	YoY	50%	159%	82%	/

^{*} The above capital expenditure amount includes a part of the investment made by companies accounted for by the equity method such as Flash Partners, Ltd. and Flash Alliance, Ltd.

FY2009 FY2010 FY2011 FY2010	18.0 141% 140.0
Digital Products Y o Y Electronic Devices 146.1	141%
Electronic Devices 95% 146.1	
Electronic Devices	140.0
	140.0
	96%
Social Infrastructure 68.7	80.0
Y o Y	116%
Home Appliances 18.5	20.0
Y o Y	108%
Others 25.8	42.0
Y o Y <u>139%</u>	163%
Total 271.9	300.0
Y o Y 82%	110%

^{*} The above capital expenditure amount includes a part of the investment made by companies accounted for by the equity method such as Flash Partners, Ltd. and Flash Alliance, Ltd.

^{*} Prior-period data relating to the consolidated segment information has been reclassified to conform with the current classification.

^{*} Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

^{*} The Company transferred all the shares of Toshiba Mobile Display Co.,Ltd. to Japan Display Inc. in March, 2012. In this section, the LCD business is included in Others in the above table.

^{*} Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

5. Depreciation and R&D Expenditures

(Yen in billions)

			(n in omions,	
		FY2009	FY2010	FY2011	FY2012
Depressiotion		<u>289.0</u>	<u>249.1</u>	<u>242.2</u>	240.0
Depreciation	YoY	83%	86%	97%	99%
R&D expenditures		<u>310.7</u>	<u>318.8</u>	<u>319.4</u>	340.0
	YoY	87%	103%	100%	106%

^{*} Some data relating to the discontinued operation has been reclassified following corrections to the consolidated financial statements.

6. Personal Computer Sales and Operating income (loss)

(Yen in billions)

() + 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1									
		Full Year				Fourth Quarter			
		FY2009	FY2010	FY2011	FY2012	FY2009	FY2010	FY2011	
Not sales		<u>888.1</u>	<u>919.1</u>	822.2	820.0	<u>243.9</u>	<u>199.1</u>	204.8	
Net sales	YoY	92%	103%	<u>89%</u>	100%	121%	<u>82%</u>	<u>103%</u>	
Operating income (loss)		<u>-39.2</u>	23.8	<u>-10.0</u>	5.0	<u>-10.1</u>	<u>6.8</u>	<u>4.7</u>	

7. Semiconductor Sales, Operating income (loss) and Capital expenditures

(Yen in billions)

		Full Year				Fourth Quarter		
		FY2009	FY2010	FY2011	FY2012	FY2009	FY2010	FY2011
Net sales		1,074.4	1,139.5	980.2	/	<u>298.5</u>	292.2	256.2
Net sales	YoY	105%	106%	86%		<u>163%</u>	<u>98%</u>	88%
	Discrete	<u>196.8</u>	196.2	168.2		<u>55.2</u>	47.6	37.7
	System LSI	<u>347.1</u>	335.2	262.5		<u>89.0</u>	81.7	62.3
	Memory	<u>530.5</u>	608.1	549.5		<u>154.3</u>	162.9	156.2
Operating incor	Operating income (loss)		<u>64.8</u>	<u>4.4</u>		<u>27.6</u>	<u>-2.0</u>	<u>-31.6</u>
Capital expendi (Commitment E		81.0	180.0	128.0		-	-	-

^{*} The above capital expenditure amount includes a part of the investment made by companies accounted for by the equity method such as Flash Partners, Ltd. and Flash Alliance, Ltd.

8. Semiconductor & Storage Sales, Operating income (loss) and Capital expenditures

				(16	n in billions)
		Full Year			
		FY2009	FY2010	FY2011	FY2012
Net sales					1,540.0
Net sales	YoY				-
	Discrete				200.0
	System LSI				300.0
	Memory				580.0
	Storage				520.0
	Eliminations				-60.0
Operating income (loss)					100.0
Capital expenditures (Commitment Basis)					140.0

^{*} The figures above are the total of Semiconductor & Storage Company.

^{*} The above capital expenditure amount includes a part of the investment made by companies accounted for by the equity method such as Flash Partners, Ltd. and Flash Alliance, Ltd.

9. LCD Sales, Operating income (loss) and Capital expenditures

(Yen in billions)

		Full Year				Fourth Quarter		
		FY2009	FY2010	FY2011	FY2012	FY2009	FY2010	FY2011
Net sales		<u>202.0</u>	209.6	179.4	-	<u>47.9</u>	48.6	46.1
Net sales	YoY	79%	104%	86%	1	11	<u>101%</u>	95%
Operating incor	Operating income (loss)		10.1	14.8	-	-17.0	2.8	4.2
Capital expenditures (Commitment Basis)		2.5	30.0	2.0	-	-	-	-

10. Power Systems & Social Infrastructure Systems Sales and Operating income (loss)

(Yen in billions)

		Full Year				
		FY2009	FY2010	FY2011	FY2012	
Net sales		1,632.3	<u>1,641.8</u>	1,743.6	1,890.0	
ivet sales	YoY	96%	101%	106%	108%	
Operating income (loss)		<u>86.8</u>	<u>89.1</u>	<u>84.2</u>	120.0	

^{*} The figures above are the total of Power Systems Company (including Westinghouse Group) and Social Infrastructure Systems Company.

11. Medical Systems Sales and Operating income (loss)

		Full Year				
		FY2009	FY2010	FY2011	FY2012	
Net sales		<u>349.1</u>	<u>337.3</u>	350.8	365.0	
inet sales	YoY	95%	97%	104%	104%	
Operating income (loss)		<u>20.3</u>	<u>18.1</u>	<u>14.9</u>	23.0	